

STATE OF CALIFORNIA
DEPARTMENT OF FOOD AND AGRICULTURE
MILK POOLING BRANCH

CONSOLIDATED PUBLIC HEARING TO CONSIDER AMENDMENTS
TO THE MILK POOLING PLAN FOR MARKET MILK AND
STABILIZATION AND MARKET PLANS FOR MARKET MILK FOR
THE NORTHERN AND SOUTHERN CALIFORNIA MARKETING AREAS

CALIFORNIA DEPARTMENT OF GENERAL SERVICES
AUDITORIUM
707 THIRD STREET
WEST SACRAMENTO, CALIFORNIA

THURSDAY, APRIL 4, 2013
9:00 A.M.

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A P P E A R A N C E SCDFA Panel

John Rowden, Hearing Officer
Emergency Management Coordinator, Dairy Marketing Branch

John Lee, Branch Chief
Milk Pooling Branch

Hyrum Eastman, Dairy Economic Advisor
Division of Marketing Services

Donald Shippelhouse, Research Manager II
Milk Pooling Branch

CDFA Staff

Steven Donaldson, Research Analyst II
Milk Pooling Branch

Luz Alcala
Milk Pooling Branch

Karen Dapper
Dairy Marketing Branch

A P P E A R A N C E SPetitioner

Claudia Suh
Wallaby Yogurt Company

Alternative Proposals

Eric Erba, PhD
California Dairies, Inc. (CDI)

Gary M. Stueve
Dairy Farmers of America, Western Area (DFA)

Also Present

Rob Vandenheuvel
Milk Producers Council

Annie AcMoody
Western United Dairymen

William Schiek, PhD
Dairy Institute of California

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P R O C E E D I N G S

9:05 a.m.

1 HEARING OFFICER ROWDEN: Before we start the
2 hearing I'd like to go over a couple of important details to
3 help ensure that this hearing will be as productive as
4 possible.
5

6
7 First, please turn off your phones so they don't
8 disrupt the hearing.

9 Second, anyone planning to testify must sign in on
10 the Hearing Witness Roster located at the table at the
11 entrance of the Auditorium.

12 You will be testifying from the chair with the
13 microphone over here. And I caution you, in going up the
14 stairs, be careful. That's probably the most dangerous
15 thing about this hearing this morning.

16 Post-hearing briefs will be due by 4:00 p.m. on
17 Thursday, April 11th. They may be submitted via e-mail to
18 pooling@cdfa.ca.gov or by fax at 916-900-5340 or in person
19 at 2800 Gateway Oaks Drive, Sacramento.

20 This hearing will now come to order. The
21 California Department of Food and Agriculture has called
22 this public hearing at the Department of General Services'
23 Ziggurat Building Auditorium, 708 Third Street, West
24 Sacramento, California, on this day, Thursday, April 4th,
25 2013, beginning at 9:00 a.m.

1 My name is John Rowden. I am the Emergency
2 Management Coordinator for the Department and I have been
3 designated as the Hearing Officer for today's proceedings.
4 I have no personal interest in the outcome of this hearing
5 and will not be personally involved in any decision that may
6 result from this hearing.

7 On January 14th, 2013, the Department received a
8 petition from the Wallaby Yogurt Company requesting proposed
9 amendments to the transportation allowance system in the
10 Pooling Plan.

11 This hearing will consider the proposed changes to
12 the transportation allowances as provided in the Milk
13 Pooling Plan for Market Milk, we'll call it "Pool Plan" and
14 the changes in the transportation credits as provided in the
15 Stabilization and Marketing Plans for Market Milk, the "Stab
16 Plans."

17 Further, this hearing will also consider any other
18 aspect of transportation allowances and credits that were
19 raised by alternative proposals received by the March 1,
20 2013 deadline.

21 Finally, this hearing will also consider the
22 factual basis, evidence and the legal authority upon which
23 to make any and/or all of the proposed amendments to the
24 plans.

25 The Department received two alternative proposals

1 in response to the Call for Hearing. The alternative
2 proposals are from California Dairies, Inc. and Dairy
3 Farmers of America.

4 The petitioner, Wallaby Yogurt Company, will have
5 60 minutes to submit testimony and relative material to
6 support their proposal, which then will be followed by any
7 questions from the panel.

8 Those submitting alternative proposals will each
9 be provided 30 minutes to give testimony and evidence,
10 followed by any questions from the panel.

11 Anyone else wishing to testify must sign in on the
12 Hearing Witness Roster located at the table at the entrance
13 to the Auditorium and will be allowed 20 minutes to give
14 testimony and evidence. Witnesses will be called in the
15 order they signed up.

16 Please note that the only individuals who have
17 testified under oath during the conduct of the hearing may
18 request a post-hearing brief period to amplify, expand or
19 withdraw their testimony. Only those individuals who have
20 requested to submit a post-hearing brief may file a post-
21 hearing brief with the Department.

22 As a courtesy to the panel, the Department staff
23 and the public please speak directly to the issues presented
24 in the petitions and avoid personalizing disagreements.
25 Such conduct does not assist the panel.

1 The hearing panel has been selected by the
2 Department to hear testimony, receive evidence, question
3 witnesses and make recommendations to the Secretary.

4 Please note that questioning of the witnesses by
5 anyone other than the members of the panel is not permitted.

6 The panel is composed of members of the
7 Department's Marketing Services Division and includes John
8 Lee, Branch Chief, Hyrum Eastman, Dairy Economic Advisor,
9 and Don Shippelhouse, Research Manager II. I, again, am not
10 a member of the panel and will not be taking part in any of
11 the discussions relative to the hearing.

12 The hearing is being recorded by the firm of
13 Accelerated Business Group located in Sacramento. A
14 transcript of today's hearing will be available for review
15 at the Dairy Marketing Branch Headquarters located in
16 Sacramento at 2800 Gateway Oaks Drive and on the
17 Department's website following the hearing decision
18 announcement.

19 Testimony and evidence pertinent to the call of
20 the hearing will now be received. At this time Steven
21 Donaldson, a Research Analyst II with the Milk Pooling
22 Branch, will introduce the Department's exhibits. The
23 audience may ask questions of Mr. Donaldson as it relates to
24 these exhibits.

25 At this time, Mr. Donaldson, will you please state

1 your full name and spell your last name for the record.

2 MR. DONALDSON: My name is Steven with a V,
3 Donaldson; that's D-O-N-A-L-D-S-O-N, and I am a Research
4 Analyst with the Milk Pooling Branch of the Department of
5 Food and Ag.

6 Whereupon,

7 STEVEN DONALDSON

8 Was duly sworn.

9 HEARING OFFICER ROWDEN: Please proceed.

10 MR. DONALDSON: Good morning, Mr. Hearing Officer.

11 My name is Steven Donaldson, I am a Research Analyst II
12 with the Milk Pooling Branch of the Department of Food and
13 Ag. My purpose here today is to introduce the Department's
14 Composite Hearing Exhibits numbered 1 through 39. Relative
15 to these exhibits, Exhibits 9 through 39 are also hereby
16 entered by reference.

17 The exhibits entered here today have been
18 available for review at the offices of the Milk Pooling
19 Branch since the close of business on March 28th, 2013.

20 A copy of the exhibits is available for inspection
21 on the witness sign-in table at the back of the room.

22 And I ask at this time that the composite exhibits
23 be received.

24 MR. DONALDSON: I'll just watch my step.

25 HEARING OFFICER ROWDEN: Mr. Donaldson was our

1 test case to see if he could fall off the stage.

2 (Laughter.)

3 Thank you. Thank you for not falling off the
4 stage.

5 MR. DONALDSON: Mr. Hearing Officer, I would also
6 like to enter in the following written testimony received by
7 the Department. It is a letter from the California Dairy
8 Campaign received on April 2nd, 2013, to be entered as
9 Exhibit number 40.

10 HEARING OFFICER ROWDEN: All right, thank you.

11 MR. DONALDSON: And I would also request the
12 opportunity to provide a post-hearing brief and that
13 concludes my testimony.

14 HEARING OFFICER ROWDEN: Are there any questions
15 from the audience for Mr. Donaldson?

16 Any questions from the panel?

17 Thank you.

18 (Exhibits 1 through 40 were
19 received into evidence.)

20 MR. DONALDSON: Thank you.

21 HEARING OFFICER ROWDEN: At this time I'd like to
22 call the petitioner, Wallaby Yogurt Company. You will have
23 a total of 60 minutes to submit your testimony.

24 The testimony is numbered Exhibit 41.

25 (Exhibit 41 was received into evidence.)

1 HEARING OFFICER ROWDEN: Please state your name
2 for the record, spell your last name, and again for the
3 record, your affiliation.

4 MS. SUH: Claudia Suh, I'm with Wallaby Yogurt
5 Company. The last name is spelled S-U-H.
6 Whereupon,

7 CLAUDIA SUH
8 Was duly sworn.

9 HEARING OFFICER ROWDEN: Please.

10 MS. SUH: I just want to start by saying I was
11 telling my husband last night that I was a little nervous
12 about speaking this morning and he advised me to pretend
13 like I was reading a bedtime story to my children, so I'm
14 going to try to refrain from starting off as "Once upon a
15 time."

16 (Laughter.)

17 Mr. Hearing Officer and Members of the Hearing
18 Panel:

19 My name is Claudia Suh. I am the Vice President
20 of Operations at Wallaby Yogurt Company.

21 On behalf of my company, I requested this hearing
22 so the CDFA may consider revising its Polling Plan for
23 Market Milk to recognize Napa County as part of the North
24 Bay receiving area in order to be eligible for
25 transportation allowances. The position of Wallaby Yogurt,

1 as will be presented through my testimony, was authorized by
2 the senior management team of Wallaby Yogurt Company. On
3 behalf of our entire team, we sincerely appreciate the CDFA
4 granting us this opportunity to present our case.

5 Since 1999, Wallaby Yogurt Company has made its
6 home in the city of American Canyon on the south end of Napa
7 County. The primary focus of our business is to make
8 organic, non-frozen yogurt in both traditionally blended and
9 Greek varieties. We also produce organic sour cream and
10 organic raw cream in bulk. Our retail products are sold
11 nationwide in premium and natural food stores like Whole
12 Foods Market and Trader Joe's.

13 Wallaby started in the Bay Area in the mid '90s in
14 a small production facility in Santa Rosa. After quickly
15 reaching capacity at our original plant we relocated our
16 operations to American Canyon, where it continues to this
17 day as a turnkey dairy processing facility. We've grown a
18 lot since the days when our founders personally delivered
19 and stocked our yogurt throughout the stores in Northern
20 California. In 2002, we expanded to nationwide
21 distribution. Since then, we've steadily increased our
22 product offerings year after year, which has allowed us to
23 extend the reach of our California milk producers into the
24 national market.

25 And then on the next page is a condensed time line

1 of our company's growth.

2 Ours is a privately run company that began with
3 two employees and is now approaching 70. We receive milk on
4 a daily basis from eight producers located throughout Sonoma
5 and Marin Counties. Milk from each of these producers is
6 typically transported about 50 miles to our plant. We began
7 working with our producers back in 2006 and have since
8 established strong relationships with them. In fact, two of
9 our most recently added dairies are those started by the
10 children of our original group of producers. We see the
11 success of our producers as closely tied to our own success
12 and vice versa. To that end, the availability of
13 transportation allowances bears directly on our ability to
14 source milk competitively and grow markets for our
15 producers.

16 Since 2008, the following counties have been
17 recognized by the CDFA as those in the North Bay region as
18 eligible for transportation allowances: Marin, Solano,
19 Sonoma.

20 Wallaby Yogurt Company is located in Napa County,
21 which you can see is sandwiched within the three counties
22 that currently make up the North Bay receiving area.

23 We believe the only reason Napa County is not
24 included as part of the North Bay receiving area is that
25 until now there has been no vested interest in the form of a

1 Napa County producer or processor to make this request.

2 As it currently stands, Wallaby is the only milk
3 processor in the Napa County region. Yet we are located
4 amongst several competitors, both in terms of milk
5 processors, and more directly, yogurt manufacturers. Some
6 of the milk processors in adjacent counties that benefit
7 from milk transportation allowances include: Clover
8 Stornetta in Sonoma, Redwood Hill Farm in Sonoma, Straus
9 Family Creamery in Sonoma, Superstore Industries in Solano,
10 Brown Cow in Contra Costa, Berkeley Farms in Alameda.

11 Wallaby's products are in direct competition with
12 those produced by these neighboring manufacturers. Given
13 our proximity to one another, it is reasonable to assume
14 that we are under similar economic challenges in terms of
15 operating as Northern California processors. And yet, these
16 neighboring processors maintain a distinct economic
17 advantage over us in the form of a transportation allowance.

18 This discrepancy is especially striking given that some of
19 these processors exist in closer proximity to their dairy
20 producers than Wallaby does to its producers.

21 Again, Wallaby does not believe the omission of
22 Napa County as part of the North Bay receiving area was ever
23 an intentional exclusion on the part of the CDFA but rather
24 a previously unconsidered matter, given the relative absence
25 of producers and processors in our area.

1 Wallaby believes that correcting the disparity
2 between Napa County and surrounding counties in terms of
3 access to transportation allowance would be a reasonable and
4 fair decision on the part of the CDFA. Therefore, we
5 respectfully ask that the current Pooling Plan for Market
6 Milk be amended to include Napa County as part of the North
7 Bay receiving area.

8 And that concludes my testimony. Thank you.

9 HEARING OFFICER ROWDEN: Questions?

10 MR. SHIPPELHOUTE: I have a quick question. You
11 indicate that you're expanding your product line in 2013.

12 MS. SUH: Um-hmm.

13 MR. SHIPPELHOUTE: Do you anticipate or have you
14 tried to attract other producers to ship to you?

15 MS. SUH: Actually it's been a little bit more of
16 the opposite issue, we have producers approaching us on a
17 regular basis. We need to gauge our growth pretty
18 strategically. We are not ready to take on more on
19 immediately but we definitely have plans to take more on in
20 the coming years.

21 MR. LEE: Good morning.

22 MS. SUH: Good morning.

23 MR. LEE: Do you think that if Napa County isn't
24 given a transportation allowance as a deficit county that
25 your ability to grow would be diminished?

1 MS. SUH: I think so, definitely. I think anybody
2 doing business in California is already under a lot of
3 restrictions and regulations and anything that can help ease
4 that to a certain extent will certainly play a part in, you
5 know, extending the longevity of that business surviving.
6 So in short, yes.

7 MR. LEE: Thank you.

8 HEARING OFFICER ROWDEN: Any other questions?

9 Thank you very much.

10 MS. SUH: Thank you.

11 HEARING OFFICER ROWDEN: I will now call up
12 California Dairies, Inc., who submitted an alternative
13 proposal. The organization will be granted a 30 minute
14 period to testify. Again, please be careful going up the
15 stairs.

16 For the record, please state your name and spell
17 your last name and state your affiliation.

18 DR. ERBA: My name is Eric Erba, E-R-B-A. I am
19 with California Dairies, Inc.

20 Whereupon,

21 DR. ERIC ERBA

22 Was duly sworn.

23 HEARING OFFICER ROWDEN: Mr. Erba presented an
24 exhibit prior to his testimony, that is going to be Exhibit
25 42.

1 (Exhibit 42 was received into evidence.)

2 Please.

3 DR. ERBA: Thank you. Mr. Hearing Officer and
4 members of the Panel:

5 Good morning. My name is Eric Erba and I hold the
6 position of Senior Vice President and Chief Strategy Officer
7 for California Dairies, Inc., whom I am representing here
8 today. California Dairies is a full-service milk processing
9 cooperative owned by 430 producer-members located throughout
10 the state of California and collectively producing almost 18
11 billion pounds of milk per year, or about 46 percent of the
12 milk produced in California. Our producer-members have
13 invested over \$500 million in large processing plants at six
14 locations, which are projected to produce about 400 million
15 pounds of butter and 800 million pounds of powdered milk
16 products in 2013.

17 California Dairies submitted its alternative
18 proposal in response to the Notice of a Consolidated Public
19 Hearing issued February 6, 2013. The Call of the Hearing
20 establishes that the petitioner's proposal to amend the
21 transportation allowances for moving milk into Napa County
22 will be considered, in addition to other proposals to amend
23 provisions that address transportation allowances and
24 transportation credits. At its March 26, 2013 meeting, the
25 Board of Directors for California Dairies approved the cost-

1 justified transportation subsidy proposals that are
2 contained in the testimony that I will be presenting today.

3 We thank the Department for calling this
4 transportation hearing and allowing us the opportunity to
5 present our alternative proposal for changes to the
6 transportation subsidies provided by the pool.
7 Transportation allowances are an important milk movement
8 incentive to ensure more orderly marketing of milk to
9 qualified plants in designated receiving areas.

10 Almost four years have elapsed since the last
11 hearing was held to consider changes to transportation
12 allowances and transportation credits. Fuel costs were
13 extraordinary at that time, and they are, once again, at
14 astonishing levels. And I'd refer you to Figure 2 of the
15 Department's background material for a chart on that. When
16 the cost of diesel fuel rises, it typically causes
17 California Dairies to have hauling cost shortfalls in two
18 areas of the state where we service the Class 1 market, the
19 Bay Area and Southern California. Our alternative proposal
20 and testimony focuses strictly on Southern California where
21 we have been incurring the greatest shortfalls. It is
22 important to understand that CDI's proposal for a selected
23 and targeted increase in transportation allowances and
24 credits has an additional dimension, consideration and
25 recognition of the changing landscape of the milk shed.

1 Undeniably, the cost of diesel fuel is a large contributor
2 to our daily costs of moving milk. However, our proposal
3 also addresses the fact that milk has to be moved longer
4 distances to accommodate customers in Southern California as
5 the milk production base in the southern part of the state
6 continues to shrink. California Dairies carries the largest
7 responsibility to supply and balance the Southern California
8 Class 1 market and we are very aware of the milk movement
9 challenges and costs to supply that market.

10 Our proposal has two components to it, a
11 transportation allowance component and transportation
12 credits. I'll start with the transportation allowance
13 component of it.

14 We continue to believe that producers should be
15 responsible for the cost of local hauls and that
16 transportation allowances should be based on the difference
17 between the cost of the local hauls and the cost of longer
18 hauls to deficit markets. Consequently, California Dairies
19 proposes that changes be made to Section 921.5 of the Milk
20 Pooling Plan for Market Milk.

21 I'll skip over the formal changes to the language
22 and just go right to the description.

23 The proposed changes correct the transportation
24 subsidy program in two specific areas within Southern
25 California. First, we have dairies located in San

1 Bernardino County whose hauls fall within the range of zero
2 to 93 mile bracket; the hauling rates for those dairies are
3 in the \$0.65 to \$0.75 per cwt range. The Department's
4 hauling cost summary shows that the average cost of the
5 hauls that are from 50 to 100 miles away from qualifying
6 plants is \$0.69 per cwt. Clearly, the \$0.15 per cwt subsidy
7 provided today leaves those dairies with an effective
8 hauling rate much higher than the local rate. Therefore, we
9 propose separating the zero to 93 mile bracket into two
10 separate brackets, a zero to 45 mile bracket and a 46 to 93
11 mile bracket. The closer-in bracket retains the \$0.15 per
12 cwt transportation allowance and the new bracket would have
13 a \$0.30 per cwt subsidy associated with it.

14 Second, Southern California is the largest deficit
15 market in the state. California Dairies finds it must send
16 more and more milk from the South Valley to meet customer
17 needs as its member dairies operating in Southern California
18 exit the area. Today we are sending an average of 135 loads
19 of milk per day from Kern and Tulare Counties into Southern
20 California. On peak days we send 160 loads from the Central
21 Valley into Southern California. At the July 2008
22 transportation hearing, California Dairies testified that
23 there was sufficient milk in Kern and Southern Tulare
24 Counties to service Southern California customers. That
25 statement is no longer accurate. Our milk production

1 available in Southern California has decreased by 20 percent
2 since 2008 and our milk production in Kern County and
3 Southern Tulare County has been relatively flat since 2008
4 and is insufficient to compensate for the lost milk
5 production in Southern California. Our testimony from 2008
6 also stated that disincentives should be applied to
7 discourage milk from being shipped from areas north of
8 Southern Tulare County. However, we now routinely have to
9 ship milk from north of our Visalia facility to service
10 customers in Southern California. Therefore, we propose
11 adjusting the mileage established for hauls of more than 119
12 miles so that it is limited to hauls between 120 and 139
13 miles. The \$0.84 per cwt subsidy would continue to apply to
14 that mileage bracket. Furthermore, we propose that an
15 additional mileage bracket be added to capture those hauls
16 in excess of 139 miles and that the associated rate be
17 established at \$1.00 per cwt. The subsidy is arrived at by
18 applying the same principle as was used in this and many
19 previous hearings, and that is to say, the transportation
20 allowance should reflect the difference of the cost of haul
21 less the local hauling rate. An acceptable guideline for
22 the haul rate from Tulare County -- the acceptable haul rate
23 would be the haul rate from Tulare County to Los Angeles
24 County, which is \$1.35 per cwt and the local haul rate for
25 Tulare County, which is \$0.33 per cwt. Again, the

1 Department's exhibit verifies that those costs and mileage
2 brackets are representative and not theoretical.

3 The second part of our proposal addresses
4 transportation credits; I'll address that now.

5 California Dairies proposes that Section 300.2 of
6 the Stabilization and Marketing Plans for Market Milk for
7 the Northern California and Southern California Marketing
8 Areas be adjusted to align transportation credits with
9 actual plant-to-plant hauling costs that are being incurred.

10 We propose that the deduction for shipments of market milk,
11 market skim and condensed skim milk from Los Angeles County
12 to Orange, Riverside, San Bernardino, San Diego or Ventura
13 Counties be increased from \$0.45 per cwt to \$0.54 per cwt.

14 The Department's data shows that there is no one
15 deduction that can be taken to cover the costs of all of the
16 hauls originating from California Dairies' Artesia facility.
17 The increase from \$0.45 to \$0.54 per cwt will cover the
18 interplant hauls that are closest to the Artesia plant but
19 will leave a shortfall for the more distant hauls into
20 Riverside County. We believe this to be consistent with the
21 intent of the transportation subsidy program.

22 We are mindful of the increasing cost of
23 maintaining the transportation allowance and credit system.

24 We are, however, also mindful of our increasing hauling
25 costs as we attempt to service our customers that are more

1 distant from the milk supply. The proposed modifications
2 will help to correct our hauling cost imbalances and achieve
3 better adherence to the principle that producers should bear
4 the cost of the local haul. We have a good understanding
5 that actual and regular milk movements are increasing in
6 distance traveled and the cost of moving milk appears to be
7 going in only one direct, up. Our proposed changes correct
8 the most egregious hauling cost shortfalls in the current
9 banding structure in Southern California and recognize that
10 more and more milk must come from areas north of Kern county
11 to service the customer needs in Southern California.

12 Thank you for your attention and I request the
13 opportunity to file a post-hearing brief.

14 HEARING OFFICER ROWDEN: Your request is granted.
15 Questions from the panel?

16 MR. EASTMAN: I have a couple of questions. On
17 the bottom of page -- well actually on the top of page three
18 you mention the number of loads per day that you're shipping
19 into Southern California from Kern and Tulare Counties in
20 the Central Valley.

21 DR. ERBA: Yes.

22 MR. EASTMAN: Are those the number of loads of
23 milk that qualified under the allowances or was that the
24 total amount of milk going to all types of plants in
25 Southern California?

1 DR. ERBA: That's the total amount of milk. And
2 what we try to do is direct the local milk in Southern
3 California to the non-qualifying plants and the milk sent
4 over the hill we try to get to qualified plants. So it's
5 the total milk but it's not that far off from what the
6 qualifying number would be.

7 MR. EASTMAN: Okay. And the second question I had
8 was it appears that, based on your testimony, that really
9 your changes to the brackets in Southern California and
10 those rates are primarily based on the longer distances that
11 milk is having to travel in Southern California rather than,
12 say, increased diesel costs or the actual increases of the
13 hauling rate itself. Is that an accurate assumption? Or is
14 it a mixture of both?

15 DR. ERBA: Well, the fuel costs that we have today
16 are approximately in line with where they were last time we
17 had a hearing about four years ago. It's the distance
18 traveled and distance traveled is a major impact on what the
19 hauling cost is. A load of milk going from Southern Kern
20 County is not going to be given the same rate as a load of
21 milk coming from Northern Tulare County. It's just the
22 miles traveled and it goes up. It doesn't go up exactly my
23 mileages, it tends to go by zones, which makes it kind of
24 fuzzy math here. Typically our rates are quoted from county
25 to county. So from Tulare County, anywhere in Tulare County

1 to anywhere in Los Angeles County. And you don't get a
2 really great idea of what that mileage is but you can kind
3 of approximate it.

4 MR. EASTMAN: But based on your testimony it
5 appears that you quote the Department's hauling survey and
6 you feel that that's an accurate representation of actual
7 hauling costs?

8 DR. ERBA: I think it does a pretty good job of
9 showing what the trend is banding and where we are today.
10 Although that was done from October data and things have
11 changed quite a bit since October. We had significant
12 changes in hauling rates after January 1st. Part of it was
13 from fuel, fuel has gone up substantially since October and
14 that has been reflected in the new rates. But also our
15 haulers tend to give us once a year increases for insurance
16 and labor costs and that generally hits in January so it's
17 not all fuel.

18 MR. EASTMAN: The other question I had was related
19 to the dynamics of milk moving in Southern California now.
20 As you've mentioned there's obviously been changes to the
21 milk that's actually produced in Southern California, that
22 moves around within Southern California. We know that
23 there's less and less milk in Southern California.

24 DR. ERBA: Right.

25 MR. EASTMAN: But I noticed right about four or

1 five years ago there was a major cheese plant, the Golden
2 Cheese plant, that used to be a major piece of milk moving
3 in Southern California. It stopped cheese production and so
4 that manufacturing plant disappeared.

5 DR. ERBA: Yes.

6 MR. EASTMAN: And so the question I have is what
7 effect has that had on Southern California-produced milk
8 moving within Southern California?

9 DR. ERBA: Well that's starting to get a little
10 bit before my time with California Dairies but when I
11 started there we did send a substantial number of loads of
12 milk to that cheese plant in Corona. I don't know if it was
13 always that way or not and you probably should ask the DFA
14 representatives about that, they were operating that plant
15 at that time.

16 But that definitely changed our dynamics and how
17 we move milk around because we counted on that at the time.

18 It was a time when we had not put together our Visalia
19 plant yet, it was not operating, and we needed additional
20 outlets for the milk. So we used that as an outlet for
21 milk. Even though it was expensive to get the milk there we
22 did use that for a time. And then when it shut down we had
23 to come up with another way of doing it. And there was a
24 period between the Corona shutdown and when Visalia started
25 up that we were scrambling pretty desperately to place milk.

1 MR. EASTMAN: When it comes to that plant, as you
2 look at just Department data, some of that was released at
3 the prehearing workshop, you can see that with Golden Cheese
4 shutting down then there's a large amount of milk that gets
5 freed up from going into a manufacturing plant and to plants
6 that would qualify for allowances, the high-value usages.

7 Do you feel that within Southern California, for
8 milk produced there and shipped to Southern California
9 plants, that the same need or incentive needs to be given to
10 get that milk to get into plants that qualify now that there
11 may be less manufacturing options there?

12 Sort of my question, what I'm wondering is, how --
13 maybe it's possible that the amount of qualified plants
14 relative to manufacturing plants are actually higher, maybe
15 there's not a great incentive necessary. Or does the
16 current rates for what would call maybe local Southern
17 California milk, they still need that same allowance rate to
18 make sure that the incentive is there for them to ship to
19 high-value clients?

20 DR. ERBA: Yeah. I see where you're going with
21 this question and basically what you're asking me is, with
22 that cheese plant not there, there are really fewer
23 alternatives to put that milk and so do we still need the
24 same incentives?

25 MR. EASTMAN: Um-hmm.

1 DR. ERBA: From our point of view, from the milk
2 that we have down there, I would say the answer is yes, that
3 we still need to have the ability to move that milk into the
4 higher class usage plants. And it has to travel quite a bit
5 further. That cheese plant in Corona was pretty, pretty
6 aptly located relative to our milk supply down there.

7 A lot of the customers that we have are not close
8 for our milk supply. And we do continue to service some of
9 the cheese plants down there, three major cheese plants down
10 there, and they receive no transportation subsidy
11 whatsoever. They just have -- we just have to put the milk
12 there and we bear the cost entirely. So it does help to
13 have those other incentives out there to get our milk drawn
14 into those other plants in San Diego, Riverside, places
15 where we don't have typically a lot of milk.

16 MR. EASTMAN: Those are my questions.

17 MR. SHIPPELHOUTE: You talk about the three major
18 cheese plants that you service. Are those plants located in
19 the general area where the farms are located or are some of
20 those located more in the downtown LA area where --

21 DR. ERBA: Some of those are downtown LA. The
22 milk has got to travel quite a ways to get there.

23 MR. SHIPPELHOUTE: So it's traveling to the same
24 area that the milk is for the bottling plants.

25 DR. ERBA: True.

1 MR. SHIPPELHOUTE: And so just thinking back to
2 the original intent of transportation allowances, it was for
3 milk that was needed to -- needed to be attractive to the
4 higher class usages.

5 DR. ERBA: Right.

6 MR. SHIPPELHOUTE: And you think that that local
7 allowance is important to track that milk into those higher
8 class users, even though the processing plants or the
9 manufacturing plants are located in the same geographic
10 areas as the bottling plants?

11 DR. ERBA: Yeah, I think so, I think you still
12 have that. I mean, I think your example is actually a
13 good one. If you have two plants in the same area how do
14 you, how do you ensure that that Class 1 plant, or Class 2
15 plant in some cases, gets the milk before the cheese plant.
16 And if there is no allowance system there then you're really
17 leaving it up for grabs to say, whatever plant gives you the
18 least hauling cost. That may be the cheese plant. With the
19 incentive there, the allowance there, you encourage that
20 milk to go to that other plant, the higher use plant.

21 MR. LEE: I have a couple of small questions.
22 Speaking about hauling charges that CDI incurs now. How
23 often do you revisit those costs with your haulers? Is
24 there a time frame that's in place or --

25 DR. ERBA: Yeah, we've got contracts set up with

1 all the haulers that we do business with and we allow them
2 to submit changes for labor and insurance twice a year,
3 every six months. And we make the fuel adjustments based on
4 the Department of Energy information and that may be as
5 often as every month. And we have a system in there that
6 tracks that and specifies at what levels does that trigger a
7 potential change. So we don't often do it every month but
8 we may do it, you know, with -- let's put it this way, since
9 January 1st we have already done it twice, we've already
10 made adjustments twice; upward adjustments, unfortunately.

11 MR. LEE: Was it in the fuel area?

12 DR. ERBA: Yes, it was -- it was -- well, we had
13 -- there was one for fuel and one for labor and insurance.

14 MR. LEE: And so you saw increases in both?

15 DR. ERBA: Yes, they were both increases.

16 MR. LEE: Do you foresee, do you foresee any major
17 changes the next six months to a year in those areas?

18 DR. ERBA: Well the general trend has been for
19 hauler costs to go up; I said that in my testimony. And I
20 didn't mean to be facetious or flippant about it but that's
21 kind of what happened. I mean, look at the information that
22 was provided and the material that the Department put forth
23 in the prehearing workshop. You know, except for the --
24 kind of downturn that we had a couple of years ago it's been
25 a general trend upward. We have some days or some weeks

1 where it goes maybe down a little bit but the, you know, the
2 general trend line says everything is going up. And fuel is
3 a huge part of what costs us money for transporting milk
4 around. I don't see that changing anytime soon. Right now
5 we are in a little bit of a downturn but it is not
6 significant compared to where we were, say, a month ago or
7 two months ago.

8 MR. LEE: Do you think the labor costs are going
9 to be more, more than fuel costs in terms of increases?

10 DR. ERBA: No, no. The labor costs tend to be
11 relatively small. It only takes about a, oh, maybe a \$0.50
12 increase in the fuel cost to completely cover what we would
13 experience in one year for our labor cost increase. Those
14 come fairly predictably at a fairly predictable level. The
15 timing, you can kind of gauge where that is going to come
16 in, because most of the work is done through unions and they
17 have contracts so we know what those contracts kind of look
18 like. We know when to expect them and we know about what
19 those amounts are going to be. And the fuel, when the fuel
20 takes a big jump up it can easily swallow up what we'd
21 experience for our labor and insurance charges.

22 MR. LEE: Thank you.

23 MR. SHIPPELHOUTE: One follow-up question on my
24 prior question on the allowances encouraging local milk to
25 go into those bottling plants. You indicated in your

1 testimony that you send -- or actually it was in your answer
2 to Hyrum -- you send the local milk into the plants that are
3 non-qualifying first and then --

4 DR. ERBA: Right.

5 MR. SHIPPELHOUTE: Could you maybe expand a little
6 bit on the thought process there?

7 DR. ERBA: Sure. That was something that was
8 started before I started at CDI under a different
9 transportation manager. The idea is that we don't have
10 enough milk in Southern California to service all the
11 customers so some of it has got to come from the Valley. If
12 you send local milk from Southern California to the fluid
13 plant you do get a small transportation allowance, which is
14 good. That helps to get that milk moved to the right areas
15 but then you're moving milk from the south valley to a
16 manufacturing plant at the maximum cost and we don't want to
17 do that. And we'd probably choose not to service those
18 customers if that was the case. It's just too expensive to
19 do that.

20 MR. SHIPPELHOUTE: You would choose not to serve
21 the bottling plants?

22 DR. ERBA: No, we would choose not to serve the
23 manufacturing plant. A cheese plant in Southern California
24 that needs milk out of the Valley is going to have a tough
25 time convincing us that that's a good deal for us; it's not.

1 MR. SHIPPELHOUTE: So just trying to think through
2 your answer that you use the local milk to supply those
3 cheese plants but the allowances are important to encourage
4 that milk to go to the bottling plants. But it sounds like
5 the allowances now are not encouraging that local milk to go
6 to bottling plants but rather it's encouraging that local
7 milk to go to the marketing -- to processing plants and then
8 encouraging the distant milk to go to bottling plants.

9 DR. ERBA: Our local milk is not sufficient even
10 to service all the cheese plant customers that we have so we
11 still have to bring milk in to do that. So even if we
12 didn't have any local -- how do I want to say this? We
13 still use some of the local milk to go to -- I'm sorry, I
14 said that wrong. We still use some of the local milk to go
15 to non-cheese plants in Southern California. Our milk
16 supply is greater than our cheese customer needs so some of
17 that milk does go to Class 1 plants down there. But it is
18 not sufficient to cover all the -- so that milk has got to
19 come from the Valley. In fact, quite a bit of it has got to
20 come from the Valley. And we don't expect that trend to
21 continue as far as our ability to produce milk in Southern
22 California and send it to the right customers. We're going
23 in the opposite direction; we're losing dairies at a very
24 rapid rate down there.

25 HEARING OFFICER ROWDEN: Any more questions?

1 MR. LEE: One last question. You know, with the
2 Security Milk Producers closing their operations and from
3 our understanding many of the members joined CDI; is that
4 correct?

5 DR. ERBA: Yes, that's correct.

6 MR. LEE: Did those new members joining CDI affect
7 any of your milk movements? Did that help assist in some of
8 the discussion that we're having today?

9 DR. ERBA: To some degree. We did -- those
10 members that were formerly with Security Milk Producers
11 Association, they had dairies mostly in Southern California,
12 Kern County and Tulare County. They also had some large
13 contracts that were much further away than our former
14 contract customers were, fluid contracts. And to service
15 those we have to bring in milk from the Valley to do that.
16 Just don't have enough milk down there to take on our
17 current customers plus their customers and have enough milk
18 to Southern California.

19 And that's why it's gone from -- you know, it used
20 to be when I started working at CDI, 100 loads a day was
21 pretty standard; 120 loads a day is kind of on the low side
22 now. And we may be seeing 160 loads a day now to service
23 all of those contracts. So the numbers keep going up. Our
24 ability to supply milk out of Southern California is just
25 not what it used to be.

1 MR. LEE: Thank you.

2 HEARING OFFICER ROWDEN: More questions? Thank
3 you very much.

4 Now I ask Dairy Farmers of America. Dairy Farmers
5 of America have also submitted an alternative proposal and
6 they will have 30 minutes to testify.

7 And for the record please state your name, spell
8 your last name and again repeat your affiliation.

9 MR. STUEVE: My name is Gary Stueve, the last name
10 is spelled S-T-U-E-V-E, and I'm with Dairy Farmers of
11 America.

12 HEARING OFFICER ROWDEN: And Mr. Stueve's
13 testimony is Exhibit 43.

14 (Exhibit 43 was received into evidence.)
15 Whereupon,

16 GARY M. STUEVE
17 Was duly sworn.

18 HEARING OFFICER ROWDEN: Please.

19 MR. STUEVE: Mr. Hearing Officer and Members of
20 the Hearing Panel:

21 Thank you for the opportunity to testify here
22 today. My name is Gary Stueve; I am Vice President of
23 Operations for the Western Area of Dairy Farmers of America.
24 We currently market the milk of 300 member-producers in
25 California as well as the milk from 33 non-members. Because

1 nearly 30 percent of our milk enters non-Class 4 plants and
2 qualifies for transportation allowances, we are well
3 qualified to submit an alternative proposal dealing
4 specifically today with transportation allowances. My
5 testimony relates to necessary adjustments in rates and
6 mileage brackets to four of the receiving areas currently in
7 use in the transportation allowance program. These changes
8 are necessary to more accurately reflect milk movements and
9 related costs. In a meeting on March 19th, 2013, the
10 Western Area Council of DFA approved this proposal and
11 testimony and the resulting potential changes to the Pooling
12 Plan. Again, I appreciate the opportunity today to provide
13 comments as well as an explanation of our alternative
14 proposal.

15 Costs.

16 Among other considerations, our overall
17 transportation costs are determined by three primary
18 factors. The first is the cost per cwt of milk, for
19 delivering milk from point A to point B, the second is fuel
20 surcharges, which are costs in addition to the hundredweight
21 rate, and the third is the overall mix of dairy locations
22 relative to plant locations.

23 While we have done everything we can to hold down
24 haul costs, from the time of the last hearing in 2008 to
25 present we have experienced general haul rate increases on

1 more than one occasion. These rate changes range from \$0.01
2 to \$0.07 per cwt.

3 Although diesel fuel prices have demonstrated
4 significant volatility over the past five years, the general
5 trend line for fuel costs remains in an upward direction.
6 According to the U.S. Energy Information Administration,
7 EIA, the California On-Highway diesel fuel price was \$0.31
8 per gallon higher, on average, in 2012 than in 2008, the
9 year of the last hearing. Because all of our contracted
10 transportation carries with it a fuel adjuster, the effects
11 of fuel price increases are very real and directly affect
12 our overall hauling costs. Table 1 in our written testimony
13 which you have in front of you illustrates the reduction of
14 milk production in and around plants and the growing
15 reliance on imported milk from the higher producing but
16 often more distant valley areas.

17 I'd like to spend just a moment going through the
18 table that you have in front of you. The left hand column
19 indicates Supply Counties, the middle column has the
20 Relevant Receiving Area that would apply to that supply
21 county and then the production in 2008 and 2012 and the
22 difference from 2008 to 2012. And this production data is
23 DFA production, it's not statewide, and reflects 4th Quarter
24 milk production.

25 And as you can see, in the supply counties that

1 supply the Bay Area and the North Bay receiving areas, that
2 would be Marin, San Joaquin, Solano, Sonoma and Sacramento,
3 the differences in production from 2008 to 2012. In Marin
4 County we were down 86 percent. Granted, it was a small
5 number to begin with. San Joaquin County, we were up 27
6 percent, Solano County down 72 percent, Sonoma County down
7 58 percent. For the Sacramento receiving area, we looked at
8 Sacramento County, we were up 24 percent during that time
9 period. For Southern California our Kern County production
10 was up 32 percent but our Riverside and San Bernardino
11 County production was down 20 percent.

12 Again, the point of the table is to illustrate
13 that milk production is decreasing in those areas that are
14 more closely geographically related and affiliated to these
15 receiving areas but stronger, to some degree, than in the
16 valley areas.

17 We have provided in our attachments as Exhibit 1
18 the changes that we feel are necessary and justified for the
19 four specific receiving areas. That Exhibit 1 in our
20 testimony attachments would reflect our alternative
21 proposal.

22 Beginning with the Bay Area Receiving Area.

23 As detailed on Exhibit 1, we are requesting an
24 increase of \$0.12 per cwt from the current \$0.36, revising
25 it to the \$0.48 per cwt on the first mileage bracket of zero

1 through 78 miles. We are requesting a change to the second
2 mileage bracket revising it to read "over 78 miles through
3 139 miles" with a corresponding change to the rate from
4 \$0.45 per cwt to \$0.55 per cwt. We are then revising the
5 last mileage bracket to read "over 139 miles" with a
6 corresponding rate of \$0.72 per cwt.

7 The most recent California Department of Food and
8 Agriculture CDFA Transportation Allowance Areas hauling
9 survey as shown in our Exhibit 2, would seem to support our
10 proposed changes in rates and mileage brackets.

11 A factor that may not be entirely exclusive to the
12 Bay Area but is most visible, in our eyes, in this area is
13 the very direct draw of milk out of areas where
14 manufacturing plants operate for placement then into a
15 transportation allowance qualifying plant. Since there is
16 no milk produced in local proximity to the Bay Area, all
17 milk must be imported. The majority of this milk comes from
18 the north San Joaquin Valley via Interstates 205 and 580. A
19 large manufacturing plant sits directly alongside Interstate
20 205 as shown in our Exhibit 3. Nearly all milk from the
21 north San Joaquin Valley and delivering to the Bay Area must
22 pass by or near this manufacturing plant. By designating
23 the closest milk for delivery to the Bay Area, that milk
24 must then be replaced for delivery to the manufacturing
25 plant. This creates a secondary haul cost for replacement

1 milk for the manufacturing plant. By removing milk that is
2 local to the manufacturing plant, which itself competes for
3 local milk, and then moving it to the Bay Area, requires
4 consideration of the costs of replacing this milk.

5 For the zero through 78 miles bracket we are
6 requesting an increase of \$0.12 per cwt. The CDFA haul
7 survey would suggest this additional \$0.12, indicating a
8 cost \$0.8058 per cwt for deliveries from an average of 67
9 miles. Subtracting out a local haul of \$0.32 leaves a need
10 for a \$0.48 per cwt transportation allowance.

11 Our current haul costs for milk within 78 miles
12 ranges from \$0.6923 to \$0.8951 per cwt with our average cost
13 being somewhat lower than the CDFA haul survey. When adding
14 the secondary costs of \$0.10 per cwt, the actual need is
15 greater than the \$0.12 that we are requesting. DFA Exhibits
16 4d and 4e illustrates the costs above a local haul rate
17 associated with replacing the milk that delivers to the Bay
18 Area by making longer distance deliveries to the
19 manufacturing plant in Tracy. Without consideration of the
20 secondary haul costs we have a reduced incentive to move
21 this milk directly out of local manufacturing and into a
22 qualifying plant.

23 For the second bracket, we identified a need to
24 reduce the upper end of the mileage range from the current
25 199 miles down to 139 miles due to a clear split in milk

1 supply mileage and hauling costs. It should be noted that
2 in January 2013, 98 percent of the milk we delivered to the
3 Bay Area originated within 139 miles. The CDFA haul survey,
4 which approximates our costs, indicated an average cost of
5 \$0.8671 per cwt at an average of 97 miles. When considering
6 a local haul cost of \$0.32, a \$0.10 adjustment from \$0.45 to
7 \$0.55 for "78 miles through 139 miles" is warranted.

8 Under the current mileage bracket little if any
9 milk is delivered from beyond 199 miles as there is little
10 incentive or reason to do so. By changing the third bracket
11 from over 199 miles to over 139 miles, there will be a
12 better alignment with costs. The CDFA haul survey indicates
13 a cost of \$1.1545 for deliveries to the Bay Area from 151 to
14 200 miles. Our actual costs were somewhat lower at \$1.0363.

15 Considering the difference between a local haul and our
16 actual costs warrants a \$0.72 transportation allowance for
17 milk delivers over 139 miles. With a clear geographic split
18 at 139 miles we see no need to identify in a mileage bracket
19 any other specific mileage beyond 139 miles.

20 Sacramento Receiving Area.

21 As detailed again on Exhibit 1, we are requesting
22 a modest \$0.02 rate change to the first mileage bracket,
23 raising it from \$0.15 per cwt to \$0.17 per cwt. We are not
24 requesting any change to the second mileage bracket.

25 Relatively small volumes of milk are delivered to

1 qualifying plants in the Sacramento receiving area.
2 According to CDFA's haul survey and our own actual haul
3 costs, the milk that does deliver to a qualifying plant
4 carries with it a cost of nearly \$0.50. A \$0.17 per cwt
5 transportation allowance rate would bring the rate more in
6 line with the local haul rate of approximately \$0.32. Since
7 little or no milk currently moves to this receiving area
8 from greater than 59 miles we are not recommending any
9 change to the second mileage bracket. Our Exhibit 4h is a
10 copy of our hauling costs for that particular area.

11 The CDFA haul survey indicates a haul cost of
12 \$0.4978 for the zero to 59 miles, while our actual costs were
13 \$0.4949. Both would merit a \$0.02 increase in the zero to
14 59 mile bracket.

15 North Bay Receiving Area.

16 As detailed on Exhibit 1, we are recommending no
17 changes to mileage brackets but are requesting changes to
18 the rates in two of the brackets. For the second mileage
19 bracket we are requesting a change from \$0.35 to \$0.37 per
20 cwt and for the third bracket a change from \$0.44 per cwt to
21 \$0.52 per cwt. Our actual costs for the over 45 miles
22 through 96 miles is \$0.6811. The CDFA haul survey indicates
23 an average cost of \$0.7814 per cwt. Using \$0.32 as a basis
24 for a local haul, both our costs and the CDFA haul survey
25 costs would warrant a \$0.37 transportation allowance for

1 this bracket. For the over 96 miles bracket our actual
2 average costs are \$0.839, while the CDFA haul survey
3 indicates \$0.958. This warrants an increase in the
4 transportation allowance rate from \$0.44 to \$0.52.

5 Southern California Receiving Area

6 As detailed in Exhibit 1, we are requesting a
7 change to the mileage brackets of Section 1 of the Southern
8 California receiving area that specifically deals with
9 shipments originating in Riverside and San Bernardino
10 Counties. We are requesting that the first milage bracket,
11 currently "from zero through 93 miles" be split into two
12 distinct mileage brackets. The first, a bracket "from zero
13 to 45 miles" that will remain at the current \$0.15 per cwt.

14 The second mileage bracket to be inserted would read "over
15 45 miles through 93 miles" with a corresponding rate of
16 \$0.30 per cwt. The remaining bracket of "over 93 miles" and
17 current corresponding rate would remain unchanged.

18 The reason for this change is to simply recognize,
19 as CDFA does in Exhibit 5, the San Jacinto milk shed,
20 separating it from the Chino milk shed. Our costs of
21 hauling milk to qualifying plants from the 45 to 93 mile
22 bracket are approximately \$0.62 per cwt. This is also
23 supported by the CDFA haul survey where the costs from 51
24 through 100 miles is \$0.6938 per cwt at an average of 80
25 miles.

1 While we have not requested additional changes to
2 the Southern California receiving area, we are supportive of
3 CDI's alternative proposal calling for a break in the "over
4 119 miles" bracket with the insertion of an additional
5 bracket for the "over 139 miles" for milk originating "from
6 California's other 56 counties."

7 Conclusion.

8 In this testimony we have not asked for anything
9 more than is warranted. We did not shoot high with the
10 expectation that we land in the middle. What we have asked
11 for is modest and necessary to provide an incentive to serve
12 the market and to meet the original intent of the program.

13 I would like to thank you again for the
14 opportunity to testify today. I do request the opportunity
15 to submit a post-hearing brief and I would be happy to try
16 to answer any questions the panel may have.

17 HEARING OFFICER ROWDEN: Your request for a post-
18 hearing brief is granted.

19 Panel?

20 MR. EASTMAN: I have a couple of questions for
21 you. On page 2 on Table 1, I just wanted to clarify. You
22 mentioned that this table shows just DFA production. And
23 these figures represent all three of the months of the last
24 quarter then?

25 MR. STUEVE: Yes.

1 MR. EASTMAN: It's not an average of any sort,
2 it's just the total amount?

3 MR. STUEVE: Right, yes. The last quarter versus
4 the last quarter of 2008.

5 MR. EASTMAN: Okay, great. And so when I look at
6 the table, you do mention that you have milk in the
7 Riverside and San Bernardino areas, counties, that you
8 supply, probably, to Southern California. How much milk are
9 you shipping approximately from the Valley into Southern
10 California?

11 MR. STUEVE: Well we are not shipping on the
12 magnitude that Dr. Erba mentioned that CDI does but we do
13 probably about 50 loads a day or so into Southern
14 California.

15 MR. EASTMAN: And then I wanted to ask you a
16 couple of the same questions that I asked Dr. Erba with
17 regards to what's happened over the last four or five years
18 as milk production has decreased in Southern California and
19 the Golden Cheese, as it closed. I'm curious how that's
20 affecting moving Southern California milk into plants in
21 Southern California.

22 MR. STUEVE: Well, I think there's a couple of
23 important things to know when we talk about Golden Cheese in
24 Corona. It closed in 2008, early 2008. The volume at the
25 plant had already been ramped down significantly. It was

1 operating probably at a third of the volume that it had been
2 operating in at one time in anticipation of a closure.

3 And the other significant factor related to the
4 plant in Corona was that significant volumes of the milk
5 that supplied that plant were already coming from the
6 Valley, from the San Joaquin Valley, without any, obviously
7 any transportation allowance attached to it.

8 So the effect of closing it on local milk was
9 probably not nearly as great as you might think because,
10 again, the volume was lower and a portion of that milk
11 already came from the Valley. Our own customers in Southern
12 California have grown some during that time period as well,
13 combining -- so for us, a growth in our volume in Southern
14 California. Not a huge effect related to Corona and then a
15 pretty significant drop in local milk supplies has still
16 created a situation where we're pulling more milk from the
17 Valley now than we were then.

18 MR. EASTMAN: Do you feel that the magnitude of
19 the rates that are currently available for the shorter
20 distances, the shorter mileage brackets for milk that is
21 going into Southern California, are those still justified?
22 Do you still think that incentive is necessary to assure
23 that Southern California-produced milk will make it to the
24 plants that qualify for the allowance?

25 MR. STUEVE: I do. While Corona certainly at one

1 time was a, was a major manufacturing operation in Southern
2 California there still is, as Dr. Erba mentioned,
3 manufacturing plants in Southern California. We supply some
4 on a smaller scale than does CDI but we do supply some
5 manufacturing there. We likewise have to bring in for our
6 Class 1 sales a lot of milk from the Valley. We see the
7 local milk supply continuing to decline. So I would say it
8 still is, it still is a necessary incentive for the local
9 milk to supply our Class 1 plants.

10 MR. EASTMAN: Do you think that -- so you're
11 stating that you don't have enough milk in Southern
12 California to supply your Class 1 customers?

13 MR. STUEVE: That's correct.

14 MR. EASTMAN: And so does the vast majority of
15 your Southern California milk go to Class 1 plants or
16 qualifying plants? Does some of that go into, say, the
17 manufacturing plants down there?

18 MR. STUEVE: Some goes into manufacturing but
19 probably the majority does go into Class 1.

20 MR. EASTMAN: That's all I had for right now.

21 MR. SHIPPELHOUTE: A couple questions. On the
22 local milk that you're putting into manufacturing plants.
23 is it going into manufacturing plants out in the Chino area
24 or is it going into manufacturing plants located in the LA
25 area?

1 MR. STUEVE: We have limited volumes that go into
2 manufacturing but I'd say they go in more closely into the
3 LA area. Certainly the LA County area is closer to bottling
4 plants than actually where the milk is produced.

5 MR. SHIPPELHOUTE: And reading through your rates.
6 It looks like you're asking that the allowances cover the
7 entire difference between the distant haul compared to the
8 local haul. Have you considered the concept of a shortfall
9 at all or do you think that concept is not warranted?

10 MR. STUEVE: We did consider it. Now, most of our
11 calculations, as you've correctly established, did not take
12 into account, it did not build in a shortfall. That doesn't
13 mean that there aren't shortfalls within these four areas
14 that we talked about but the specific calculations that,
15 that we provided, we did not build in a shortfall.

16 And there were reasons for that. The milk
17 supplies for these areas is becoming more and more -- it is
18 more and more defined. At one point, either 10 or 20 or 30
19 years ago when transportation allowances began, there was a
20 lot more milk spread geographically. I think we now know
21 precisely where the milk comes from to serve these areas and
22 we rely more and more on Valley milk. So as these milk
23 supplies becomes more defined, in our estimation the need
24 for a shortfall becomes less necessary because we know the
25 limited options that we have available to supply that milk.

1 That's one observation we made regarding shortfalls.

2 The other -- the other one is that if -- if you
3 believe, as I do and I think Dr. Erba testified as well,
4 that the general trend line for costs is up, and we do
5 firmly believe that. Over the course of time there may be
6 ups and downs within that but over the course of time the
7 general trend line is up. The increases in haul costs for
8 whatever reason will create shortfalls.

9 We could -- we could establish new rates without
10 shortfalls and implement them in 60 days. As soon as we
11 have a cost increase we're going to create a shortfall,
12 particularly on the longer distance hauls. When we
13 experience either a fuel-related haul cost or a labor-
14 related haul cost, the longer distance hauls go up on a
15 hundredweight basis higher than the local hauls do. So any,
16 any increase in costs will also create a shortfall.

17 And then the last observations I have on
18 shortfalls really is that if you use the CDFA haul survey
19 numbers then clearly there are shortfalls built into, into
20 the system. And given the fact that we are not the only one
21 that supplies these different areas I think there clearly,
22 even using our calculations, would be shortfalls.

23 MR. SHIPPELHOUTE: No other questions.

24 MR. LEE: I have a couple of questions. Regarding
25 our hauling costs, how often do you revisit these costs with

1 your supplier, your providers?

2 MR. STUEVE: We don't have a set time period, for
3 us it's almost a -- and I think our haulers would probably
4 concur -- it's a continuous process. Milk hauling is very
5 specialized. I'm going to take a shot at saying that I
6 think that if you were to list all of the contract haulers,
7 generally available contract haulers, we probably use the
8 majority of them. And it may be a simple majority but I
9 think we probably use most of the haulers. We move milk
10 between haulers and we negotiate rates on a continuous basis
11 but we don't have a set time period, say an annual time
12 period. Fuel adjusts for us on all of our haulers, it
13 adjusts monthly, so fuel has an automatic monthly adjuster
14 in it.

15 MR. LEE: In Dr. Erba's testimony he mentioned
16 about the labor costs that are involved as part of the
17 function of determining such costs. Is there such a factor
18 in your negotiations as well?

19 MR. STUEVE: There is and certainly labor plays a
20 key role in it. It's not as, not as volatile and it's not
21 as direct as fuel but it does have a factor. We actually
22 currently are in the middle of negotiating with one of our
23 larger haulers a potential rate increase that revolves
24 around labor. So labor is a factor but I would say to a
25 less extent than fuel.

1 MR. LEE: One last question. DFA is building a
2 large plant in Nevada, a powder ingredients operation. Do
3 you anticipate any effect to the California milk supply
4 because of that once the plant goes into place?

5 MR. STUEVE: There will be -- it will be
6 relatively modest. The plant itself is not, not an enormous
7 project, it's not an enormous sized powder plant. But the
8 milk that we bring in currently from Nevada that goes
9 primarily into a North Bay qualifying, transportation
10 allowance qualifying plant, will stay in Nevada. So the one
11 direct effect it will have, whether it's measurable or not I
12 don't know, but the one direct effect it will have is that
13 we will place more California milk into this North Bay
14 qualifying plant. And obviously those shipments would
15 qualify for transportation allowances. But the Nevada milk
16 that supplies this plant now will stay in Nevada.

17 MR. LEE: Thank you.

18 MR. EASTMAN: I just have one quick clarifying
19 question. On the front page of your testimony you mention
20 that your costs are associated with three general type of
21 categories, a basic foundational-type haul cost and then you
22 have fuel surcharges and then distance-type considerations.

23 In that second paragraph under costs where you mention that
24 your costs have increased anywhere from \$0.01 to \$0.07 per
25 cwt, does that reflect just the increase for the basic haul

1 cost, that first category?

2 MR. STUEVE: Yes, it reflects just that first
3 category.

4 MR. EASTMAN: Okay.

5 HEARING OFFICER ROWDEN: Thank you very much.

6 And now we will have public testimony. First I'd
7 like to call up Mr. Vandenneuvel. Public testimony will be
8 limited to 20 minutes.

9 For the record please state your name, spell your
10 last name and let us know your affiliation again for the
11 record.

12 MR. VANDENHEUVEL: My name is Rob Vandenneuvel,
13 that's V-A-N-D-E-N-H-E-U-V-E-L, I'm the General Manager of
14 the Milk Producers Council.

15 HEARING OFFICER ROWDEN: Mr. Vandenneuvel's
16 testimony will be Exhibit 44.

17 (Exhibit 44 was received into evidence.)

18 Whereupon,

19 ROB VANDENHEUVEL

20 Was duly sworn.

21 HEARING OFFICER ROWDEN: Please.

22 MR. VANDENHEUVEL: Mr. Hearing Officer and Members
23 of the Panel, my name is Rob Vandenneuvel and I am the
24 General Manager of Milk Producers Council. MPC is a
25 nonprofit trade association with office locations in

1 Ontario, Bakersfield and Turlock, California. We represent
2 a voluntary membership of dairy families throughout Southern
3 and Central California. My testimony today is based on
4 positions adopted by the MPC Board of Directors.

5 The Humble Beginning to this Hearing Process.

6 This hearing process began with the Department
7 responding to a very narrow request: modify the
8 transportation allowance provisions in the Pooling Plan to
9 incorporate the addition of Napa County into the North Bay
10 receiving area. CDFA's analysis indicates the requested
11 addition would have resulted in an estimated increase in the
12 cost of the transportation allowance program of \$9,739 in
13 2012.

14 However, through alternative proposals that have
15 been submitted, the Department is now asked to consider more
16 significant modifications to the transportation subsidy
17 programs.

18 The Hauling Survey.

19 Much of the basis of the proposed changes
20 discussed today come from the hauling surveys conducted by
21 the Department. In examining the most recent report
22 covering April 2011 to October 2012, one thing that jumps
23 out is some unexplained irregularities in the reported
24 figures.

25 There was a significant increase in the reported

1 cost of hauling milk into Southern California from long
2 distances. Specifically, the survey indicated that milk
3 hauled 151 to 200 miles into Southern California cost an
4 average of \$1.26 per cwt in October 2012. That rate is up
5 18 percent from the published estimate of \$1.06 a cwt just
6 six months earlier. The hauling survey shows that the
7 weighted average miles traveled for that sample of milk, 174
8 miles, is only 2 miles longer than the weighted average from
9 the previous report, 172 miles. So what caused the costs
10 for roughly the same weighted average haul to escalate from
11 \$1.06 to \$1.26 in just six months, with no increase in fuel
12 costs during that time to explain it?

13 Perhaps the Department has more direct information
14 that can explain this drastic increase in the report. But
15 in the meantime, it's difficult to properly analyze any
16 proposal to increase the available transportation allowances
17 for this long-distance milk without answers to this basic
18 question.

19 The Goal of the System: Attracting the Nearest
20 Milk to Class 1, 2 and 3 Markets.

21 One of the key goals of the transportation
22 allowance program is to incentivize the milk closest to the
23 Class 1, 2 and 3 plants to move first. Milk Producers
24 Council strongly supports this policy, not only because it
25 makes good economic sense but also because it helps ensure

1 that the funds that are pulled out of the producer pool and
2 spent under the transportation subsidy programs are kept as
3 low as possible.

4 In light of this policy, I would like to take some
5 time to look at some examples from the data made available
6 for this hearing. The proposed amendment with the largest
7 expected financial impact on the cost of the transportation
8 allowance program is a proposal to create a new mileage
9 bracket for the Southern California receiving area for milk
10 hauled at least 139 miles. That process would set the
11 transportation allowance rate for that milk at \$1.00 per
12 cwt.

13 In order to put this and other requests into
14 context, we need to cross-reference the hauling survey data,
15 the analysis of the proposals published by CDFA for this
16 hearing and the current transportation allowance rates
17 published in the Pooling Plan. From those documents we
18 learn a few things:

19 First, the data show that a significant portion,
20 more than 70 percent of the milk traveling greater than 139
21 miles, or the milk that would fit under that category, is in
22 the 141 to 200 mile range.

23 Second, looking at the top portion of that range,
24 151 to 200 miles, the data indicate in 2012 the estimated
25 costs range from \$1.06 to \$1.26, as I mentioned. Again,

1 with no real explanation for why there was such a large
2 increase in a six month period.

3 Applying the current \$0.84 per cwt transportation
4 allowance rate, the estimated net hauling cost averages
5 \$0.22 to \$0.42 a cwt. A big gap but I am not going to beat
6 that dead horse anymore.

7 Applying the proposed \$1.00 a cwt transportation
8 allowance rate, the new estimated net hauling cost would be
9 anywhere from \$0.06 to \$0.26, so pick a middle number, \$0.16
10 in there.

11 How does this compare to other milk being hauled
12 into the Southern California receiving area? Let's examine
13 another proposal that would create a new mileage bracket for
14 milk from Riverside/San Bernardino Counties hauled into the
15 Southern California receiving area. The proposal would
16 establish an allowance rate of \$0.30 per cwt for milk hauled
17 46 to 93 miles.

18 Again, cross-referencing the available data we see
19 that:

20 The hauling survey indicates that this new mileage
21 bracket would likely cover the milk hauled from the San
22 Jacinto area, with that milk traveling an estimated 55 to 87
23 miles into the LA area.

24 The estimated hauling costs for that milk ranged
25 from \$0.52 to \$0.54 per cwt.

1 Applying the current \$0.15 per cwt transportation
2 allowance rate, the estimated net hauling cost for that milk
3 would be \$0.37 to \$0.39.

4 Applying a new \$0.30 per cwt transportation
5 allowance rate, the new estimated hauling cost would be
6 \$0.22 to \$0.24.

7 While I recognize that there are other
8 considerations, such as the alternative hauling costs to a
9 local manufacturing plant, MPC encourages CDFA to consider
10 these potential imbalances, where it may make more sense to
11 haul milk from 150 to 200 miles away than to bring it in
12 from 55 to 87 miles away, when reviewing -- we ask you to
13 keep this in mind when you're reviewing the available data
14 and establishing the official transportation allowance
15 rates.

16 And before I move on, an additional thought. You
17 know, these costs, these transportation allowance rates have
18 continued to escalate through, you know hearings. I mean,
19 it's been a number of years since we've had one. And now we
20 are being asked to consider \$1.00 a cwt transportation rate
21 -- transportation allowance rate.

22 And I guess the fundamental question is, if it is
23 now going to start costing us \$1 a cwt out of the pool to
24 fund these transportation subsidies, I submit to you that
25 perhaps the \$0.27 that the Southern California plants are

1 paying extra on the Class 1 price is not enough. That it's
2 costing significantly more than the \$0.27 to service that
3 market.

4 You know, really when you look at the cost to the
5 pool of taking these transportation subsidy dollars out of
6 the pool and using them back to producers and co-ops as a
7 subsidy, we'd probably be better off manufacturing all our
8 fluid milk in the Central Valley and hauling down finished
9 product into LA. They wouldn't pay the extra \$0.27 into the
10 pool but we'd save a lot of money on these transportation
11 subsidies. These plants have built in LA, we get it,
12 they've got their investment there. But they're not -- I
13 would submit that they are not putting near enough into the
14 pool to attract the milk that they need to attract. The
15 producers are making up the difference.

16 Continued Concern about Erosion of the Class 1, 2
17 and 3 Revenues.

18 Milk Producers Council has strong concerns about
19 the continued erosion of pool producer revenues. A document
20 published by CDFA in -- I wrote "May" there, it's actually
21 March of 2013 entitled *Orderly Movement of Milk to*
22 *California's Fluid Markets* outlines some of the history of
23 our transportation subsidy programs. Included in that
24 document is a chart showing that from 1997 to 2007 the
25 annual cost of our transportation allowance program exploded

1 from less than \$6 million a year to more than \$30 million a
2 year. In 2012 that cost was more than \$34 million. And in
3 CDFA's analysis for the hearing -- for this hearing, the
4 estimated impact of both the alternative proposals submitted
5 for this hearing would push that then to more than \$36
6 million a year.

7 In that same publication there is a recognition
8 that this trend is going to continue. As stated on page 8
9 of the document, "It should be clear that the use of the
10 current policy alternatives, i.e., transportation allowances
11 and credits, will only further reduce pool prices as more
12 money is distributed to producers in more distant locations
13 who service the Class 1 market." The document goes on in a
14 later section to state that, "It may be appropriate for the
15 industry to consider alternatives to facilitate the movement
16 of milk to fluid milk plants in light of the changes in the
17 market structure. Potential solutions may require
18 fundamental changes in the pricing and pooling provisions.
19 It should be clear that consumers and Class 1 plants stand
20 to benefit the most from the adoption of these approaches to
21 managing milk movements."

22 MPC appreciates these comments published by the
23 Department and wholeheartedly agrees. To that end, we
24 presented the Department with an alternative proposal for
25 this hearing that would retain the transportation allowance

1 and credit system while mitigating the growing costs
2 currently borne entirely by dairy farmers. Our proposal
3 would modify the Class 1, 2 and 3 formulas to incorporate a
4 "transportation surcharge" that would be set to generate
5 additional pooled revenue to cover a portion of the funds
6 needed for the transportation subsidy programs.

7 Our proposal was denied due to the fact that it
8 required changes to the Stabilization Plans, but we continue
9 to believe that this is a fair and equitable solution to
10 what CDFA already recognizes is a growing problem.

11 Conclusion.

12 This is an incredibly frustrating time for
13 California dairy families. The Department's own cost-of-
14 production and milk price data clearly show that our dairy
15 farmers have been and continue to be subjected to crushing
16 financial losses, resulting in a growing number of our
17 friends, family and colleagues either moving out of the
18 state or quitting the business altogether. As that milk
19 supply diminishes the dairy farmers still operating in the
20 state are required to haul milk from further and further
21 away in order to serve the needs of our urban population
22 centers. That, of course, leads to requests to modify the
23 transportation allowance programs to reflect these new
24 longer hauls. And who is asked to fork over the money to
25 fund the expanding program? Dairy farmers.

1 Therefore, we strongly urge the Department us the
2 information available to establish transportation allowance
3 rates that do not increase the overall cost of the program,
4 but rather, result in more efficient milk movement that
5 follows the policy of incentivizing the closest milk to move
6 first.

7 I request the opportunity to submit a post-hearing
8 brief and I am available to answer any questions the panel
9 members may have.

10 HEARING OFFICER ROWDEN: Your request to submit a
11 post-hearing brief is granted. Panel members, questions?

12 MR. SHIPPELHOUTE: A question on your comment
13 about being asked to consider a \$1 rate for the milk coming
14 out of the south Valley into Southern California.

15 MR. VANDENHEUVEL: Um-hmm.

16 MR. SHIPPELHOUTE: And your comparison of the
17 \$0.27 differential between Northern California and Southern
18 California. Should we also consider the difference between
19 the Class 1 price and say maybe the 4a price or the 4b
20 price?

21 MR. VANDENHEUVEL: What do you mean by that?

22 MR. SHIPPELHOUTE: You were making reference to
23 the amount of money that that milk is contributing to the
24 pool and whether or not, at least if I am understanding your
25 point correctly, that the additional contribution to the

1 pool would not cover that \$1 transportation allowance. So
2 I'm just wondering if we should consider the difference
3 between the Class 1 price being paid into the pool and the
4 4a and 4b price?

5 MR. VANDENHEUVEL: Well, you know, I didn't
6 provide, I didn't do that kind of analysis coming into this
7 hearing. I guess my point was -- I was thinking about this
8 on the plane ride up, which is why it's not in my testimony
9 and was additional comments -- is that we do have a
10 mechanism in place recognizing that there is a cost of
11 servicing the Southern California fluid markets, \$0.27
12 additionally. That may have made sense at one point.

13 Obviously the costs of servicing that market have
14 gotten substantial. it's not just the cost of the haul,
15 it's the cost of the transportation subsidies, which are
16 also taken out of dairy farmers' pockets. They are grounded
17 back to dairy farmers. But that all ultimately comes out of
18 producer pockets. And so my comment was that -- was that
19 that \$0.27 may have been a reasonable figure at one point.
20 Obviously it is not subject to debate here at this hearing
21 because the Stabilization Plan is not open.

22 But I believe that if you looked at -- when you
23 create regulation one of the goals is to try your best to
24 mimic what would happen in the real world. I mean,
25 obviously there's a reason you have regulations but you try

1 to mimic what would happen in the real world.

2 And I submit to the panel that in a free market,
3 non-pool -- we didn't have the pool protection for those
4 plants, making sure that they had the milk and using stuff
5 like transportation allowances -- those plants would pay a
6 significant premium to make sure they got milk into their
7 plants. Because there is a diminishing supply of milk in
8 their local area and they would have to find a way to
9 attract that milk. And so that -- that was my point is the
10 \$0.27, it's not a well-thought out concept. If we have a
11 hearing with the Stabilization Plan open I will come much
12 more prepared but that was a comment about what those plants
13 put into the pool.

14 MR. SHIPPELHOUTE: And at the end of your
15 testimony you urge the Department to use the information
16 available to establish allowance rates that do not increase
17 the cost of the program but rather result in more efficient
18 milk movement. You obviously have looked at the background
19 information that we had. Did you have any suggestions on
20 what rates or what that would look like?

21 MR. VANDENHEUVEL: You know, it's difficult. We
22 do our best to try to analyze, you know, the information
23 that's provided. I would assume that CDFA gets a little bit
24 more specific information than they are able to publish and
25 that the panel could consider some of that information.

1 the hearing panel. First, thank you for the opportunity to
2 testify here today.

3 My name is Annie AcMoody. I am the Director of
4 Economic Analysis for Western United Dairymen. Our
5 association is the largest dairy producer trade association
6 in California, representing approximately 900 of the state's
7 dairy families. We are a grassroots organization
8 headquartered in Modesto, California. An elected board of
9 directors governs our policy. The board of directors
10 approved the position I will present here today at its last
11 board meeting held March 27, 2013.

12 Transportation allowances partially compensate
13 producers for the cost of hauling milk from a producer's
14 ranch to qualified plants in designated receiving areas.
15 They are funded from the producer pool. Transportation
16 allowances apply to some market milk moving from the dairy
17 farm to processing plants. This occurs when the receiving
18 plant is located in a designated deficit area and processes
19 more than 50 percent of its production to Class 1, Class 2
20 and/or 3. When setting allowances, the Department must look
21 at all relevant economic factors, including but not limited
22 to: (1) CDFA audited hauling costs; (2) distance
23 considerations; (3) local alternative hauling costs;
24 (4) encouragement of close-in milk to be shipped first;
25 (5) local competition for milk; and (6) relative cost to the

1 pool of milk moving under allowances and credits. We looked
2 at those factors when taking the position I are here to
3 present today.

4 Wallaby's petition.

5 On January 14, 2013, Wallaby Yogurt Company
6 petitioned the Department to amend the Pooling Plan to
7 include Napa County in the North Bay receiving area.
8 Currently, the North Bay receiving area consists of Marin,
9 Solano and Sonoma counties. Producers' milk going to plants
10 located in those three counties is currently eligible for
11 transportation allowances. Western United supports the
12 petition from Wallaby Yogurt Company to allow producers
13 shipping milk to Napa County to be paid transportation
14 allowances.

15 Looking at the aforementioned criteria, Wallaby's
16 petition seems appropriate. First, it does not request a
17 change in current transportation allowance rates. Based on
18 CDFA's latest hauling survey, current transportation
19 allowance rates for the North Bay receiving area were within
20 the actual rates incurred as of the latest survey. Table 1
21 below outlines that comparison.

22 With Napa County being geographically nestled
23 between Solano and Sonoma it must compete for the same milk
24 supplies as plants located in those adjacent counties. As
25 an example, producers located in Sonoma County are eligible

1 to receive transportation allowances if their milk is going
2 to Solano County, but not to Napa County, which depending on
3 the plant's location, is closer for the most part. Since
4 one of the premises of the system is to encourage the
5 closest milk to move first, it would make sense to provide
6 the same incentive for producers to ship to Napa County.
7 Therefore, it seems reasonable to add Napa County to the
8 North Bay receiving area.

9 Finally, dairy producers continue to be concerned
10 about the cost of funding the transportation allowance
11 system through the pool and like to see those costs kept to
12 a minimum. According to CDFA analysis, Wallaby's proposal
13 would have increased the monthly average cost of
14 transportation allowances by \$9,739 based on calendar year
15 2012 milk movements. According to the same analysis from
16 CDFA, the total average monthly cost of transportation
17 allowances in 2012 was \$2,868,000. Adding Wallaby's
18 proposed change would represent a minimal increase of 0.3
19 percent.

20 Alternative proposals.

21 WUD's board of directors took no position
22 regarding the alternative proposals submitted by California
23 Dairies, Inc. and Dairy Farmers of America.

24 This concludes our testimony. We would be pleased
25 to answer any questions you may have and request the option

1 to file a post-hearing brief if necessary.

2 HEARING OFFICER ROWDEN: Your request for a post-
3 hearing brief is granted. Questions?

4 MR. EASTMAN: I have a question. Although you
5 took no position on the alternative proposals submitted, it
6 appears that in general Western united Dairymen, they do
7 support the milk movement incentive system but they would
8 just like that certain criteria be considered, such as the
9 ones that you outlined on the second paragraph of your
10 testimony. Is that an accurate statement?

11 MS. AcMOODY: Like you said, we took no position
12 on those proposals but we understand the Department has to
13 look at those relevant economic factors. I guess I'm just
14 repeating what you just said.

15 MR. EASTMAN: So in essence you just leave it up
16 -- you're leaving that part of the hearing up to the
17 discretion of the Department to exercise its authority.

18 MS. AcMOODY: Yes, keeping in mind that producers
19 like to keep the cost of funding the transportation
20 allowance system at a minimum.

21 MR. EASTMAN: Great, that's what I thought.

22 HEARING OFFICER ROWDEN: Thank you very much.

23 MS. AcMOODY: Thank you.

24 HEARING OFFICER ROWDEN: Is there any anyone else
25 who would like to testify?

1 Mr. Schiek. For the record please state your
2 name, spell your last name and give your affiliation,
3 please.

4 DR. SCHIEK: Yes. My name is William Schiek,
5 that's spelled S-C-H-I-E-K, and I am the economist for the
6 Dairy Institute of California.

7 HEARING OFFICER ROWDEN: Mr. Schiek's testimony is
8 Exhibit 46.

9 (Exhibit 46 was received into evidence.)

10 Whereupon,

11 DR. WILLIAM SCHIEK

12 Was duly sworn.

13 DR. SCHIEK: Mr. Hearing Officer and members of
14 the hearing panel:

15 My name is William Schiek and I am Economist for
16 Dairy Institute of California and I am testifying on the
17 Institute's behalf today. Dairy Institute is a trade
18 association representing 30 dairy companies which process
19 approximately 75 percent of the fluid milk, cultured and
20 frozen dairy products, over 80 percent of the cheese
21 products and a substantial portion of condensed and
22 evaporated milk products processed and manufactured in the
23 state. Member firms operate in both marketing areas of the
24 state and purchase all five classes of milk. The position
25 presented at this hearing was unanimously adopted by Dairy

1 Institute's Board of Directors.

2 We appreciate the opportunity to testify today
3 about transportation allowances and credits and to comment
4 on the proposals by Wallaby Yogurt, California Diaries and
5 Dairy Farmers of America, which are also under consideration
6 at this hearing. We commend the Secretary for her
7 willingness to consider updating the regulatory framework in
8 which our members operate to make it reflective of current
9 market conditions.

10 At issue in this hearing are the proposed changes
11 to the transportation allowances and credits contained in
12 the Pooling Plan and the Stabilization and Marketing Plans
13 for Northern and Southern California. The broad purposes of
14 these milk movement programs have been identified as
15 follows:

16 1) To assure an adequate supply of milk to plants
17 which provide class 1 and 2 usage products to consumers;

18 2) to assure that higher usages, that is Class 1,
19 2 and 3, have a priority in terms of milk movement
20 incentives to producers; and

21 3) to encourage the most efficient movement of
22 milk to fluid usage plants.

23 The enactment of milk pooling in 1969
24 fundamentally altered the relationships between Class 1
25 processors and suppliers. Prior to pooling, the higher

1 plant blend price that was paid by Class 1 plants provided a
2 positive incentive to attract milk to the highest use.
3 During the discussions leading up to the Gonsalves Milk
4 Pooling Act, producer representatives, in exchange for
5 processor support, made a commitment to ensure that Class 1
6 plants would be served with the milk that they needed. From
7 the beginning it was recognized that fluid plants, by virtue
8 of the higher minimum prices they pay, should be able to
9 procure necessary milk supplies without having to subsidize
10 the haul cost to their plants.

11 The current system of transportation allowances
12 and credits in California developed after a period where
13 milk movement incentives were limited primarily to area
14 differentials, and location differentials on quota milk, a
15 system which was somewhat similar to the location
16 differentials employed in federal orders. Over time, the
17 consolidation of marketing areas, growth in milk production,
18 changing production and distribution patterns and unique
19 California geography necessitated new milk movement
20 mechanisms.

21 The transportation credits and allowances both
22 came into being in the early 1980s. The general principle
23 behind transportation allowances was that they should
24 compensate dairymen for the difference between the local
25 haul to a manufacturing plant and the long haul to the more

1 distant fluid milk plant in a metropolitan area. In the
2 absence of such incentives, producers would have an
3 incentive to ship their milk to the local manufacturing
4 plant and a disincentive to serve the fluid milk market.
5 When the transportation allowance fully compensates
6 producers for the difference between the local haul and the
7 long haul to the fluid plant, they would be indifferent as
8 to where they ship their milk.

9 With respect to transportation credits, the
10 principle was to compensate the milk supplier for the cost
11 of shipping from the supplying plant to the deficit-area
12 plant, after accounting for any difference in the marketing
13 area Class 1 differentials. Historically, the
14 transportation credits and allowances have been set at
15 levels that do not fully compensate handlers for their
16 shipment costs. A shortfall in hauling compensation with
17 respect to more distant milk has been supported by Dairy
18 Institute in the past based upon the assumption that it
19 would encourage more efficient milk movements. The extent
20 of the shortfall needed to encourage orderly movement has
21 been and continues to be a subject of debate. Given the
22 necessity of moving milk even longer distances to supply
23 Class 1 markets today, we believe the application of the
24 shortfall concept should be modest for all but the most
25 distant milk supplies.

1 We continue to believe that a milk movement
2 incentive system is necessary in order to meet the statutory
3 mandates and guidelines governing our industry. In recent
4 years, the industry has continued to evolve and has
5 undergone considerable structural change. Consolidation of
6 supplying cooperatives and fluid milk processors has changed
7 milk production and distribution patterns. It is therefore
8 appropriate to review the existing system of transportation
9 allowances and credits to determine if changes are
10 necessary. This usual review is made all the more critical
11 when we consider the changes in milk supply structure which
12 are taking place across the state, but nowhere more
13 impressively than in Southern California. Given the rapid
14 and ongoing contraction of the Southern California milk
15 supply, the implications are obvious. To supply the fluid
16 plants in the LA basin, rapidly increasing quantities of
17 milk are going to be trucked in from outside the area.
18 While the growing milk supply in Kern County is an obvious
19 choice to supply the market, in the past not all of this
20 milk has been available to serve the Southern California
21 fluid market. Milk has moved to Southern California from
22 Kings and Tulare counties to meet the Class 1 demand and it
23 may well be that milk from these areas will continue to be
24 needed in the future.

25 We believe it is consistent with the purposes of

1 milk stabilization, and with the commitments made by
2 producer leadership at the inception of milk pooling, that
3 milk should be attracted to Class 1 plants at order prices.
4 Unfortunately, some have held the incorrect view that the
5 sole purpose of the Class 1 price differential is to enhance
6 producer income, instead of recognizing that, in part, the
7 differential was designed to assure that Class 1 markets are
8 served. Another notion that has been troubling to Dairy
9 Institute's membership has been the belief expressed by some
10 that over-order premiums or surcharges should be relied upon
11 as a primary means to attract milk for fluid purposes. We
12 continue to maintain that the existing order prices paid by
13 processors provide more than enough revenue to attract milk
14 for Class 1 and mandatory Class 2 purposes, and that
15 marketing and pooling plans should provide the milk movement
16 incentive mechanisms which are adequate to ensure that those
17 uses are served. When we consider the relatively high Class
18 1 price differential in California relative to the state's
19 very low Class 1 utilization, it is even more obvious that
20 processors need not subsidize the haul to their plants, or
21 should be not subsidize the haul to their plants.

22 In general, Dairy Institute supports proposals
23 that seek to make cost-justified adjustments to the
24 transportation allowances and credits. Costs for diesel
25 fuel have been hovering just under record levels at over \$4

1 per gallon. Prices spiked in 2008 and then fell during the
2 recession but have risen since 2009 to their present high
3 levels. Prices are double what they were as recently as
4 2005.

5 Dairy institute has no specific -- has no access
6 to specific hauling cost invoices that are reflective of
7 current milk movement costs across the state. The October
8 2012 hauling cost data assembled by the Department are quite
9 useful and diesel prices remain near levels seen when the
10 data was collected. We have relied on others presenting
11 testimony here today, such as Dr. Erba and Mr. Stueve, to
12 enter relevant information about current hauling costs into
13 the record. To the extent that they can justify higher
14 transportation allowance rates than those indicated by the
15 data, we would continue to support such cost-justified
16 increases.

17 We continue to argue for the application of sound
18 economic principles in setting allowance and credit rates,
19 basing them on the most recent rate and fuel cost
20 information available to the Panel at the time of the
21 hearing. Notwithstanding the uncertainty in fuel prices and
22 hauling rates, Dairy Institute believes that transportation
23 allowances and credits must be adequate to encourage milk to
24 move to higher-use plants in deficit areas. Inadequate
25 rates lead to California Class 1 processors being unable to

1 compete favorably with manufacturing plants for milk
2 supplies, and put them at a competitive disadvantage with
3 respect to out-of-state processors. In order to secure the
4 local Class 1 market for California producers,
5 transportation allowances and credits must be adequate to
6 draw milk without transportation subsidization by the buyer
7 or the supplying cooperative.

8 Dairy Institute continues to support the principle
9 that transportation allowance rates should be set equal to
10 the difference between the cost of the local haul and the
11 cost of the haul to the higher-use plant in the metropolitan
12 markets. Very modest shortfalls should apply to all but the
13 most distant mileage brackets to encourage milk that is
14 located closer to the market to move first. With regard to
15 milk moving into Southern California, there should be little
16 shortfall on milk coming from as far away as Tulare and
17 Kings Counties, because volumes of milk from those areas are
18 increasingly necessary to supply the Southern California
19 market.

20 The transportation allowance system should address
21 the narrow problem of how to attract milk to fluid plants in
22 metropolitan areas at order prices. However, when setting
23 both allowance and credit rates, equity among competing
24 Class 1 plants in attracting milk supplies is something that
25 needs to be considered. This is particularly true when the

1 application of milk movement incentives confers advantages
2 on some Class 1 plants over others. If these advantages
3 would not have existed in the absence of milk movement
4 incentives, then the incentives should be adjusted to both:
5 1) redress the inequitable impacts and 2) ensure the fluid
6 plants would be adequately served. Dairy Institute's
7 position is that fluid milk plants operating within a market
8 should not be disadvantaged relative to each other in the
9 procurement of nearby milk supplies. And that would apply
10 not just to fluid but higher-use plants, Class 2 and Class 3
11 as well.

12 With regard to transportation credits, Dairy
13 Institute supports the principle that transportation credits
14 should be set equal to the haul cost less any area
15 differentials. And shortfalls should be limited so that
16 needed milk can move to Class 1 uses.

17 Dairy Institute supports cost-justified allowances
18 and credits. And CDI's proposals for transportation
19 allowances appear to be cost-justified based upon the
20 hauling rate information available from the Department and
21 CDI's testimony about their own costs in serving their
22 customers. We believe that adding an additional bracket for
23 milk shipments into Southern California makes sense given
24 how the milk shed and supply patterns are changing. The
25 proposed increase in the transportation credit also appears

1 to be cost justified. As we noted earlier, we support
2 keeping transportation rates reflective of current costs to
3 encourage competition in supply in the Class 1 market and to
4 keep the system responsive to changes in industry structure.

5 Dairy Institute generally supports DFA's proposed
6 increases to transportation allowances in the Bay Area,
7 Sacramento and North Bay receiving areas to the extent that
8 they are justified by current transportation costs.

9 Wallaby Yogurt Company's petition to add Napa
10 County to the North Bay Receiving Area appears entirely
11 reasonable based on the facts available. Napa County is
12 geographically contiguous to both Solano and Sonoma County.

13 And Wallaby's plant in Napa County competes with others in
14 the North Bay area whose producers are eligible for
15 transportation allowances based on the inclusions of their
16 counties in the designated receiving area. We see no reason
17 to deny Wallaby's proposal and therefore urge the Department
18 to adopt it.

19 Dairy Institute supports the continuation of the
20 call provisions. Under these provisions, dairy handlers are
21 given an incentive to voluntarily supply milk for fluid uses
22 when call provisions are implemented. The existence of the
23 call provisions promote supply handlers building business
24 relationships with fluid customers to voluntarily release
25 market milk such that both seller and buyer can better plan

1 such milk shipments. Without the call provisions, supply
2 handlers have less incentive to build such ongoing
3 relationships, which could exacerbate disorderly and chaotic
4 milk movements in emergency short supply situations.

5 Dairy markets are unpredictable and the call
6 provisions are necessary as a standby mechanism should they
7 be rapidly and unexpectedly needed. Unanticipated weather
8 conditions, rapidly changing manufactured product prices and
9 cost/price squeezes have caused sudden changes in milk
10 production patterns in the past and the call provisions have
11 helped maintain milk supply availability. The call
12 provisions are the only means within the marketing and
13 pooling system to make quota milk available for priority
14 uses.

15 Thank you for the opportunity to testify. I would
16 like to request the opportunity to file a post-hearing brief
17 and I am willing to answer any questions you may have at
18 this time.

19 HEARING OFFICER ROWDEN: Your request for a post-
20 hearing brief is granted. Questions from the panel?

21 MR. LEE: I have a question. On page 3 you
22 mention regarding that some of your members expressed
23 concern over over-order premium surcharges being relied upon
24 as a primary means to attract fluid milk, attract milk for
25 fluid purposes. Do you see much of that growing or can you

1 give us a little more explanation as to --

2 DR. SCHIEK: No. Right now over-charges are
3 primarily related to supply and demand conditions for milk
4 in the marketplace, not so much related to transportation
5 costs because of the system we have. And I think our
6 position, though, is that this is the system we have, this
7 is the system that is designed to move milk to the Class 1
8 uses. I would say that in the absence of regulation fluid
9 milk plants would have that whole differential that they are
10 paying over what manufacturing plants pay to attract milk,
11 which would be more than sufficient. I think that's the
12 principle, they are paying a higher price, they should get
13 the milk at those over-prices without having to -- you know,
14 they pay service charges based on other services but not
15 having the subsidized transportation as well.

16 MR. LEE: So you are not seeing much of this
17 occurring currently?

18 DR. SCHIEK: I am not aware of any at current.

19 MR. LEE: Thank you.

20 HEARING OFFICER ROWDEN: Questions?

21 All right, thank you.

22 Are there any other witnesses?

23 (No response.)

24 Okay. Post-hearing briefs will be due by 4:00
25 p.m. on Thursday, April 11th. Post-hearing briefs may be

CERTIFICATE OF REPORTER

I, RAMONA COTA, an Electronic Reporter and Transcriber, do hereby certify that I am a disinterested person herein; that I recorded the foregoing California Department of Food and Agriculture consolidated public hearing; that I thereafter transcribed it.

I further certify that I am not of counsel or attorney for any of the parties to said public hearing, or in any way interested in the outcome of said matter.

IN WITNESS WHEREOF, I have hereunto set my hand this 8th day of April, 2013.

RAMONA COTA, CERT**478