

HEARING  
STATE OF CALIFORNIA  
DEPARTMENT OF FOOD AND AGRICULTURE

AMENDMENTS TO THE STATBILIZATION AND  
MARKETING PLANS FOR MARKET MILK FOR  
THE NORTHERN CALIFORNIA AND SOUTHERN  
CALIFORNIA MARKETING AREAS

HOLIDAY INN HOTEL  
CALIFORNIA ROOM  
300 J STREET  
SACRAMENTO, CALIFORNIA

WEDNESDAY, JANUARY 29, 2003

9:00 A.M.

JAMES F. PETERS, CSR, RPR  
CERTIFIED SHORTHAND REPORTER  
LICENSE NUMBER 10063

PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

APPEARENCES

DEPARTMENT PANEL MEMBERS

Richard Estes, Hearing Officer  
California Department of Food and Agriculture

Thomas W. Gossard, Agriculture Economist  
Dairy, Marketing Branch  
California Department of Food and Agriculture

David Ikari, Chief  
Dairy Marketing Branch  
California Department of Food and Agriculture

Eric M. Erba, Senior Agriculture Economist  
Dairy Marketing Branch  
California Department of Food and Agriculture

Edward S. Hunter, Supervising Auditor I  
Dairy Marketing Branch  
California Department of Food and Agriculture

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## PROCEEDINGS

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HEARING OFFICER ESTES: Good morning. This hearing will now come to order.

The California Department of Food and Agriculture has called this public hearing in the Holiday Plaza, 300 J Street, in the California Room, on this date, January 29th, 2003, beginning at 9 a.m.

If necessary, to assure opportunity for all persons in attendance on January 29th, today, who wish to testify and present evidence in the hearing record, the hearing may be continued to the following day, tomorrow, January 30th, 2003, at this same location.

On October 21st, 2002, the Department received a petition from the Western United Dairymen requesting amendments to the stabilization marketing plans for market milk for the northern California and southern California marketing areas.

The Western United petition proposes amendments to the yields of Class 4a pricing formula, milk used to make butter and nonfat dry milk, and a 4b pricing formula for milk used to make cheese other than cottage cheese. The proposed yield amendments would result in higher Class 4a and 4b prices.

Western United amended their petition through correspondence with the Department on January 8th, 2003.

1           The Department has received four alternative  
2 proposals in response to the Western United petition. The  
3 Department has received these proposal from the California  
4 Dairy Women Association, the Alliance of Milk Producers,  
5 The California Dairy Campaign, and The Dairy Institute.

6           During a pre-hearing workshop conducted on  
7 January 22nd, 2003, the Department provided a summary  
8 analysis of the alternative concepts and proposals, and  
9 also including the Western United petition as well. A  
10 copy of this summary will be entered into the record of  
11 this hearing as an exhibit.

12           Accordingly, the purpose of this hearing is to  
13 consider amendments to the Class 4a and 4b pricing  
14 formulas and the stabilization of market plans for market  
15 milk for the northern California and southern California  
16 marketing areas as were proposed in the Western United  
17 petition and the alternative petitions.

18           As Class 2 and Class 3 pricing formulas are  
19 linked to Class 4a prices the call of the hearing includes  
20 consideration of them as well.

21           My name is Richard Estes and I have been  
22 designated as the hearing officer for today's proceedings.

23           Testimony and evidence pertinent to the call of  
24 the hearing will be received. Anyone wishing to testify  
25 can sign the hearing witness roster located at the sign-in

1 table in the back of the room. Oral testimony will be  
2 received under oath or affirmation. And staff is  
3 available at the back of the room to provide assistance.  
4 And I believe, at this time, that would be Cheryl  
5 Gilbertson.

6 Cheryl Gilbertson will be back there and I think  
7 Candace will be as well, although they're up here at this  
8 time because they'll be introducing Department's exhibits  
9 into the record shortly.

10 As a courtesy to the panel, the Department staff  
11 and the public, please speak directly to the issues  
12 presented by the petitions and avoid personalizing any  
13 disagreements. As hearing officer, I reserve the right to  
14 interrupt and curtail any testimony that is irrelevant to  
15 the purpose of this hearing.

16 As an additional courtesy, if you would please  
17 treat the panel, the staff, and the witnesses respectfully  
18 and avoid any verbal expressions of approval or  
19 disapproval such as cheering or hissing. Such conduct  
20 does not assist the panel in its attempt to effectively  
21 address the sophisticated economic and regulatory issues  
22 presented by the petitions.

23 Please note that only those individuals who have  
24 testified under oath during the conduct of the hearing may  
25 request a post-hearing briefing period to amplify,

1 explain, or to withdraw their testimony. Only those  
2 individuals who have successfully requested a post-hearing  
3 briefing period may file a post-hearing brief with the  
4 Department.

5 The hearing panel has been selected by the  
6 Department to hear testimony, receive evidence, question  
7 witnesses, and make recommendations to the Secretary.

8 Please note the questioning of witnesses by  
9 anyone other than members of the panel is not permitted.

10 The panel is composed of members of the  
11 Department's Dairy Marketing Branch and includes David  
12 Ikari, Chief, Dairy Marketing Branch; Tom Gossard, Senior  
13 Agricultural Economist; Eric Erba, Senior Agricultural  
14 Economist; and Ed Hunter, Supervising Auditor 1. You can  
15 see them. They're all seated here -- alongside me here  
16 today.

17 I am not a member of the panel, although I'm  
18 sitting along with them. And I will not be taking part in  
19 any decisions relative to the hearing.

20 The hearing recording is, I believe, James  
21 Peters -- is that correct? -- of the firm of Peters  
22 Shorthand located here in Sacramento.

23 A transcript of today's hearing will be available  
24 for review at the Marketing Branch headquarters located in  
25 Sacramento, 1220 N Street, Room A247. Now, anyone



1 desiring copies of the transcript of today's hearing must  
2 purchase them directly from Peters Shorthand. So you can  
3 review them at the Department. But if you want your own  
4 copy, you need to purchase them from Peters Shorthand.

5 Now, at this time Candace Gates, Research Manager  
6 of the Dairy Marketing Branch, and Cheryl Gilbertson,  
7 Analyst to the Dairy Marketing Branch, will introduce the  
8 Department's exhibits.

9 And let me ask each of you in order.

10 (Thereupon the witness was sworn, by  
11 the Hearing Officer, to tell the truth,  
12 the whole truth and nothing but the truth.)

13 STAFF ANALYST GILBERTSON: I do.

14 (Thereupon the witness was sworn, by  
15 the Hearing Officer, to tell the truth  
16 the whole truth and nothing but the truth.)

17 RESEARCH MANAGER I GATES: I do.

18 HEARING OFFICER ESTES: Would you now proceed to  
19 introduce the Department's exhibits into the record.

20 STAFF ANALYST GILBERTSON: Thank you, Mr. Hearing  
21 Officer. My name is Cheryl Gilbertson. I'm an analyst  
22 with the Dairy Marketing branch of the California  
23 Department of Food and Agriculture.

24 My purpose here this morning is to introduce the  
25 Department's composite hearing exhibits numbered 1 through

1 44. Relative to these exhibits previous issues of  
2 Exhibits 23 through 44 are also hereby entered by  
3 reference.

4 The exhibits we have entered today have been  
5 available for review at the offices of the Dairy Marketing  
6 Branch since the close of business on January 22nd, 2003.

7 An abridged copy of the exhibits is available for  
8 inspection at the back of the room. Multiple copies of  
9 exhibits 1, 4, 5, 6, 8, 7, and 19 are also available at  
10 the back of the room.

11 I'd ask at this time that the composite exhibits  
12 be received.

13 HEARING OFFICER ESTES: All right. Can you  
14 please present them to me.

15 And what numbers were they again?

16 STAFF ANALYST GILBERTSON: 1 through 44.

17 (Thereupon the above-referenced documents  
18 were marked by the Hearing Officer as  
19 Exhibits 1 through 44.)

20 HEARING OFFICER ESTES: Thank you.

21 Now, are there --

22 STAFF ANALYST GILBERTSON: Yes. The exhibit next  
23 in order is a document dated January 10th, 2003, from the  
24 Department of Agriculture, State of New Mexico, signed by  
25 Director Frank DuBois. I ask that this letter be received

1 as Exhibit 45.

2 HEARING OFFICER ESTES: Please present that for  
3 introduction into the record.

4 (Thereupon the above-referenced document was  
5 Marked by the Hearing Officer as  
6 Exhibit 45.)

7 HEARING OFFICER ESTES: And do you have an  
8 additional exhibit?

9 STAFF ANALYST GILBERTSON: No, I do not. But I  
10 do request the option to file a post-hearing brief.

11 And this concludes my testimony.

12 HEARING OFFICER ESTES: Okay. And this request  
13 is on behalf of the Department, the Dairy Marketing  
14 Branch?

15 STAFF ANALYST GILBERTSON: Yes, Dairy Marketing  
16 Branch.

17 HEARING OFFICER ESTES: Okay. The request for a  
18 post-hearing brief is granted. In order for the brief to  
19 be considered -- and obviously this is not a big issue for  
20 the Department, but I guess the Department should be aware  
21 of its own deadline for filing the brief. The Department  
22 must receive the brief from itself by 4:30 p.m. --

23 (Laughter.)

24 HEARING OFFICER ESTES: -- Monday, February 10th,  
25 2003. And the Department may either send or deliver the

1 brief to the Department's Dairy Marketing Branch located  
2 at 1220 N street, Room A224, Sacramento California 95814.  
3 And it can also be faxed at (916) 654-0867.

4 Are there any panel questions related to the  
5 exhibits at this time?

6 Okay. Hearing none, does anyone in the audience  
7 have any questions regarding the content of the panel's  
8 exhibits? Now, please recognize that questions are  
9 limited to the purpose of clarification. Cross  
10 examination of the Department's staff is not permitted.

11 Please identify yourself and your organization  
12 for the record before asking any question.

13 And I would also note here that essentially the  
14 purpose that we can provide clarification through  
15 cross-examination. But we are not able to provide any  
16 sort of additional information beyond what is presented in  
17 the exhibits. Nor is it really an opportunity for  
18 challenging -- for either buttressing or challenging the  
19 credibility of the content of the exhibits.

20 So is there anyone at this time that would like  
21 to engage in any question regarding exhibits?

22 Okay. Mr. Marsh, I believe. Is that correct?

23 Okay. You're from Western United?

24 MR. MARSH: Yes.

25 HEARING OFFICER ESTES: Where do we have the

1 microphone?

2           Mr. Marsh, if you would first identify yourself  
3 and your organization for the record.

4           MR. MARSH: Michael Marsh. I'm the Chief  
5 Executive Officer of Western United Dairymen. I'm also a  
6 Certified Public accountant.

7           HEARING OFFICER ESTES: Please proceed.

8           MR. MARSH: I'd like to ask a question with  
9 regard to Department exhibits dated November 25th, 2002.  
10 These are the exhibits that detail the determination of  
11 manufacturing costs for butter, nonfat powder, and cheddar  
12 cheese.

13           THE REPORTER: Can you speak in the mike a little  
14 bit more? I'm having a hard time hearing.

15           MR. MARSH: Oh, I'm sorry.

16           I'd like to ask some questions about Department's  
17 exhibits dated November 25th, 2002, the detail -- the  
18 weighted average cost -- manufacturing costs for butter,  
19 nonfat powder, and cheddar cheese.

20           The question that I have is for staff, and with  
21 regard to allocation of loss within the cost studies.

22           As I understand this -- for instance, I'll try to  
23 clarify this as an example. I just want to make sure that  
24 I understand this correctly.

25           That losses are allocated throughout the system;

1 and that means that, for instance, that the receipts at  
2 the farm are carried all the way through to the output at  
3 the end; is that correct? And then there's a  
4 reconciliation process that takes place in that.

5 And, by the way, I can -- actually I can ask a  
6 question of illustration.

7 For instance, if at the ranch the truck picks up  
8 a tanker load -- or a truckload that includes a hundred  
9 pounds of fat in that product, at the end of the process  
10 when it comes out the end of the plant and you have only  
11 99 pounds of fat in the finished product, that would mean  
12 then you have a yield of .99 or 99 percent, or somewhere  
13 along the line you've lost 1 pound; is that correct?

14 SUPERVISING AUDITOR HUNTER: Yes.

15 MR. MARSH: Okay. Now, with regard -- thank you  
16 Ed.

17 Now, with regard to that pound of fat that's  
18 lost -- for instance, if you had a cost that you were  
19 trying to allocate against particular units at, say, \$10,  
20 if you took that \$10 cost and you were allocating against  
21 the whole hundred pounds of product that you picked up at  
22 the beginning of the process, then that value would be 10  
23 cents per unit at the end.

24 SUPERVISING AUDITOR HUNTER: Okay.

25 MR. MARSH: And if you account then for the one

1 pound that you lost that you have within the process, in  
2 other words, ranch to plant, or in-plant, then you  
3 would -- as I understand it, you would then adjust your  
4 resulting cost allocated to the finished product of 99  
5 pounds would be adjusted from 10 cents to 10.1 cents.

6 SUPERVISING AUDITOR HUNTER: You're not adjusting  
7 your finished pounds. What you are adjusting is your  
8 butterfat and solids-not-fat in the finished pounds.

9 MR. MARSH: Correct.

10 SUPERVISING AUDITOR HUNTER: This would only  
11 affect the general plan expenses, not the direct expenses.

12 MR. MARSH: I think that's -- yeah, exactly.  
13 That's what I was getting to.

14 SUPERVISING AUDITOR HUNTER: And it's not a 99  
15 percent yield in a sense. It's a 1 percent loss. And  
16 that 1 percent loss is taken out of the butterfat and  
17 solids-not-fat received in that pound, before dividing  
18 into the cost.

19 MR. MARSH: Okay. And that's exactly what I was  
20 getting at.

21 So that loss that you've incurred, whether it's  
22 ranch to plant or in-plant, impacts the final  
23 determination of manufacturing cost?

24 SUPERVISING AUDITOR HUNTER: Right.

25 MR. MARSH: It either raises it or lowers it.

1           Okay. Thank you.

2           DAIRY MARKETING BRANCH CHIEF IKARI: One point of  
3 clarification though. The milk coming into the plant is  
4 tested. So in your scenario, if it's showing that there's  
5 any loss between the farm and the processing plant, then  
6 that's where the processing cost studies would start with  
7 the receipts by the plant, right?

8           SUPERVISING AUDITOR HUNTER: No.

9           MR. MARSH: As I understand it, and just for  
10 clarification, the cost study starts with receipts at the  
11 farm.

12          SUPERVISING AUDITOR HUNTER: Right. Yeah, it's  
13 from the farm, Mike.

14          MR. MARSH: Okay. Thank you.

15          In a document dated January 2nd, 2003, the  
16 Department responded to a request by Western United  
17 Dairymen to provide a graduated table in that document  
18 that would display for us what the weighted averages for  
19 butter, powder, cheddar cheese were according to the  
20 updates for 2002 labor and August 2002 utility update in  
21 their costs as they were updated.

22          And is someone on staff familiar with that  
23 document?

24          STAFF ANALYST GILBERTSON: Yes.

25          MR. MARSH: And, Candace, in the document it



1 ranges from 75 percent to 80 percent, 85 percent, 90, 95  
2 percent, and 100 percent. And it says that -- in the  
3 heading it says weighted average cost per pound for  
4 butter, powder, and cheddar cheese, is that --

5 STAFF ANALYST GILBERTSON: Correct.

6 MR. MARSH: Okay. And then when it talks about  
7 the percentage of total production and -- under the item  
8 number for 80 percent, as I'm looking at the document it  
9 says 80 percent of the -- of which would be 100 percent of  
10 the weighted average cost, as I understand it, covering 80  
11 percent of the total production of butter would then be  
12 11.34 cents.

13 STAFF ANALYST GILBERTSON: Let me clarify that a  
14 little bit.

15 The way -- with the request that came through  
16 industry, they wanted a weighted average cost --

17 THE REPORTER: I'm having a hard time hearing.

18 STAFF ANALYST GILBERTSON: Can you hear it now?

19 THE REPORTER: That's a little better, yeah.

20 STAFF ANALYST GILBERTSON: The way this table was  
21 put together is to come up with 80 percent. And this is  
22 what -- you guys can clarify me if I get this wrong.  
23 Okay?

24 To get to the 80 percent or whatever percentage  
25 that is on here it took about 3 and 1/2 plants to come up

1 with 80 percent of that volume. Okay. Then that  
2 volume -- a weighted average was done on that volume at  
3 that time.

4 So does that --

5 MR. MARSH: I think so. And the explanation --

6 STAFF ANALYST GILBERTSON: So it doesn't mean  
7 that it's covering 80 percent of -- of the plant's volume.  
8 It doesn't --

9 MR. MARSH: It's a weighted average cost.

10 STAFF ANALYST GILBERTSON: Yes. But a weighted  
11 average in the sense, after you take -- it's going to take  
12 3 1/2 plants to get to 80 percent of that value. Then the  
13 weighted average is done.

14 MR. MARSH: Correct.

15 So with regard to the example that's included in  
16 the letter, the weighted average cost for butter at the 80  
17 percent level is the weighted average cost for 100 percent  
18 of the product from the 3 lowest cost plants and  
19 approximately 50 percent of the product of the 4th lowest  
20 cost plant, which gives the recommended 80 percent, is  
21 that correct?

22 STAFF ANALYST GILBERTSON: Correct.

23 MR. MARSH: Okay. Thank you.

24 Now, going back to the exhibits we discussed just  
25 a moment before, with regard to the weighted average

1 manufacturing costs. The costs were updated for labor and  
2 utilities, but they don't include anything with regard to  
3 an update for volume in 2002, is that correct?

4 SUPERVISING AUDITOR HUNTER: That's correct.

5 MR. MARSH: And as we understand it, and as we'll  
6 discuss a little later, the volume for 2002 is up  
7 significantly during that period of time -- during 2002  
8 from 2001, is that correct?

9 SUPERVISING AUDITOR HUNTER: As far as I know,  
10 that's correct.

11 MR. MARSH: So that adjustment was not made and  
12 it's not included in the exhibits that we have before us  
13 today?

14 SUPERVISING AUDITOR HUNTER: Not at all.

15 MR. MARSH: Okay. In the -- and this is kind of  
16 a -- this is an auditing question. As we think about  
17 volume -- and I'd like to direct this to Mr. Hunter -- and  
18 you've been doing manufacturing costs audits for six  
19 months -- no, for a number of years?

20 SUPERVISING AUDITOR HUNTER: I've been doing it  
21 for a number of years, yes.

22 MR. MARSH: And in your experience as the  
23 manufacturing cost auditor with the State, has it been  
24 your experience that when you have increased volume as a  
25 product is moving through a facility, that it's likely

1 that fixed costs and variable costs within those plants  
2 will have an impact on the final outcome of the allocation  
3 of cost to an individual product?

4 HEARING OFFICER ESTES: Well, Mr. Marsh, I  
5 believe that's a question beyond the content of the  
6 exhibits and their development, and constitutes cross  
7 examination of the Department based upon its experience,  
8 expertise, and a history in terms of dealing with milk  
9 pricing issues. So, therefore, he's under no obligation  
10 to answer that question.

11 MR. MARSH: Would you care to answer the  
12 question?

13 SUPERVISING AUDITOR HUNTER: I would during a  
14 workshop, Mike, but not during a hearing.

15 MR. MARSH: Okay. That concludes my questions.  
16 Thank you very much.

17 HEARING OFFICER ESTES: Thank you, Mr. Marsh.

18 We'll be hearing again from you momentarily, I'm  
19 sure.

20 Let's see. Before we go on and take Mr. Marsh's  
21 testimony relating to the petition, I'd want to note that,  
22 you know, we've recognized that a number of people have  
23 just arrived at the hearing. I guess apparently have  
24 just -- you know, transportation just brought them here.

25 So I just wanted to emphasize at this point in

1 the hearing all that we have done is basically introduce  
2 the panel and introduced the Department's exhibits and  
3 allowed Mr. Marsh of Western United to make some inquiries  
4 about the content of those exhibits and seek  
5 clarification. So we haven't addressed anything  
6 substantively in regard to the petition at this time or  
7 had any presentation related to them.

8           So that's what we'll be proceeding to go on to do  
9 now. And we'll have an opportunity for the public to  
10 testify after that's been done later today.

11           So what I'd like to do now is have Mike Marsh  
12 again come forward. Western United now has 60 minutes to  
13 make its presentation in support of its position, this  
14 petition.

15           Okay. Michael Marsh, Chief Executive Officer,  
16 Western United, and Tiffany LaMendola, who's Director of  
17 Economic Analysis, will be making the presentation today.

18           (Thereupon the witness was sworn, by  
19 the Hearing Officer, to tell the truth  
20 the whole truth and nothing but the truth.)

21           MS. LaMENDOLA: I do.

22           (Thereupon the witness was sworn, by  
23 the Hearing Officer, to tell the truth  
24 the whole truth and nothing but the truth.)

25           MR. MARSH: Absolutely.

1 HEARING OFFICER ESTES: I see that you've passed  
2 out a copy of written text of your presentation here  
3 today?

4 MR. MARSH: Yes.

5 HEARING OFFICER ESTES: Would you like to have  
6 that introduced into the record as an exhibit?

7 MR. MARSH: Please. Thank you.

8 HEARING OFFICER ESTES: I'm going to go ahead and  
9 do that at this time. And we'll introduce that into the  
10 record as Exhibit Number 46. So can you do that before  
11 you proceed to make your -- to provide your testify today.

12 (Thereupon the above-referenced document  
13 was marked by the Hearing Officer as  
14 Exhibit 46.)

15 HEARING OFFICER ESTES: All right. Now, both of  
16 you can now proceed.

17 MR. MARSH: Mr. Hearing Officer, members of the  
18 panel: My name is Mike March. I'm the Chief Executive  
19 Officer of Western United Dairymen. I'm also a Certified  
20 Public Accountant licensed to practice in the State of  
21 California.

22 With me today is Tiffany LaMendola, Director of  
23 Economic Analysis. We'll be sharing the testimony on this  
24 today.

25 An elected board of directors governs our

1 policies. Our association is the largest dairy producer  
2 trade association in California, representing  
3 approximately 1,100 of California's 2,000 dairy families.  
4 We are a grass roots organization and headquartered in  
5 Modesto, California.

6 We are grateful for the call of this extremely  
7 important hearing based upon our petition. An extensive  
8 process was used to arrive at the position we'll present  
9 here today. Western United Dairymen starts the process  
10 with a committee of dairy leaders from around the State.  
11 They ship milk to all type of plants, and many effectively  
12 serve the industry on other boards.

13 At the committee level, members analyze in great  
14 detail data provided by staff and the Department. The  
15 committee conducts long and thoughtful discussions of all  
16 side of the issue at hand. Committee recommendations are  
17 presented to the board of directors for review,  
18 modification, and approval. The committee met January  
19 6th, 2003, and the board of directors met January 7th,  
20 2003, to approve the position we will present here today.

21 There are many components of our current Class 4a  
22 and 4b price formulas that must be updated. We are  
23 grateful that the Department's made available several  
24 studies that can be used to accomplish this goal. It is  
25 no secret that producers are facing prices that are at

1 historical lows. These extremely low prices have been  
2 coupled with higher feed costs, putting many producers in  
3 extreme financial distress with no reprieve in the near  
4 future. Our petition will not solve the situation, but it  
5 will make certain that the correct level of revenues are  
6 paid into the pool and distributed to producers. It is  
7 vital to the health of the entire dairy industry that the  
8 pricing formulas upon which we rely are accurate, updated,  
9 and fair.

10 In our testimony today we will outline our areas  
11 of concern, discuss proposed solutions, and provide  
12 supporting information for each of our proposals.

13 Of great concern to our membership is the current  
14 disparity between Class 4a and 4b prices in California and  
15 Class IV and Class III prices in federal Milk Marketing  
16 Orders. A review of Class 4B and Class III prices shows  
17 that on average, from January 2001 to December 2002,  
18 California's 4b prices average \$0.46 per hundredweight  
19 lower than Class III prices.

20 When using the Class 4b formulas currently in  
21 place, this disparity increases to \$0.50. Of even greater  
22 concern is the implementation of the Federal Order final  
23 ruling on Class III and IV prices. Once in place, the  
24 disparity between Class 4b and Class III will rise to  
25 \$0.71 per hundredweight. Though there are inherent



1 differences in the pricing formulas, we feel closer  
2 alignment to Federal Order prices is attainable.

3           Concerns have been expressed that the regulated  
4 price in California is a true regulated price that must be  
5 paid versus a regulated price in federal orders, which  
6 does not have to be paid by cooperatives, and in many  
7 cases is not paid by private entities because they  
8 de-pool.

9           This is a legitimate concern. However,  
10 cooperatives in California has the same option as those in  
11 federal orders, and a cursory review of prices over the  
12 past two years tells us that plants are not choosing to  
13 de-pool in federal orders.

14           Our data is attached that compares uniform blend  
15 prices to Class III prices. It is our understanding that  
16 de-pooling will occur when the plant's in-plant blend  
17 price, or Class III price for a cheese plant, is greater  
18 than the announced uniform blend price. Here the  
19 processor obligation to de-pool is greater than his credit  
20 back out. Data shows that this situation has occurred in  
21 only one month over the past two years, and that was  
22 October 2001, for the Western and Pacific Northwest  
23 orders. Those plants located in de-regulated areas are  
24 likely paying prices equal to or greater than the Federal  
25 Class III price to their producers. These plants must be

1 competitive in order to attract an adequate milk supply.

2           Additionally, a review of Class 4a and Class IV  
3 prices show that on average, from January 2001 to December  
4 2002, California's price has averaged \$0.32 per  
5 hundredweight lower than the federal prices. When using  
6 the 4a formulas currently in place, this disparity  
7 increases to \$0.42. Once the final ruling is in place,  
8 the disparity between Class 4a and Class IV will decrease  
9 to \$0.28 per hundredweight.

10           The Federal Order Reform has made substantial  
11 changes having successfully brought federal order pricing  
12 more in line with component pricing in California.  
13 However, we cannot overlook the current disparities and we  
14 surely cannot overlook the large disparities that will  
15 occur given the proposed changes to federal order pricing  
16 formulas.

17           It is imperative, for several reasons, that  
18 California's pricing maintain a close relationship to  
19 federal order prices. It is only fair that California  
20 producers capture income that is equitable and in  
21 alignment with producers in federal orders. The  
22 regulations in the dairy industry were developed to  
23 maintain an orderly and stable market for milk and dairy  
24 products both in California and nationwide. The  
25 fluctuations and increasing disparity between the prices

1 in California and federal orders is contributing to the  
2 degradation and stability that California and Federal Milk  
3 Market Orders strive to maintain.

4 Dairy organizations across the nation have  
5 expressed their concern with the current price  
6 differences. Because processors outside the State are  
7 currently at a significant competitive disadvantage to  
8 processors within California, many fear that those  
9 processing companies that have the ability to do so will  
10 move their operations to California or producers will  
11 choose to vote out their federal orders. If this occurs,  
12 dairy producers outside the State as well as in California  
13 will suffer greatly. Processors and consumers will be  
14 harmed by this disruption as well.

15 Western United Dairymen understands and respects  
16 the unique relationship between producers and processors.  
17 It is a necessary relationship in which one relies on the  
18 others. Processing plants in California must have the  
19 ability to be competitive, both with processors inside the  
20 State and with those outside California. Without  
21 continued prosperity of a number of processing plants,  
22 competition for producer milk is reduced. Reduced  
23 competition has the potential to lead to lower returns for  
24 producers and erode the success of the entire industry.

25 We understand the necessity to keep California

1 processors healthy, but we do not advocate such a huge raw  
2 product cost advantage. The disparities can be resolved  
3 in such a way to maintain the health of the processing  
4 industry here in California and bring equity to those  
5 outside the State.

6           We're not advocating that prices in California be  
7 higher than those in federal, but rather we are asking for  
8 closer alignment. It is especially timely that there are  
9 many adjustments that need to be made to the Class 4a and  
10 4b pricing formulas. These adjustments are warranted and  
11 supported by updated accurate data.

12           We will now go through each of our proposals in  
13 detail.

14           MS. LaMENDOLA: With regard to Manufacturing Cost  
15 Allowances:

16           Our board recognizes that manufacturing  
17 allowances are a necessary component of current  
18 end-product pricing formulas. It is necessary that these  
19 "make allowances" be set at appropriate levels that cover  
20 the costs of manufacturing raw milk into butter, powder,  
21 and cheese; no more, no less. This puts a rather large  
22 burden on the industry to try and ascertain what the  
23 appropriate levels are when only a limited amount of data  
24 is made available to us.

25           Our board, after careful review of the

1 Department's audited cost data, supports covering 100  
2 percent of the weighted average cost on 80 percent of the  
3 volume of butter, powder, and cheese. Data released by  
4 the Department on January 2nd shows this level to be 11.34  
5 cents for butter, 14.27 cents for nonfat powder, and 15.92  
6 cents for cheddar cheese. These make allowances take into  
7 account the August 2002 utility and 2002 labor updates  
8 conducted by the Department.

9           We hope to accomplish several goals by proposing  
10 these make allowances:

11           First, the weighted average cost to manufacture  
12 most of the butter, powder, and cheese in the State will  
13 be covered. In fact, according to the latest cost study  
14 data, the three powder plants and three cheese plants in  
15 the low cost category will still have a weighted average  
16 cost lower than what we propose. And the butter make  
17 allowance is increased from its current level.

18           Second, we hope to reduce the volume of butter,  
19 powder, and cheese that is processed at a cost far less  
20 than the manufacturing cost allowance. According to  
21 Department data, 37 percent of the butter, 89 percent of  
22 the powder, and 77 percent of the cheese in the latest  
23 cost study was processed at a cost less than the existing  
24 manufacturing cost allowance. By looking at the cost  
25 category information for powder and cheese, we can

1 estimate the exchange of money from producers to  
2 processors due to make allowances that exceeded  
3 manufacturing costs.

4           For powder, the weighted average cost for both  
5 the low and medium cost groups were two cents and half a  
6 cent respectively below the 16.1 cent "make allowance."  
7 This represents an estimated total profit of about \$9.5  
8 million to the six powder processing plants due to higher  
9 than necessary "make allowances."

10           The analysis is similar for cheese. The weighted  
11 average cost for the three plants in the low cost category  
12 is far below (2 1/2 cents) the 17.6 cents "make  
13 allowance." This represents an estimated total profit of  
14 about \$9.5 million to these three plants due to higher  
15 than necessary "make allowances." Again, it is not the  
16 purposes of the make allowance to generate excess profits  
17 for plants. The make allowance should account for a  
18 return on investment, as it does with the inclusion of a  
19 return on investment allowance of 6.2 percent for 2001.

20           At first glance, data released by the Department  
21 at the pre-hearing workshop seems to tell a different  
22 story in regard to volume coverage under our proposal.  
23 However, it must be understood that this analysis is more  
24 plant specific. If a plant's costs are even a tenth of a  
25 cent above the given cost, they are not included in the

1 volume covered.

2           For example, with powder, conversations with the  
3 Department indicate that in the case of our petition, if  
4 the costs were increased from 14.27 cents, which 21  
5 percent of the volume is covered, to just 14.5 cents,  
6 which is less than a half a cent increase, an additional  
7 48 percent of the volume would be covered. Therefore, at  
8 14.5 cents a total of 69 percent of the volume would be  
9 covered.

10           This makes an interesting point in that,  
11 according to Department data, 69 percent of the volume is  
12 also covered by 15.12 cents. Therefore, if 15.12 cents  
13 were chosen due to the goal to cover 69 percent of the  
14 volume, wouldn't it be more appropriate to use 14.5 cents,  
15 which also covers 69 percent of the volume?

16           This is where we are at a disadvantage because  
17 specific data is not available to us. Therefore, we rely  
18 on 100 percent of the weight average cost on 80 percent of  
19 the volume.

20           The weighted average cost should pick up volume  
21 with associated costs that are fractionally higher and  
22 fractionally lower. As explained by the Department in  
23 their January 2nd release in regard to butter coverage,  
24 the weighted average cost for butter at the 80 percent  
25 level is the weighted average cost of 100 percent of the

1 product from the three lowest cost plants and  
2 approximately 50 percent of the product of the fourth  
3 lowest cost plant, which gives the requisite 80 percent of  
4 the butter.

5           This seems to be the best approach for the  
6 information available to us. However, we trust that the  
7 Department will closely analyze specific costs and  
8 associated volume coverage when making their final  
9 decision.

10           Furthermore, we feel that by using the weighted  
11 average cost across all plants in the cost study to set  
12 "make allowances," as proposed in several of the  
13 alternative proposals, efficiency is rewarded. The  
14 weighted average cost are skewed due to the high cost  
15 plants that are, in most cases, running at costs \$0.10  
16 higher than plants in the lower and even medium cost  
17 groups. We realize that some of these high cost plants  
18 are likely balancing plants that run only when milk is  
19 long. These plants are essential to the industry.

20           But some of these high cost plants are likely  
21 inefficient plants. We cannot increase make allowances  
22 for all the other plants beyond their actual costs to try  
23 and cover these balancing or highly inefficient plants.  
24 This would simply transfer additional revenues from  
25 producers to processing plants. Even if the weighted



1 average costs were used, the make allowance would still  
2 fall short by \$0.10 for most of these high cost plants.

3           In addition, we should mention our concern over  
4 the fact that although August 2002 utility costs and 2002  
5 labor costs were included in the latest cost study, it is  
6 still based on 2001 volume. As we all know, 2001 butter  
7 and cheese, especially butter volume -- sorry -- powder  
8 and cheese, and especially butter volumes were down  
9 significantly. In fact, through November 2002 butter  
10 production was up 12.6 percent, nonfat dry milk up 9.8  
11 percent, and Cheddar and Monterey Jack cheese up 9.6  
12 percent over 2001 levels.

13           Although the Department was unable to provide us  
14 with updated cost data using 2002 volumes before the  
15 hearing, it is obvious that the fixed and semi-variable  
16 costs included in the manufacturing cost data would  
17 decline if spread across a greater volume. We ask the  
18 Department to take this into consideration when evaluating  
19 appropriate make allowances for 2003.

20           For Yields:

21                   Butter and Powder Yields:

22           Western United Dairymen proposes to use the  
23 butter and powdered yield weighted average -- butter and  
24 powder weighted average yields as provided by the  
25 Department on December 17th. It is our understanding that

1 these yields are estimated by assigning all the butterfat  
2 loss to butter and all the solids-not-fat loss to powder.  
3 This compares to the average yields estimated by prorating  
4 the butterfat and solids-not-fat loss as was done in the  
5 butter and powder yield study released October 2002.

6 Our petition proposes a butter yield of 1.211 and  
7 a powder yield of 1.004.

8 Although the Department recognizes that these  
9 yields are likely too low, we feel that proposing these  
10 yields rather than those with prorated losses, industry  
11 concern over the assignment of loss can be minimized. In  
12 the October 2002 butter and powder yield study, the  
13 Department, in discussing alternative methods of assigning  
14 plant loss, states:

15 "One approach was to assign all plant losses to  
16 butter, nonfat dry milk, and buttermilk powder. These  
17 yield estimates were too low. This is especially true for  
18 plants where butter and powder had a small share of total  
19 utilization. While butter and powder have higher losses  
20 than other products, the other products do need to be  
21 assigned some of the loss."

22 Again, although we recognize this method of  
23 assigning loss may result in yields that are lower than  
24 what may actually be obtained, we feel these yields should  
25 again reduce any industry concern over loss assignment.

1           We should also point out that since the  
2 Department used receipts (butterfat and solid nonfat at  
3 the ranch) and usage (butterfat and solid nonfat in  
4 finished products), these loss factors account for all  
5 possible loss, both ranch to plant as well as in-plant  
6 loss. The Department in their January 23rd letter  
7 confirms this.

8           Additionally, it also needs to be recognized that  
9 ranch-to-plant and in-plant losses are already accounted  
10 for in the audited manufacturing cost data provided by the  
11 Department. This occurs again because the Department  
12 reconciles receipts and usage. This process is explained  
13 in the Department's Audit and Cost Procedures Manual for  
14 Dairy Manufacturing Plants:

15           "Plant loss is a percentage calculated by  
16 subtracting the total butterfat and solid-nonfat pounds of  
17 the usage section from the total butterfat and  
18 solid-nonfat pounds of the receipts section and dividing  
19 the difference by the total butterfat and solid-nonfat  
20 pounds of the receipts section. The higher the plant  
21 loss, the higher the cost per pound of butterfat and  
22 solid-nonfat when allocating indirect plant expenses."

23           The Department in their letter dated January 23rd  
24 confirms this as well.

25           Finally, it is interesting to note that the yield

1 estimates with all the loss assigned to butter and powder  
2 do not differ greatly from the yield estimates with  
3 prorated losses. For butter, the yield estimate with  
4 prorated loss is 1.2183, and with all the loss assigned it  
5 decreases to 1.211.

6           The Department did not supply as much detailed  
7 information with all the loss assigned yields, so we will  
8 point out a few interesting observations from the original  
9 study. Of the six powder -- of the six butter plants  
10 included in the study, only one plant has a yield lower  
11 than the current 1.2 used, and four plants would still  
12 have a yield higher than the 1.211 proposed.

13           For powder the yield estimate with prorated  
14 losses is 1.021, and with all the loss assigned it  
15 decreases to 1.012. Of the 10 powder plants included in  
16 the study, none have a yield lower than the current 1.0  
17 used, and all but one plant would still have a yield  
18 higher than the 1.012 proposed.

19           With the data before us, it seems apparent that  
20 both the butter and powder yields must be updated. We  
21 feel the Department's yield estimates provide us with the  
22 necessary data to update a butter yield that has not been  
23 changed since 1955 and a powder yield that has not been  
24 changed since 1972. The receipts and usage figures come  
25 from the State's audited cost studies, and each plan in

1 the study was given the chance to comment on its  
2 individual results before the study was released.

3           We really see no better methodology, nor do we  
4 have any other data available to us for estimating butter  
5 and powder yields than that carried out by the Department.

6           Cheese Yield:

7           Many arguments are likely to be made about the  
8 appropriate cheese yield level. Western United Dairymen  
9 proposes a yield of 10.2. This proposed yield is  
10 estimated with the use of the Van Slyke cheese yield  
11 formula. Though other methods may have been used in the  
12 past, it seems apparent through its use in the federal  
13 order system that the Van Slyke cheese yield formula is  
14 the most widely accepted formula for estimating cheese  
15 yields.

16           Additionally, it is a formula upon which cheese  
17 plants that pay yield premiums and plants in unregulated  
18 areas or de-pooled cheese plants base their payments to  
19 producers. With virtually everyone else in the nation  
20 using the Van Slyke, it seems appropriate to use it here.

21           Early in 2002, Dr. Philip S. Tong, professor of  
22 Dairy Science at Cal Poly and the Dairy Products  
23 Technology Center, released data on California milk  
24 composition. Data specific to California milk composition  
25 has not been available in previous hearings. We have used

1 information from this report to estimate a California  
2 cheese yield of 10.2. Below is a summary of the component  
3 levels used in the Van Slyke cheese yield formula to  
4 arrive at our proposed yield.

5 A few components warrant additional explanation.

6 First, the fat recovery level is in line with testimony  
7 submitted by Dr. David Barbano of Cornell University at  
8 the May 2000 federal order hearing. In his testimony  
9 Barbano states:

10 "The value selected for a percent fat recovery  
11 (in the cheese) for the calculation can be debated.  
12 However, a 93 percent fat recovery in the cheese is  
13 achievable with modern cheese making equipment and was  
14 achievable in the mid 1890's when Van Slyke developed his  
15 cheese yield formula based on observations of cheddar  
16 cheese making practice in factories in central New York  
17 over a two-year period."

18 Later he goes on to state, "The value of 90  
19 percent fat recovery in the cheese is probably low for  
20 large scale modern cheese factories. In my opinion, the  
21 most appropriate value to use is a default value currently  
22 in between 90 and 93 percent." Obviously, a 92 percent  
23 fat recovery falls within this range, and it's also likely  
24 to be supported by testimony submitted today.

25 As for the 38 percent moisture content, we used a

1 number of sources. First, the moisture content of 36.92  
2 reported in the State's manufacturing cost study includes  
3 moisture levels for barrel cheese. Data released by the  
4 Department on January 27th shows that barrel cheese  
5 moisture levels, which comprise 40 percent of the cost  
6 study volume, have averaged 35.25 percent moisture July  
7 2000 through December 2001.

8           Moisture levels for block cheddar cheese have  
9 averaged 38.05. Since our Class 4b formulas are based off  
10 block cheddar cheese, the use of 38 percent moisture in  
11 the Van Slyke formula is justified.

12           It is also interesting to note that the maximum  
13 moisture content for cheddar cheese blocks sold at the CME  
14 is 39 percent and the minimum is 36.5.

15           Also the standard moisture content for CCC  
16 purchases of block cheddar cheese is 37.8 to 39 percent  
17 moisture. The price per pound for both bulk cheese  
18 purchased by CCC, which contains less than 37.8 percent  
19 moisture, can be calculated using the following formula.  
20 Essentially anything purchased by the CCC below 37.8  
21 percent moisture is adjusted up to 39 percent moisture.

22           To arrive at composition levels for milk testing,  
23 365, 878, we calculated the ratios of casein to butterfat  
24 and crude protein to butterfat for milk going into  
25 butter/powder plants as reported by the Tong study for 364

1 and 895 milk. We then applied these ratios to 365 and 878  
2 tests to arrive at a 3.29 percent crude protein and 77.13  
3 percent casein as a percentage of crude protein. These  
4 levels compared to those reported by Tong for cheese  
5 plants at 3.32 percent crude protein and 77.14 percent  
6 casein as a percentage of crude protein.

7           The 3.29 percent crude protein level used is  
8 below that for the State of California as reported by the  
9 California Dairy Herd Improvement Association for 2001 at  
10 3.33 percent crude protein. It is also below the 3.32  
11 percent crude protein levels as reported by Tong from milk  
12 going into cheese plants.

13           Therefore, the protein levels used to arrive at a  
14 10.2 cheese yield should be in line with the protein test  
15 for all milk across the State.

16           We have chosen to use component levels for milk  
17 going into butter/powder plants in order to address  
18 concerns over pre-fortified milk that may be included in  
19 the samples for cheese plants. It is our understanding  
20 that there are two ways in which milk going into cheese  
21 can be fortified. First, condensed skim or concentrated  
22 milk can be added to the vats. Second, premiums can be  
23 paid by the plant to acquire milk with desirable  
24 composition for cheese making. Obviously, one or both of  
25 these methods have been used on milk represented in the



1 Department's cost studies for cheddar cheese. This is why  
2 vat tests that have 3.89 and 8.81 are reported for block  
3 plants. At this test, a cheese yield 10.64 is achieved.

4 We've confirmed with Dr. Tong that the samples  
5 included in the Cal Poly study are raw milk samples from  
6 silos at the plant. This tells us that milk represented  
7 in the study has not been fortified by the addition of  
8 condensed skim or concentrated milk.

9 However, we realize there is still concern over  
10 the fact that perhaps the milk is pre-fortified by the  
11 acquisition of milk with desirable component levels.  
12 Again, we have used composition data from milk going into  
13 butter/powder plants to address this concern.

14 Furthermore, industry sources frequently indicate  
15 cheese yields closer to 12 or 13 pounds being derived from  
16 producers' pre-fortified milk. This yield far exceeds the  
17 yield of 10.2 that we are proposing.

18 In addition, we must mention a concern of ours.  
19 This is the fact that producers may pay for some  
20 fortification of cheese milk through the "make allowance."  
21 It is our understanding, per the December workshop as well  
22 as discussions with the manufacturing cost unit, that the  
23 cost studies include any costs, above the raw product  
24 costs, of condensed skim or other products purchased  
25 outside the plant that are used for fortification

1 purposes.

2           For example, if the plant buys outside condensed  
3 skim, anything greater than the raw product price would be  
4 included as a plant cost and, thus, reflect in the  
5 manufacturing cost allowance.

6           Therefore, producers may be paying part of the  
7 costs to acquire products with which to fortify vats but  
8 are not credited the subsequent higher cheese yield. This  
9 hardly seems equitable.

10           Finally, we expect that some may argue that  
11 cheese yields need to be lowered to account for  
12 ranch-to-plant and in-plant losses.

13           In regard to ranch-to-plant loss, we again note  
14 that samples taken in the Tong study were from raw milk in  
15 the silos at the plant. These tests are for milk at the  
16 plant, not at the ranch. The component levels reported  
17 already account for any possible loss occurring from the  
18 ranch to the plant.

19           Any in-plant loss should sufficiently be  
20 accounted through the audited manufacturing cost data  
21 provided by the Department. This occurs again because the  
22 Department reconciles receipts and usage and, as stated  
23 earlier, this process is explained in the Department's  
24 Audit and Cost Procedures Manual for Dairy Manufacturing  
25 Plants.

1           Furthermore, the in-plant loss that occurs from  
2 plants during the manufacturing of cheese will be  
3 accounted for as whey loss in the manufacturing cost  
4 audits conducted by the Department. Conversations with  
5 the manufacturing cost unit indicate that if the loss is  
6 non-viable whey that pounds of butter fat and solid nonfat  
7 are added back into the cheese when allocating general  
8 plant expenses. This will increase manufacturing costs  
9 for cheese.

10           We also understand that disposal costs for any  
11 non-viable whey are included as a direct disposal cost in  
12 the manufacturing cost data.

13           The Van Slyke formula by its very nature, through  
14 the use of the fat recovery percentage and the constant  
15 .01 expected casein loss, also accounts for the fact that  
16 not all the protein or fat present in the vat is captured  
17 in the cheese. This indirectly allows for component  
18 losses after the vat. Though our proposed whey powder  
19 yield also takes this into account, we again reiterate the  
20 fact that any loss of non-viable whey is picked up in the  
21 manufacturing cost figures.

22           Though we feel the aforementioned items  
23 adequately account for all the losses that may occur, we  
24 have gone one step further to address concerns. We asked  
25 ourselves, what are the actual butterfat and solid-nonfat

1 levels of milk in the vat? The following is what we have  
2 to work with:

3           Cost study vat information represents fortified  
4 milk. Tong data for cheese plants may represent  
5 pre-fortified milk, but it does not represent milk further  
6 fortified by condensed. Both data sources indicate butter  
7 fat and solids-nonfat above average California milk tests.  
8 Even milk going into butter/powder plants has a higher  
9 than average solid-nonfat test.

10           So what is the appropriate butterfat and  
11 solid-nonfat to use when trying to account for  
12 fortification and loss? We feel that 365, 878 used in the  
13 current 4b formula is reasonable. These levels are below  
14 both the fortified vat tests as well as below the test of  
15 milk at silos, at cheese plants reported by Tong.

16           The Department in current Class 4b formulas with  
17 the use of 365, 878 recognize this is slightly higher  
18 butterfat and solid-nonfat content of milk in the cheese  
19 vat. We have continued with this line of thinking. The  
20 365, 878 tests are slightly lower in butterfat content and  
21 slightly higher in solid nonfat content than that seen in  
22 the average California milk. They are also sightly higher  
23 in butterfat and lower in solid-nonfat than milk going  
24 into butter/powder plants.

25           By using 365, 878 versus the 372, 894 reported by

1 Tong for cheese plants, we have accounted for .07 percent  
2 fat and .16 percent solid nonfat difference. This  
3 difference should, in addition to the cost studies,  
4 account for loss occurring between the silo and the vat as  
5 well as account for differences between pre-fortified and  
6 non-fortified milk.

7           And, again, applying these tests to milk going  
8 into butter and powder plants, we have further alleviated  
9 concerns over pre-fortified milk. Therefore, given the  
10 above methods for accounting for loss and best estimations  
11 using data available, we feel loss factors, both  
12 ranch-to-plant and in-plant, as well as fortification are  
13 more than accounted for here. For this reason we believe  
14 our proposed cheese yield is both credible and fair to all  
15 parties.

16           Adjustments to Chicago Mercantile Exchange Cheese  
17 and Butter Prices:

18           As it was explained to us, these adjustments to  
19 the CME prices should result in prices that would mimic  
20 butter and cheese prices received by California plants.  
21 Instead of actually surveying plants weekly or monthly, as  
22 is done for California Grade A and Extra Grade nonfat dry  
23 milk, we simply use the national market prices and adjust  
24 them to accurately reflect sales prices in California.

25           This is the goal of the end-product pricing

1 formulas. Start with a price of the finished product, in  
2 our case, the price in California, and work backwards  
3 through yields in manufacturing costs to establish a price  
4 for raw milk in California.

5           One could argue that this adjustment should be  
6 thought of as transportation costs. Undoubtedly, the  
7 difference likely approaches transportation costs, as they  
8 would be a major factor in the selling price of butter or  
9 cheese, but there are likely other factors at play. If  
10 cheese or butter manufacturers are selling product outside  
11 the State of California, they will need to account for  
12 higher transportation costs. But they will also be  
13 pricing competitively to capture market share as well as  
14 pricing based on the quality of their product or perhaps  
15 company service.

16           Looking at this adjustment as solely  
17 transportation would also suggest that all the butter and  
18 cheese in California is shipped to Chicago. With over 34  
19 million people in California capable of consuming roughly  
20 4.6 pounds per capita of butter and 29.9 pounds per capita  
21 of cheese per year, this hardly seems the case.

22           Though California is likely a net exporter of  
23 butter and cheese, these numbers show that nearly 40  
24 percent of the butter and 63 percent of the cheese  
25 produced in California in 2001 could possibly have been

1 consumed in California. Therefore, this brings us back to  
2 our original statement that the adjustment should result  
3 in butter and cheese prices that accurately reflect what  
4 butter and cheese manufacturers are receiving for their  
5 products in California, taking all factors into account.

6           The butter and cheese sales data is the best data  
7 available on which to rely when setting this adjustment.  
8 Though we would have liked to see data updated through the  
9 end of 2002, we propose using the averages released by the  
10 Department on November 26th.

11           For butter, the data indicates that, on average  
12 January 2001 through September 2002, butter in California  
13 sold for 3.32 cents less than butter at the CME. For  
14 cheddar cheese, the data indicates, on an average January  
15 2001 through July 2002, cheddar cheese in California sold  
16 for 3.21 cents less than cheddar cheese at the CME.

17           As a side note, we are perplexed by the large  
18 difference between the 2001 and 2002 average differences  
19 for cheddar cheese and would ask the Department to  
20 research this before making any final decisions as to the  
21 correct adjustment for cheddar cheese.

22           Skim Whey Powder Component:

23           We propose that a skim whey powder component be  
24 added to the Class 4b pricing formula. The bottom line is  
25 that, as an industry, we rely on end-product pricing

1 formulas. Therefore, to accurately reflect the value of  
2 raw milk we must take into account the end-products that  
3 are made from that milk. Directly or indirectly, we  
4 currently account for butter, nonfat dry milk, buttermilk  
5 powder, whey butter, and cheddar cheese. However, we  
6 overlook skim whey, which is undeniably a byproduct of  
7 cheese making. Because it is a product produced directly  
8 from the manufacturing of raw milk into cheese, producers  
9 should share in its value.

10 Many arguments have been made in the past by  
11 those opposed to including a skim whey component. We feel  
12 it is appropriate to address several of these concerns.

13 Is the manufacturing of whey a cost-minimization  
14 strategy or profit-generating opportunity?

15 First, and most importantly, the Department data  
16 tells us that the manufacturing of skim whey products is  
17 no longer a cost-minimization strategy. While in the past  
18 plants may have struggled to find means for disposal, they  
19 are now processing skim whey into value-added products.  
20 In fact, none of the plants in the cost study are dumping  
21 the product, and only one is selling it as animal feed.  
22 The rest are manufacturing skim whey powder or higher  
23 value whey protein concentrates. These plants represent  
24 95 percent of the Cheddar and Monterey Jack cheese  
25 processed in California. If the other cheese plants in



1 California are not processing whey, they're likely selling  
2 specialty cheeses for which much higher prices are  
3 obtained.

4           It is evident that there is a market for these  
5 products and, therefore, some of the value should be  
6 returned to producers through the Class 4b price.

7 Department data shows that California now comprises 14.3  
8 percent of the nation's skim whey powder production and  
9 34.1 percent of the whey protein concentrate production.  
10 This compares to just 7.2 and 21.2 percent respectively  
11 just five years ago.

12           A review of production levels and average prices  
13 gives us a feel for estimated revenues generated by the  
14 sale of these two products alone. Unfortunately, price  
15 data is not available for whey protein concentrate greater  
16 than 34 percent protein.

17           It seems only equitable that producers, given the  
18 correct formula revisions to Class 4b, including a  
19 manufacturing cost allowance and product yield, share a  
20 portion of these revenues generated from byproducts of  
21 their raw milk.

22           Is Class 4b price adequately compensating  
23 producers for the value of their raw milk? And will  
24 California cheesemakers lose their competitive advantage  
25 with the addition of a skim whey component?

1           Though perhaps the case in the past, California's  
2 Class 4b price is not adequately compensating producers  
3 for the value of their raw milk. Based on our estimations  
4 over the past two years, an average \$0.37 cents per  
5 hundredweight is not accounted for due to the fact that a  
6 skim whey component is not included in the Class 4b price.

7           Furthermore, when compared to producers across  
8 the nation, Department data shows that California  
9 producers are receiving a far lower price for their milk  
10 going into cheese. It is apparent that the \$0.37 per  
11 hundredweight makes up a large portion of the disparity  
12 between California's Class 4b and Federal Order Class III  
13 prices. Adding a value for skim whey will not eliminate  
14 the competitive advantage currently enjoyed by California  
15 cheese manufacturers. It will only narrow the rather  
16 large spread that currently exists.

17           Additionally, not only have the Federal Milk  
18 Marketing Orders deemed skim whey a necessary factor in  
19 establishing a value from milk going into the cheese,  
20 \$9.90 per hundredweight support price for milk directly  
21 relies on a value for skim whey as well. The Commodity  
22 Credit Corporation supports the price of milk by  
23 purchasing cheese, butter, and nonfat dry milk from  
24 processors. It purchases these products at prices that on  
25 average should enable processors to pay producers the

1 support price.

2           Though the CCC does not purchase whey powder, the  
3 whey powder value is included in the formula used to  
4 derive the \$9.90 support level. Therefore, the support  
5 price program rests on the fact that producers are paid a  
6 value for skim whey powder. In fact, according to the  
7 formula, about \$0.23 of the \$9.90 per hundredweight is  
8 credited to a whey powder component. How can producers in  
9 California fairly benefit from the support price program  
10 if their prices do not capture value for weight powder?

11           What about the large capital investments that  
12 must be made by processors?

13           We understand that large capital investments have  
14 been made by cheese manufacturers in order to be able to  
15 manufacture and market skim whey products. However, we  
16 must note that producers have made substantial investments  
17 as well. Not only have producers made investments on  
18 their own dairies and through their plants, they have also  
19 funded research through the monthly advertising and  
20 promotion deductions that help fund the California Milk  
21 Advisory Board.

22           A study soon to be released by the Agricultural  
23 Issues Center at the University of California Davis  
24 focuses on new applications for edible films and coatings  
25 made from whey protein and the potential gains to

1 producers from adoption of these methods. The study,  
2 while comparing research and development expenditures to  
3 possible revenues generated from the new uses of whey  
4 proteins, highlights the funding that producers have  
5 contributed to this one single research project alone:

6 "From 1990 through 2005, the projected date of  
7 the first commercial adoption of whey coatings, the whey  
8 research project will have cost at present value \$4.9  
9 million, including actual outlays through 2002 and an  
10 estimate of whey research expenditures in 2003 through  
11 2005, based on the recent annual outlays.

12 Of the total research costs, \$3.1 million have  
13 been paid by research grants from the U.S. dairy industry;  
14 the California Milk Advisory Board will have contributed  
15 \$2.2 million to the California Dairy Research Foundation,  
16 which supports research that potentially benefits the  
17 California dairy industry; and Dairy Management, Inc., and  
18 other national sources will have contributed \$0.7  
19 million."

20 Furthermore, data collected by the California  
21 Dairy Research Foundation outlines expenditures by CMAB on  
22 whey research projects over the last two years. While  
23 most manufacturers have been able to reap their benefits  
24 of their research investment, most producers have not. In  
25 fact, the Agriculture Issues Center study estimates a

1 benefit of \$1.9 million could be captured by California  
2 producers with the adoption of these new uses for whey  
3 protein. However, without a skim whey component in the  
4 formula, producers will never realize these revenues.

5           Is skim whey powder the appropriate cheese  
6 byproduct to use in the Class 4b pricing formula?

7           Skim whey powder seems to be the most appropriate  
8 product to use in estimating the revenues that should be  
9 passed on to producers from the value derived from skim  
10 whey products. Data from the Department indicates that  
11 many plants are manufacturing types of whey protein  
12 concentrates rather than skim whey powder. Some plants  
13 are also manufacturing lactose or other products.  
14 However, just as cheddar cheese is used as a surrogate for  
15 all other cheeses and powder is used for nonfat dry milk  
16 and buttermilk powder, we can use skim whey powder as a  
17 surrogate for all other skim whey products.

18           Every type of cheese, 160 varieties according to  
19 CMAB, produced in the State have different market factors  
20 at play. However, we have chosen cheddar cheese as the  
21 basis for the Class 4b price. The same can be done with  
22 skim whey powder.

23           According to the Department, in 2001 cheddar  
24 cheese accounted for only 34 percent of the total cheese  
25 production in California, though we still use it as a

1 basis. The same can be done with skim whey powder.

2           It would be unfeasible to try and capture the  
3 value generated by all skim whey powder, whey protein  
4 concentrate, and lactose products. Using skim whey powder  
5 simply provides us with the most conservative estimate.

6           Obviously skim whey powder, whey protein  
7 concentrate, and lactose all have different values and  
8 associated processing costs. Skim whey powder sells for  
9 prices fairly in line with lactose, but far below whey  
10 protein concentrate 34 percent protein or above. Though a  
11 price series is not available for whey protein concentrate  
12 70 percent or above, we can assume it is sold at some  
13 price higher than whey protein concentrate 34 percent  
14 protein.

15           Unfortunately, we have very limited data  
16 available to us in regard to these skim whey products.  
17 Due to the proprietary nature of the data obtained by the  
18 Department, we are not privy to this information.  
19 Therefore, we had to rely on other available published  
20 data in formulating our proposal. Though released some  
21 ten years ago, a well known study released by the Cornell  
22 Programs on Dairy Markets and Policy titled "Whey Powder  
23 and Whey Protein Concentrate Production Technology, Costs  
24 and Profitability" can provide us with useful benchmarks  
25 when estimating the net value of much skim whey powder

1 versus whey protein concentrate.

2           In the study different manufacturers costs were  
3 estimated for whey powder and whey protein concentrate.  
4 These costs vary by plant size and production schedules.

5           Using the average prices above, a simple analysis  
6 shows that on average net return of \$0.07 per pound is  
7 obtained on whey powder and 22 percent on whey protein  
8 concentrate 34 percent. The net return on whey protein  
9 concentrate assumes that there is a breakeven on handling  
10 of permeate (or lactose). Data from the Department for  
11 the 1997 hearing indicates that in '96-'97, eight of the  
12 nine plants were doing something with the lactose other  
13 than dumping it.

14           Obviously, though additional processing is  
15 needed, these products may be returning some profit to the  
16 plant. Though this is an oversimplified estimate of the  
17 profitability of these products and manufacturing costs  
18 have likely changed, as long as manufacturing costs for  
19 whey powder and whey protein concentrate have increased  
20 proportionately, it serves the purpose of proving that the  
21 use of skim whey powder in the Class 4b pricing formula  
22 provides the most conservative estimate when estimating  
23 the potential revenues generated by skim whey powder or  
24 whey protein concentrate.

25           What is the appropriate manufacturing cost to

1 use?

2           Again, we are unfortunately limited with the  
3 amount of cost data available for skim whey powder. The  
4 cost data provided above dates back to fall 1988 and is  
5 far too outdated to rely upon. We have proposed skim whey  
6 powder manufacturing costs of 15.9 cents per pound. This  
7 is the same manufacturing costs allowance used in federal  
8 orders, and was obtained through a study conducted by the  
9 National Cheese Institute. In the absence of other  
10 studies or direct evidence submitted into the record in  
11 the latest Federal Order Class III and IV hearing, USDA  
12 decided to use 15.9 cents per pound as reported by the NCI  
13 study. This manufacturing cost seems to be in line with  
14 information provided by the Department at the pre-hearing  
15 workshop that indicates that skim whey powder processing  
16 costs fall in the higher range of nonfat dry milk costs.

17           Looking at the nonfat dry milk cost data released  
18 by the Department, 97.2 percent of the nonfat dry milk  
19 volume falls in the low and medium cost category. The  
20 medium cost category shows a weighted average cost of  
21 15.58 cents. The proposed 15.9 cents is also 1.6 cents  
22 above our proposed nonfat dry milk manufacturing cost  
23 allowance.

24           Finally, what is the appropriate yield to use?

25           The yield of 5.75 per hundredweight of milk can



1 be derived in a few different ways. First, the Hurst  
2 study indicates a whey powder yield 5.8 per hundredweight  
3 of milk. Using methodology outlined by Barbano in his  
4 testimony during the May 2000 federal order hearing, a  
5 skim whey powder yield of 6.1922 is obtained. And that is  
6 attached as an exhibit. We have lowered the proposed  
7 yield to 5.75 in order to once again address concerns of  
8 loss assignment. Though, as stated earlier, we feel this  
9 loss is captured in the State's audited manufacturing cost  
10 figures, we have chosen a conservative approach.

11 We have done our best to use reputable sources  
12 and methodologies in our skim whey proposal. We encourage  
13 the Department to continue to make available as much data  
14 as possible on the manufacturing of skim whey and whey  
15 protein concentrate. The formula can be further refined  
16 as more data is made available.

17 MR. MARSH: There were several alternative  
18 proposals submitted to the Department upon the Secretary's  
19 call for hearing on the Western United Dairymen petition.  
20 One of the encouraging things from the different proposals  
21 is that they all result in positive changes in producer  
22 prices. Overbase price changes range from \$0.32 average  
23 increase including the Western United proposal to the  
24 \$0.02 increase included in the proposal submitted by the  
25 Dairy Institute.

1 California Dairy Women.

2 The proposal submitted by the California Dairy  
3 Women mirrors a petition for a change previously submitted  
4 to the Department by Western United Dairymen. Their  
5 petition floors prices at the CCC purchase price. We  
6 support the idea included in the petition to assure that  
7 the dairy safety net intended by Congress in implementing  
8 a support purchase program is not a net full of holes.

9 Western United -- and with regard to the Alliance  
10 of Western Milk Producers alternative proposal.

11 Western United supports the notion that producers  
12 should be paid for the value of all of the components of  
13 their milk through the California pooling system. We  
14 agree with increasing the adjustment in the 4b formula to  
15 negative .0321, but disagree with the Alliance's proposed  
16 4b and 4a butter make allowances because they are in  
17 excess of covering 100 percent of the weighted average  
18 cost on 80 percent of the product volume.

19 We also support adding a whey powder pricing  
20 component to the Class 4b formula, as the Alliance does.  
21 Our board does not take position on the Alliance's  
22 proposal to establish a true protein or other solids price  
23 in the Class 4b formula.

24 California Dairy Campaign's Proposal:

25 Western United Dairymen supports establishing

1 floor prices for butter, powder and cheese at the CCC  
2 support purchase prices included in the CDC petition  
3 because it copies a previously heard Western United  
4 Dairymen petition. We disagree with the butter and cheese  
5 adjustments requested by CDC because they are at odds with  
6 those included in our own petition.

7           We oppose the variable make allowance proposed by  
8 the California Dairy Campaign due to the extreme damage  
9 that it would cause California producers. According to  
10 CDFA's original analysis performed on CDC's petition  
11 submitted prior to the workshop, CDC's petition for  
12 average make allowance as compared to current make  
13 allowances and Western United Dairymen's proposed make  
14 allowances are set out in the table below.

15           We note that subsequent to the hearing workshops,  
16 CDC submitted provisions to their original alternative  
17 proposal, which will very slightly reduce their requested  
18 make allowance increases. On average, the variable make  
19 allowances as proposed by CDC would have caused an  
20 estimated loss of nearly \$200 million to all producers for  
21 the period 1998 to 2002. This would have cost the average  
22 300-cow dairy an estimated additional \$40,000 due to  
23 increased "make allowances." CDC's January 23rd  
24 modifications do not substantially change these estimates.

25           CDC's costly variable make allowance proposals

1 should be rejected because of the harm it would do to  
2 dairy producers.

3           We disagree with CDC's proposed powder yield of  
4 1.0 because it is lower than our proposed yield of 1.004.  
5 We support CDC's proposed cheese yield increase to 10.2  
6 and inclusion of a whey powder pricing component to the 4b  
7 formula because it mimics the Western United Dairymen  
8 proposal.

9           Dairy Institute of California:

10           We take no position with regard to the Dairy  
11 Institute's proposal to replacing the term "freight  
12 adjustment" in the 4a formula with "marketing adjustment".  
13 We agree with the Institute's proposal to change the  
14 adjustment of the Class 4a formula to negative .0332  
15 because it coincides with our own, but disagree with their  
16 make allowances because they are at odds with our  
17 proposal.

18           We also disagree with all of the Dairy  
19 Institute's proposed changes to the 4b formula because  
20 they are not consistent with our petition changes. Once  
21 again we are -- the Dairy Institute also recognizes that  
22 an increase in producer prices should take place.

23           We would like to again thank the Secretary for  
24 granting our petition for a hearing, and hope that we were  
25 able to disclose some of the disparity between California

1 prices and those contained in federal orders. We thank  
2 the CDFA staff for their efforts in preparing for this  
3 hearing as well the assistance of the hearing panel. We  
4 would be pleased to answer any questions that you might  
5 have. If possible, we would like to reserve any of our  
6 remaining time for rebuttal. We also request the option  
7 to file a post-hearing brief.

8 HEARING OFFICER ESTES: Before I proceed with  
9 panel questions, I would like to just address three items  
10 related to the content of the hearing.

11 After conferring with the panel, it's been  
12 determined that the post-hearing brief period will  
13 conclude on Friday, February 7th, instead of Monday,  
14 February 10th. So any post-hearing brief must be received  
15 by the Department by the close of business on Friday,  
16 February 7th as opposed to February 10th.

17 Secondly, in regard to those of you who arrived  
18 after the beginning of the hearing, if you want to testify  
19 today after the presentation of the petitions and the  
20 alternative petitions, there is -- you will need to sign  
21 up on the witness list at the back of the room. And there  
22 are Department staff there available to do that for you.  
23 So I want to make sure that you're aware of that.

24 Lastly, it is anticipated that we will have a  
25 lunch break today some time around 11:30 this morning,

1 going from about 11:30 to about 12:15. Of course that's  
2 somewhat subject to the way that testimony is presented,  
3 and we're a little bit at the mercy of those testifying.

4 But that's what we tentatively are planning to  
5 do.

6 And now, at this point, we can go ahead and  
7 proceed to allow the panel to ask any questions of Western  
8 United in regard to their petition.

9 MR. MARSH: Excuse me. I requested whether we  
10 could reserve our remaining time for rebuttal.

11 HEARING OFFICER ESTES: I have like -- basically  
12 I have here that you have about 15 minutes. Would that be  
13 an acceptable amount of time for that?

14 MR. MARSH: Yes, it would.

15 HEARING OFFICER ESTES: And I would just like to  
16 note that in terms of people being able to testify in  
17 regard to the alternative petitions and public testimony,  
18 that the presenters in support of the alternative  
19 petitions will be given 30 minutes -- up to 30 minutes.  
20 And then -- of which there are four. And then the public  
21 will be allowed to testify for periods up to 20 minutes.  
22 And I will allow you to reserve 15 minutes for testimony  
23 during the public testimony period.

24 Does the panel have any questions at this time?

25 SUPERVISING AUDITOR HUNTER: Yeah, let me start

1 out here. I'll be fast.

2 On page 3, when you talked about excess profits,  
3 I'm not quite sure what you're saying there. Is that  
4 excess profits with the make allowance as it is? Are you  
5 factoring in any kind of marketing costs in there?

6 MS. LaMENDOLA: We simply took the difference  
7 between the current make allowance in place and the  
8 weighted average cost for the different cost categories,  
9 took the difference and multiplied it by the volume.

10 SUPERVISING AUDITOR HUNTER: Okay. And then you  
11 call all that excess profits?

12 MS. LaMENDOLA: Due to higher than necessary --  
13 make allowances that are higher than their costs.

14 SUPERVISING AUDITOR HUNTER: Right. Over the  
15 make allowance. And everything over the make allowance is  
16 excess profits?

17 MS. LaMENDOLA: That's right.

18 SUPERVISING AUDITOR HUNTER: And without  
19 considering any kind of marketing costs?

20 HEARING OFFICER ESTES: Before the panel asks an  
21 additional question, I just wanted to note for the record  
22 that your request for a post-hearing brief is granted.

23 MR. MARSH: Thank you.

24 SUPERVISING AUDITOR HUNTER: The only other  
25 question I have is around pages 9 -- no, I'm sorry --

1 around 10 and 11. On your whey components and your whey  
2 powder components, is there any consideration on the  
3 solids-not-fat losses that are in most, if not all, of the  
4 cheddar plants in California even after the processing of,  
5 say, WPC or lactose? There's always some solids-not-fat  
6 loss. Are you factoring in any kind of raw product costs  
7 in that solids-not-fat loss?

8 MS. LaMENDOLA: We try to capture that in  
9 lowering our yield to 5.75 from that. That would have  
10 been indicated through Barbano's methodology. But, you  
11 know, as the cost studies now don't reflect raw product  
12 cost for any loss, we didn't do that in our whey yield  
13 either.

14 SUPERVISING AUDITOR HUNTER: Okay. That's all I  
15 have.

16 AGRICULTURE ECONOMIST GOSSARD: With regards to  
17 your proposal on the whey component for the Class 4b  
18 pricing formula, you're proposing to use a -- starting  
19 over.

20 In your proposed whey formula for the 4b pricing  
21 formula, the whey price you use is the simple average of  
22 the most range whey, skim whey powder prices reported in  
23 Dairy Market News.

24 Why did you choose this price as opposed to the  
25 mass skim whey powder price?



1 MS. LaMENDOLA: I think we thought it was more  
2 representative of prices here in California where --  
3 although the mass does comprise plants in California, we  
4 may have had a look at another adjustment for something  
5 like we do to cheese and butter. It just seemed pretty  
6 representative of prices here in California.

7 AGRICULTURE ECONOMIST GOSSARD: When the  
8 current -- or the pricing formula you used that yielded  
9 10, with a fat and solids-not-fat test of 3.65 and 8.78,  
10 prior to the current factors the Department used a yield  
11 of 9.8. When the yield was moved from 9.8 to 10, there  
12 was also an increase in the fat and solids-not-fat  
13 components.

14 Now, you're moving a yield from 10 to 10.2. Why  
15 are you not increasing the component levels at the same  
16 time in it?

17 MS. LaMENDOLA: I think there's better data  
18 available today to -- that we used in the Van Slyke. And  
19 we just simply left the components, took the appropriate  
20 ratios that are currently in the Tong study, and applied  
21 it to the tests that are in place today. There's just  
22 more data -- there's better data.

23 AGRICULTURE ECONOMIST GOSSARD: Now, finally,  
24 referring to the Van Slyke formula. Much of the  
25 parameters that you used in the formula were California

1 based. In the case of the fat recovery you're using 92  
2 percent from testimony by Dr. Barbano. Do you have any  
3 data to suggest what the California fat recovery might be?

4 MS. LaMENDOLA: Unfortunately, we don't. I mean  
5 that's where we're limited. We haven't -- we don't have  
6 anything from the Department. And I don't know if that's  
7 something you can release. So basically we have to go  
8 off, you know, credible sources.

9 AGRICULTURE ECONOMIST GOSSARD: Did you ask the  
10 Department for such data?

11 MS. LaMENDOLA: No, we did not.

12 AGRICULTURE ECONOMIST GOSSARD: Finally, on page  
13 8 of your testimony, again referring to the Van Slyke  
14 formula, you mentioned that you used a factor of 0.1 for  
15 casein lost in whey.

16 What is the basis for using 0.1?

17 MS. LaMENDOLA: Oh, that's just the fact that  
18 that's in the Van Slyke formula -- currently in the Van  
19 Slyke formula.

20 AGRICULTURE ECONOMIST GOSSARD: But what's the  
21 basis for -- you gave a basis for the other factors. Do  
22 you have a basis for the 0.1?

23 MS. LaMENDOLA: No, we just took the Van Slyke  
24 formula as given, and changed the components that -- it's  
25 my understanding that that's a fixed component.

1           AGRICULTURE ECONOMIST GOSSARD:  There's also a  
2 component that adjusts for other solids of cheese.  In  
3 your testimony you didn't mention what number you used for  
4 that factor in the formula.

5           MS. LaMENDOLA:  Are you referring to the 1.09  
6 or --

7           AGRICULTURE ECONOMIST GOSSARD:  Did you use 1.09?

8           MS. LaMENDOLA:  Yes, we did.

9           AGRICULTURE ECONOMIST GOSSARD:  And, again, what  
10 basis did you have for using 1.09 in the formula?

11          MS. LaMENDOLA:  Just that it was an inherent part  
12 of the Van Slyke formula.

13          AGRICULTURE ECONOMIST GOSSARD:  I have no further  
14 questions.

15          DAIRY MARKETING BRANCH CHIEF IKARI:  I notice in  
16 your testimony that the board of director's approved the  
17 testimony on January the 7th.  Was the board aware of the  
18 data that the Department distributed and made public  
19 regarding the analysis of the percent of volume covered  
20 when they took a position?

21          MR. MARSH:  I don't believe that information was  
22 made available to us prior to the date of the hearing.  
23 Actually I know it wasn't.

24          DAIRY MARKETING BRANCH CHIEF IKARI:  That's  
25 correct.  Well, that's correct, because the workshop was

1 on the 22nd, and you met and approved the -- Western  
2 United board approved it on the 7th. But do you have an  
3 opinion whether or not the information in that volume  
4 coverage would have an impact on their policy?

5 MR. MARSH: I wouldn't speak to the opinion of  
6 the Board. I would -- I think that it would have been --  
7 if it had been made available to us prior to that date,  
8 then we could have presented that information also to the  
9 Board of directors.

10 DAIRY MARKETING BRANCH CHIEF IKARI: So I assume  
11 that you did not make the information available to your  
12 board after the workshop?

13 MR. MARSH: As indicated in our testimony, we  
14 met -- we had the meeting on January the 6th, back --  
15 board meeting on January 7th. And as a grass roots  
16 organization, we have a committee structure that we work  
17 through in order to make recommendations to the board of  
18 directors.

19 DAIRY MARKETING BRANCH CHIEF IKARI: Do you have  
20 a feel as to whether or not that might -- the information  
21 had a probability of affecting the position that the board  
22 took with respect to the proposal?

23 MR. MARSH: Well, historically Western United  
24 Dairyman has had a position supporting covering 100  
25 percent of a weighted average cost and 80 percent of the

1 volume. And that was information we asked for from Mr.  
2 Hunter.

3 And so as we developed that information, we asked  
4 for that from the State. That was provided to us.

5 DAIRY MARKETING BRANCH CHIEF IKARI: Are you sure  
6 that that was the position of Western United, 100 percent  
7 of the weighted average?

8 MR. MARSH: Actually -- to correct myself, it  
9 hasn't been that all of the time. Because in the May 2001  
10 hearing they went to covering 95 percent of the weighted  
11 average cost, to the hearing we had in November 2001, it  
12 covered -- let me see, we covered 100 percent of the  
13 weighted average cost using the September utility updates.

14 So it has varied from time to time.

15 DAIRY MARKETING BRANCH CHIEF IKARI: Let me  
16 remind you -- and excuse me -- perhaps I can help you. In  
17 Fresno '97, Jay Gould testified -- at that time he  
18 testified that you were trying to cover -- Western  
19 United's position was to cover 80 percent of the volume.  
20 But at that hearing, the board of directors of Western  
21 United proposed that 70 percent of the volume of cheese,  
22 butter, and powder be covered by the make allowance. So  
23 your position today is a little bit different than was the  
24 position in '97.

25 MR. MARSH: Well, this was a position that was

1 adopted by the board of directors at our meeting on  
2 January 7th.

3 MS. LaMENDOLA: David, if I might. I was not  
4 there obviously then. But you indicated that in those  
5 numbers the cost study categories -- the low and high,  
6 medium cost categories were used to establish that  
7 position.

8 So in that case, it would also be a weighted  
9 average. I think that's what you indicated to me in our  
10 previous conversations.

11 DAIRY MARKETING BRANCH CHIEF IKARI: I can only  
12 read what Jay Gould testified, and says that only the cost  
13 associated with 70 percent of the volume of product  
14 manufactured will be covered by the make allowance.

15 MR. MARSH: And, again, as Ms. LaMendola  
16 indicated in her conversation with you, Mr. Ikari, that  
17 seemed to be a weighted average as well.

18 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. How  
19 does the Western United board reconcile -- maybe they  
20 haven't looked at this -- covering the different  
21 percentage on butter versus powder versus cheese?

22 MR. MARSH: Well, again, the board made the  
23 recommendation to cover 100 percent of the weighted  
24 average cost on 80 percent of the volume from data  
25 supplied to us by the Department on January 7th, 2003.

1           DAIRY MARKETING BRANCH CHIEF IKARI: That's why I  
2 asked the question, whether or not these data would have  
3 an impact on their decision?

4           MR. MARSH: I don't make board decisions. The  
5 board makes board decisions.

6           DAIRY MARKETING BRANCH CHIEF IKARI: Okay. I  
7 have no further questions.

8           SENIOR AGRICULTURAL ECONOMIST ERBA: On page 4 of  
9 your testimony, you speak to butter and powder yields. By  
10 your discussion and your testimony, I see you're familiar  
11 with the methods used to obtain yields that -- release  
12 notice last year?

13          MS. LaMENDOLA: Yeah. You know, obviously I'm  
14 not as familiar as you guys are. But through discussions  
15 and workshops, we feel we're pretty familiar.

16          SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Based  
17 on your knowledge of the methods that were used, do you  
18 think that that kind of an approach allows you to give  
19 yields to the kind of decision, in your case three decimal  
20 points that you've made there, 1.211 on butter and 1.004  
21 on powder?

22          MS. LaMENDOLA: Surely you can round it if you  
23 would like. But we just went with what the Department  
24 released.

25          SENIOR AGRICULTURAL ECONOMIST ERBA: What would

1 you like to round it too?

2 MS. LaMENDOLA: I'll leave that up to you, Eric.

3 (Laughter.)

4 SENIOR AGRICULTURAL ECONOMIST ERBA: This is kind  
5 of a follow-up question that has to do with your cheese  
6 yield. It goes along the same lines. You proposed a  
7 yield of 10.2. If you obtained the yield of 10.2 from the  
8 approach you used in the Van Slyke, obviously you get more  
9 decimal points than just one. So why did you round this  
10 one to one decimal point?

11 MS. LaMENDOLA: Oh, okay. Well, you didn't  
12 provide us with this data. And it's the case that's  
13 been -- a cheese yield before. We tried to stay with  
14 that.

15 On butter and powder we tried to use exactly the  
16 data that the Department provided to us.

17 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. This  
18 is in reference to the table up at the top of page 11,  
19 which looks at the price and revenues generated from skim  
20 whey powder and whey protein concentrate.

21 You have any idea what associate costs there  
22 might be with the number you generated or in the plant to  
23 making any profits at all?

24 MS. LaMENDOLA: No. And this wasn't meant to  
25 imply these are profits. These are just simply



1 revenues -- gross revenues brought on these products.  
2 We've attempted to estimate a cost through our 15.9 cent  
3 make allowance.

4 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. I  
5 have no further questions.

6 Thank you.

7 DAIRY MARKETING BRANCH CHIEF IKARI: I have just  
8 one other question.

9 On page 2, under I guess it's the 4th paragraph,  
10 there's a sentence there. I wonder if you could  
11 elaborate. I'm not sure what you mean. "The fluctuations  
12 and increasing disparity between the prices in California  
13 and federal orders is contributing to the degradation of  
14 stability."

15 MR. MARSH: I'm sorry. If I could just ask for  
16 the -- where did you read --

17 DAIRY MARKETING BRANCH CHIEF IKARI: Well, it's  
18 the fourth paragraph and the last sentence in the  
19 paragraph.

20 I was wondering if you could elaborate on what  
21 you mean there.

22 MR. MARSH: "The fluctuations and increasing  
23 disparity between the prices in California and federal  
24 orders is contributing to the degradation of stability  
25 that California and Federal Milk Market Orders strive to

1 maintain."

2           One of the goals of course, as you know, Mr.  
3 Ikari, with regard to the purpose of the market orders is  
4 to provide stability to the marketplace for both the  
5 producer and consumer as well as to the processor.

6           The relative low prices that we have in  
7 California compared to federal orders has created  
8 stability without the State. Inside the State has  
9 relative low prices, of course causing a great deal of  
10 financial distress on dairy farmers in the State because  
11 we don't enjoy, you know, the same relatively high  
12 pricing, comparing our price to what they do in federal  
13 orders. So, therefore, it has created a degradation of  
14 stability of orders.

15           One other item, just to jump back to a previous  
16 question, on asking about the other exhibit that was made  
17 available to us at the workshop. We also -- the board was  
18 also not provided access to volume information with regard  
19 to manufacturing cost allowance, which of course is -- we  
20 would all agree -- will substantially change some of the  
21 figures included in the table of Department on January  
22 22nd workshop.

23           HEARING OFFICER ESTES: Do we have any more  
24 questions related to the petition?

25           All right. Thank you very much, both of you.

1           At this time, representatives of the California  
2 Dairy Women Association, Alliance of Milk Producers, the  
3 California Dairy Campaign, the Dairy Institute will now  
4 receive 30 minutes each to present their alternative  
5 petitions.

6           Testimony shall be received in the following  
7 order. First, the California Dairy Women Association,  
8 then the Alliance of Milk Producers, then the California  
9 Dairy Campaign and, lastly, the Dairy Institute.

10           So if the representatives of the California Dairy  
11 Women Association would come forward for the presentation  
12 of their alternative petition at this time.

13           (Thereupon the witness was sworn, by the  
14 Hearing Officer, to tell the truth, the whole  
15 truth and nothing but the truth.)

16           MS. LOPES: I do.

17           HEARING OFFICER ESTES: And I have a copy here  
18 of -- a written copy of your planned testimony here today.  
19 Would you like that entered into the record as an exhibit?

20           MS. LOPES: Yes.

21           HEARING OFFICER ESTES: The written statement  
22 shall be entered into the record as exhibit number 47.

23           (Thereupon the above-referenced document  
24 was marked by the Hearing Officer as  
25 Exhibit 47.)

1 HEARING OFFICER ESTES: Please proceed with your  
2 testimony.

3 MS. LOPES: Mr. Hearing Officer and members of  
4 the panel: I am Linda Lopes, President of the California  
5 Dairy Women Association, and also a dairy producer from  
6 Turlock, California.

7 CDWA has filed a proposal to change California's  
8 Class 4 pricing formulas. This proposal is filed on  
9 behalf of the membership of the California Dairy Women  
10 Association. CDWA represents 180 dairy producers from  
11 Sonoma to Tehachapi.

12 The CDWA is a unique group. We do not claim to  
13 be experts in milk pricing formulas. Most of our members  
14 are in charge of the financial business of the dairy  
15 operation. We have become experts in balancing the  
16 checkbook and knowledgeable in the business's income and  
17 expenses. We know that we are not covering our costs of  
18 production with the prices we have received in the past  
19 six months. We also do the shopping and are aware of the  
20 retail prices for dairy products. We know that we are not  
21 receiving our fair share of the market price.

22 The CDWA request 4a and 4b prices be established  
23 at the higher of the calculations of market prices or the  
24 USDA announced support price. We know the support price  
25 is far from covering our costs of much production.

1 However, we are confident that the support price of \$9.90  
2 was intended by Congress to be the base for our price. We  
3 are aware, due to the California 4a and 4b pricing  
4 formulas, that the result is a decrease of approximately  
5 \$.10. Thus our support price would be \$9.80.

6 The CDWA proposal was offered to stop prices from  
7 falling below support. We are confident that our proposal  
8 would validate any price relief proposal that may be  
9 granted from this hearing.

10 The California milk pricing system is unique in  
11 itself. By adding this concept, California would still  
12 maintain a competitive advantage in the national market.  
13 With California's volume of production, we set the pace  
14 for commodity values.

15 The dairy price support program needs to function  
16 as it was intended, supporting the price of milk at the  
17 dairy, close to \$9.80. That has not been the case in the  
18 past three years.

19 Since January 1, 2000 there have been ten months  
20 during which the National Agricultural Statistics Service  
21 cheese price averaged below the Commodity Credit  
22 Corporation block cheese price. In 9 out of the last 35  
23 months, the Class III price in federal orders has been  
24 less than 3.5 percent butterfat support price of \$9.80.  
25 In one month the Class III price was \$8.57, and in Year

1 2000 the Class III price averaged \$9.74, below support  
2 price for the year. That hasn't happened since 1986 when  
3 the support price was \$12.60.

4 In the past year of 2002, there were three months  
5 that the overbase was under \$9.80 support price. It is  
6 projected to be below for January and February of 2003  
7 also.

8 Today, some manufacturers are succumbing to  
9 pressure from buyers to continue to sell directly to them  
10 at per pound prices considerably below the support price.  
11 These decreased prices are passed down to the California  
12 dairy producers.

13 This marketing scheme does two economically  
14 devastating things to California producers. It eliminates  
15 the price safety net and drops their pay far below  
16 support. It allows accumulation of cheaply priced cheese  
17 solely in the hands of commercial marketers, indefinitely  
18 prolonging the period until producer price recovery would  
19 otherwise normally occur. While this marketing strategy  
20 presses California producer prices continually downward,  
21 the system allows cheese manufacturing plants to continue  
22 with their operating margins (make allowance) in place.

23 Flooring the 4a and 4b prices at the higher of  
24 the market price or the \$9.80 support price will not  
25 stimulate production since according to the CDFA

1 statistics the support price is far below the California  
2 cost of production.

3           The Department identifies the Year 2002 to date  
4 average cost production at \$12.98. During this time of  
5 record low milk prices to producers, the prices to  
6 consumers have not decreased accordingly.

7           We are requesting modification of both Class 4a  
8 and 4b petitions, in order to be fair to both  
9 manufacturing entities and to prevent butter and powder  
10 manufacturers from being coerced into similar  
11 below-support-price selling to accommodate their buyers.

12           We believe these price-modifying provisions, 4a  
13 and 4b, should be immediately put in place. Many  
14 prominent dairy economists are projecting an extended  
15 period before producer price recovery begins. It is  
16 imperative that the total product value is adequate to  
17 cover both the cost of processing and producing milk.

18           According to the Department of Food and  
19 Agriculture's cost study the average cost producing milk  
20 for September to October 2002 was \$13.28. That is \$.10  
21 per hundredweight great than July through August 2002,  
22 \$.03 per hundredweight greater than July through August  
23 2001. This is \$3.63 per hundredweight greater than the  
24 base period.

25           Costs of production has been rather constant.

1 However, the milk prices continue to stay below input  
2 costs. The November 2002 milk price is \$9.74. With these  
3 costs, that is a difference of \$3.54 per hundredweight.  
4 For a 500-cow dairy, using the State herd average of  
5 approximately 20,000 pounds of milk annually, that is a  
6 \$29,205. That is just the loss for one month.

7 We are experiencing many increased costs:

8 The increase in make allowance to the plants due  
9 to their increased costs; the increase in minimum wage;  
10 increases in our workers' compensation rates due to the  
11 passing of Bills SB 749 and AB 486; and increases in  
12 costly environmental regulations. The list goes on and  
13 on.

14 How do you think we can cover these costs? We  
15 cannot pass the increases on to anyone. We are at the end  
16 of the line. The only way is for the Department to now  
17 increase our price. I know that by putting a floor on the  
18 price will not cover these costs, but it will stop our  
19 prices from going below \$9.80. Prices below support are  
20 not doable.

21 The USDA has supplemented our incomes for the  
22 Market Loss Income Contract payments of \$1.39 to \$1.59  
23 based on 45 percent of the difference of \$13.69 per  
24 hundredweight. In California, soon these payments will be  
25 ending. We will now feel the impact of these low milk



1 prices even more.

2           The dairy price support program has been one of  
3 the most effective government programs. It impacts all  
4 dairy farmers equally, regardless of the size of the  
5 dairies or where the dairy is located. It costs the least  
6 of virtually any other agriculture program.

7           The dairy business is at this very moment  
8 disintegrating before our own eyes. The number one in  
9 production is your own state. And you now have a choice  
10 as to whether you will choose to take steps and try to  
11 salvage it or you will allow it to die. The dairy  
12 industry is not an "it" but rather a living thing,  
13 composed of living animals that once dead cannot be  
14 resurrected. The milk price dilemma facing the milk  
15 producer is not relevant to just issues before you in this  
16 hearing.

17           More has to be done to salvage this industry.  
18 You cannot hold industry in bondage and torture them in  
19 this way and at the same time order them to suffer in  
20 silence. For no other industry is tied to the floor  
21 without a sense of compassion and without the ability to  
22 pass on to the consumer their price of production just as  
23 other industries pass on to us.

24           Even though we are an industry which is also  
25 affected by the elements and so many other issues, we find

1 ourselves on our knees before those that have control over  
2 our prices and who insist on having a system that holds us  
3 down on our knees without the capability of passing on the  
4 cost of production to the consumer as other industries do.

5           You are the ones in power in the State of  
6 California who can appeal on behalf of our industry and  
7 make the necessary changes that are needed at the State or  
8 national level. It's in this place right here that it  
9 must all start. And again I repeat, the problem in the  
10 industry is beyond the issues at hand in this hearing  
11 today. This is just the beginning of what must be done.

12           What the dairy industry is experiencing in this  
13 day and age is unjust and pure torture, torture without  
14 mercy, unacceptable. Dairy men are now receiving prices  
15 that were received in the 1970's when the cost of  
16 production was a fraction of what it is today.

17           California milk producers are number one  
18 nationally for production and quality. We have invested  
19 millions of dollars in our businesses to do this. Many  
20 other support businesses, both small and large, depend on  
21 a dairy industry to survive in their business also. We  
22 all hear how bad the economy is in our state. Please  
23 accept the CDWA proposal, and that will be the beginning  
24 of an economy on the rise.

25           The California Dairy Women Association would like

1 to thank the Western United Dairymen for their persistence  
2 in the call of this hearing. CDWA supports all dairy  
3 organizations that have submitted alternative proposals  
4 that will give producers price relief. We believe that  
5 our proposal is a first step for a price relief. Without  
6 a minimum price tied to the support program, all other  
7 price relief proposals presented at this hearing would  
8 only be temporary due to marketing trends.

9 I know you are very knowledgeable on the dairy  
10 situation. I just feel that it is a shame that the number  
11 one dairy state for production is the lowest priced dairy  
12 state.

13 CDWA is requesting that Secretary Bill Lyons and  
14 CDFA take the initiative to work at the national level to  
15 bring emergency price relief. I leave this problem in  
16 your very capable hands, and I thank you for your time.

17 (Applause.)

18 HEARING OFFICER ESTES: Do we have any panel  
19 questions for Ms. Lopes?

20 SENIOR AGRICULTURAL ECONOMIST ERBA: I have one  
21 question.

22 Ms. Lopes, you're aware that we have several  
23 alternative proposals before us, some of which increase  
24 the class prices and pool prices dramatically over what  
25 you've suggested. Do you have any feel for those

1 proposals in support of?

2 MS. LOPES: Like I said, I'm in support -- we are  
3 in support of anything that brings price relief.

4 But without a floor, that could only be  
5 temporary -- the other thing could only be temporary and  
6 we could go down below support again. That's why our  
7 first step is putting the support price in, and then go  
8 above that because you know \$9.80 is not enough. And  
9 those other ones would just add to it and we would pay for  
10 the rest in that way.

11 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Thank  
12 you.

13 HEARING OFFICER ESTES: Does anyone else have any  
14 questions for her?

15 All right. Thank you very much for your  
16 testimony here today.

17 And we will now proceed to take testimony from, I  
18 believe, the Alliance of Milk Producers.

19 Mr. Tillison.

20 MR. TILLISON: Yes, sir.

21 (Thereupon the witness was sworn, by the  
22 Hearing Officer, to tell the truth the  
23 whole truth and nothing but the truth.)

24 MR. TILLISON: I do.

25 HEARING OFFICER ESTES: And I see that we have a

1 written copy of your planned testimony today. I assume  
2 that you would like to have this entered into the record  
3 as an exhibit?

4 MR. TILLISON: Yes, I would. And I would also  
5 like to request the opportunity to submit a post-hearing  
6 brief.

7 HEARING OFFICER ESTES: Your request is granted.  
8 And I'm sure you're aware, as I stated earlier, that the  
9 deadline for that is at the close of business Friday,  
10 February 7th, not Monday, February 10th.

11 Your statement shall be entered into the record  
12 as Exhibit Number 48.

13 (Thereupon the above-referenced document  
14 was marked by the Hearing Officer as  
15 Exhibit 48.)

16 And you may now commence your testimony.

17 MR. TILLISON: Thank you.

18 Mr. Hearing Officer, members of the hearing  
19 panel: My name Jim Tillison, CEO of the Alliance of  
20 Western Milk Producers. I am testifying today on behalf  
21 of the Alliance and its member cooperatives as directed by  
22 the board of directors.

23 The Alliance cooperative members both supply milk  
24 to and process milk into all of the uses of milk.

25 Almost two years ago the Alliance proposed adding

1 a whey revenue factor to the Class 4b formula. At that  
2 time, the Department gave a number of reasons for  
3 rejecting taking that step, not the least of which was  
4 milk price levels:

5 "The Department considered the relative market  
6 value of whey, but considered other relevant economic  
7 factors as well -- the current level of milk production,  
8 the number of cows milked and prices received by  
9 producers. None of these three primary economic factors  
10 indicates that a price increase is warranted. In  
11 combination these three factors outweigh any consideration  
12 given to the relative market value of products yielded  
13 from milk."

14 The Alliance believes that good policy decisions  
15 should not be rejected for economic reasons. Sound  
16 policy, not temporary economic conditions, should be the  
17 basis for Department decisions. Sound policy decisions  
18 will result in a pricing system that works. Decisions  
19 made on the basis of current economic conditions are bound  
20 to be ineffective and ultimately short-lived.

21 Section 62076 of the Food and Agriculture Code,  
22 as passed by the State Legislature, clearly identifies  
23 what it considers to be the major relevant economic  
24 factors that the Department should take into consideration  
25 when making decisions in establishing producer prices:

1           A) The relative market value of the various  
2 products yielded from milk.

3           B) The market price of other milk which may be  
4 used for the same purposes that are set forth in the  
5 respective classes.

6           C) The value of milk used for manufacturing  
7 purposes giving consideration to any relevant factors  
8 including, but not limited to, product prices, product  
9 yields, and manufacturing costs of Class 4a and 4b.

10           In evaluating the Alliance's proposal for  
11 changing the 4b formula, the Department is urged -- no, we  
12 challenge you to look beyond the economic factors of  
13 price, milk production and cow numbers, and to consider  
14 the legislative directive of Section 62076 in reaching a  
15 decision on this and other proposals.

16           Our proposal:

17           The Alliance proposal to change the Class 4b  
18 pricing formula addresses the three major provisions of  
19 Section 62076 as stated above. It mimics the federal  
20 order Class III formula in that it develops a value for  
21 butterfat, protein, and whey solids. It departs from the  
22 Class III formula in that it uses the commodity values  
23 used in the current Class 4b formula, the Chicago  
24 Mercantile Exchange cheddar cheese block price, and the  
25 CME butter price. For whey solids, our proposal uses the

1 simple average of the west mostly dry whey value as  
2 reported by USDA's Dairy Market News.

3           The Alliance proposal uses the weighted average  
4 manufacturing cost numbers as published by CDFA in a  
5 letter from Ed Hunter, Supervising Auditor, dated December  
6 23rd, 2002. The butter make allowance would be 12.11  
7 cents per pound. The cheese make allowance used in the  
8 proposed protein value calculation would be 17.46 cents  
9 per pound.

10           And editorial comments is necessary at this  
11 point. The Alliance urges CDFA to move away from the  
12 snapshot approach used in producing the above document.  
13 Arbitrarily picking a single month to adjust manufacturing  
14 costs does not provide an accurate picture of actual  
15 costs. It is critical to get back to annual average costs  
16 to accurately produce actual average manufacturing costs.

17           For whey solids, the Alliance proposes using a  
18 manufacturing cost of 15.9 cents. This is the same level  
19 as used in the federal order system and is based on a  
20 survey of seven cheese plants producing 28.4 percent of  
21 the dry whey in the U.S. I believe that two of the plants  
22 were Leprino plants in Michigan and New York. This is the  
23 most accurate data available and we believe is superior to  
24 a guesstimate based on one California cheddar plant. We  
25 urge CDFA to collect manufacturing cost data from all dry



1 whey plants in California, not just a cheddar plant, in  
2 order to develop its own make allowance for dry whey.

3           Regarding yields, the Alliance proposal maintains  
4 the current yield level for 4a-4b butterfat calculation.  
5 As was disclosed at the pre-hearing workshop, the yield  
6 data for one of the largest, if not the largest, butter  
7 production operations was not included in the CDFA study.  
8 In addition, the study itself recognizes that these yield  
9 estimates are too high. Rather than make changes based on  
10 incomplete and questionable data, the Alliance believes  
11 that the butter yield factor should be left alone.

12           In determining the yield factors used in the  
13 protein value calculation, the Alliance used data provided  
14 from the Cal Poly research done by the -- done for the  
15 California Dairy Research Foundation on the composition of  
16 milk for cheese manufacturing plants. The objective of  
17 the project was to determine the composition of silo milk  
18 from cheese plants and non-cheese plants in different  
19 regions of California for a 12-month period.

20           Four of the eight cheese plants contacted  
21 participated in the study, which included a total of 13  
22 dairy plants. Four butter/powder plants and five fluid  
23 plants participated in the project also. Cheese plants in  
24 the survey were located in the south San Joaquin Valley,  
25 the Sacramento Valley, and the north Bay Area. The study

1 covered the months of May 2000 through April 2001.

2           Three factors determined cheese yield --  
3 butterfat levels, casein levels, and moisture content.  
4 The Alliance used the Cal Poly study for the percentage of  
5 casein in California milk to determine the protein, cheese  
6 yield factor of 1.39. This is arrived at by dividing the  
7 cheese yield attributed to the protein portion of the Van  
8 Slyke formula divided by the true protein level measured  
9 in the milk. The data used are the mean figures, the  
10 average figures, from the Cal Poly study for the 13 plants  
11 for the 12 months covered.

12           Given that four of eight cheese plants chosen not  
13 to participate in the Cal Poly study, and looking at the  
14 butterfat levels of participating plants, we suspect that  
15 plants participating did not include all of those plants  
16 paying producers protein premiums currently. Had those  
17 plants been included, we believe the protein cheese yield  
18 factor would have been even higher.

19           To determine the cheese yield factor for  
20 butterfat in milk, one needs to use a fat recovery value.  
21 To do this, the Alliance used the CDFA manufacturing cost  
22 yield of 10.71 pounds of cheese at 36.92 percent moisture,  
23 with a vat content of 3.95 percent butterfat and 8.93  
24 percent solids-not-fat.

25           The fat recovery level was set as X in the Van

1 Slyke cheese yield formula. Working the formula  
2 backwards, using a casein factor of 82 percent in the true  
3 protein, resulted in a fat recovery factor of 95 percent.  
4 According to Dr. David Barbano of Cornell, a modern cheese  
5 plant should be able to achieve a fat recovery of 93  
6 percent. The Alliance chose a fat recovery level of 92.5  
7 percent. It is our understanding that the Dairy Institute  
8 proposal used 92 percent, as did the Western United  
9 proposal, in terms of fat recovery to determine the cheese  
10 yield factor. So it appears that the Alliance number is  
11 reasonable.

12           The market price of other milk which may be used  
13 for the same purposes:

14           California participates in the national market  
15 for manufacturing dairy products. Almost 40 percent of  
16 cheese produced in the U.S. is produced in the Western  
17 United States. Over 50 percent of that cheese is produced  
18 in California. Over 25 percent of the Western Region  
19 cheese is produced in Oregon, Washington, Utah, and Idaho.

20           Looking at cheddar cheese specifically, the  
21 percentage of cheese produced in the West climbs to 45  
22 percent, with California accounting for 46 percent of the  
23 Western total. Washington and Idaho produce 27.4 percent  
24 of the West total.

25           As stated previously, the State Legislature in

1 Section 62076 of the Food and Agriculture Code says that  
2 CDFA should consider, quote, "the market price of other  
3 milk which may be used for the same purposes that are set  
4 forth in the respective classes." In doing so, CDFA needs  
5 to consider serious consideration to the market price of  
6 cheese milk in the federal orders.

7 Preliminary CDFA data comparing the current 4b  
8 price formula to the current federal order Class III  
9 prices shows that the California 4b price averaged 26  
10 cents less, 56 cents less, and 44 cents less in 2000, 2001  
11 and 2002, respectively, when compared to the Class III  
12 price. The final federal order decision increases those  
13 price differences to 40 cents less, 92 cents less in 2001  
14 and 51 cents less in 2002. That puts the California price  
15 an average of 61 cents below the federal order Class III  
16 price for that three-year period.

17 Adding a value for whey and adjusting yields and  
18 make allowances will narrow the average price difference.  
19 However, in its decision for the March 2001 hearing, CDFA  
20 expressed concern that this would do little to alter the  
21 month-to-month fluctuation between the California Class 4b  
22 price and the federal order Class III price. The  
23 Alliance's analysis of the proposals indicates that our  
24 proposal improves that situation.

25 For the 36-month period of January 2000 through

1 December 2002 the average fluctuation between the current  
2 4b price and the federal order final Class III price is a  
3 negative 56.03 cents and ranges from a negative \$2.50 to  
4 38.01 cents above the federal order final price. The  
5 Alliance proposal average fluctuation is just 12.28 cents,  
6 ranging from \$1.64 below to \$0.66 above. The Western  
7 United proposal ranges from a \$1.65 above to \$0.70 below.

8           Perhaps most important, however, is that the  
9 Alliance proposal, unlike the federal order final Class  
10 III -- not unlike the federal order final Class III,  
11 maintains a basic value for protein and whey solids which  
12 is adjusted based on the relationship of the value of  
13 butterfat in cheese to the value of butterfat in butter.  
14 All the other proposals continue to have solids-not-fat in  
15 cheese as a residual value for the Class 4b milk value  
16 less the butterfat value.

17           The Alliance proposal moves the California cheese  
18 milk pricing system in the direction it must go. There is  
19 absolutely no question that protein has a definitive value  
20 per pound of cheese produced, as does butterfat. The  
21 amount of cheese a plant gets from a pound of milk is  
22 dependent on both the level of butterfat in cheese and the  
23 level of protein in the cheese.

24           The table below shows exactly what that statement  
25 means.

1 Both of these cheese components are essential to  
2 the production of cheese. Both have a recognizable value.  
3 To account for the product value of one component and not  
4 the other in pricing cheese is wrong.

5 Contrary to comments made by those with a vested  
6 interest in maintaining the status quo -- read competitor  
7 advantage -- market signals to producers will not be  
8 dulled, will not be diminished. Adoption of the Alliance  
9 proposal will result in a higher quality of milk supply  
10 for all uses of milk. Remember, the vast majority of milk  
11 is marketed by producer-owned cooperatives. This milk  
12 goes to all uses of milk -- fluid, ice cream, sour cream,  
13 cheese, butter, and nonfat powder. The individual  
14 producer doesn't know where his or her milk is going.  
15 They will know, however, that by increasing butterfat  
16 content and protein levels, they will get more money for  
17 their milk. That means higher quality milk will go to all  
18 uses.

19 Finally, there are those who will argue that,  
20 because CDFA milk pooling is not able to collect and pay  
21 out on the basis of protein and other solids, the Alliance  
22 proposal should not be adopted at this time. That is a  
23 weak argument at best. The Alliance proposal will not  
24 negatively impact producers currently being paid premiums  
25 any more than the Western United or CDC proposals. All

1 three proposals raise the 4b milk price. All three  
2 proposals will have an impact on the amount of money those  
3 paying protein premiums have available to pay those  
4 premiums.

5           The difference between the three is that the  
6 Alliance proposal puts into the stabilization plan the  
7 changes necessary to bring California cheese milk pricing  
8 methodology more in line with how cheese milk is priced in  
9 the rest of the country. It removes the necessity of  
10 having to have another stabilization plan hearing, leaving  
11 only a pooling plan hearing to be called.

12           The value of products yielded from milk:

13           When milk goes into a vat, cheese and the  
14 byproducts of the cheese-making process, whey cream and  
15 whey, are produced. The cheese is packaged, the whey  
16 cream is separated from the whey and either recirculated  
17 into the cheese-making process or sold as whey cream. And  
18 the remaining whey is further processed into dry whey or  
19 whey protein concentrate.

20           The production of whey products has grown  
21 dramatically in California. According to USDA and CDFA  
22 data, production of dry whey has more than doubled, from  
23 66.3 million pounds in 1991 to 140 million pounds in 2001.  
24 California whey protein concentrate production has grown  
25 from 19.7 million pounds in 1991 to 93.8 million pounds in

1 2001. That's an increase of nearly five fold.

2           Using the USDA's Western Mostly average prices  
3 for the year of 2001, dry whey and whey protein  
4 concentrate generated over \$108 million of revenue in  
5 California. That is the equivalent of an additional 6.6  
6 cents per pound of cheese produced in 2001. Clearly, whey  
7 has a market value and it is time that that product value  
8 be recognized in the California 4b formula.

9           The Alliance recognizes that the WPC is a product  
10 requiring a larger investment to produce and to market.  
11 It is also a product that can vary greatly in composition,  
12 generally ranging from 30 to 75 percent true protein  
13 content. The lactose content of WPC can vary from as much  
14 as 46 percent to as little as 3 percent. In other words,  
15 it's a specialty product, tailored to a customer's needs.

16           Dry whey, by comparison, is a commodity, like  
17 cheddar cheese, bulk butter, nonfat dry milk powder. For  
18 this reason, we believe it's appropriate that it be used  
19 as the value for whey solids.

20           The Department should take note that even the  
21 Dairy Institute's 4b proposal alternative recognizes that  
22 dry whey has a value. At the pre-hearing workshop a Dairy  
23 Institute representative said that one of the factors that  
24 went into its .8 cent market adjustment was the value of  
25 dry whey. Unfortunately, the Dairy Institute treatment of



1 dry whey does nothing to address any of the issues raised  
2 by CDFA in the March 2001 decision. More importantly, it  
3 does nothing to address either the price difference or the  
4 price stability issue between California 4b and the final  
5 federal order Class III prices.

6           At the March 2001 hearing it was stated that dry  
7 whey was not a good barometer of the true value of whey.  
8 This statement was repeated at the workshop. Comparing  
9 the Western mostly dry whey prices to the Western mostly  
10 WPC prices for the period from 1996 through 2002 shows  
11 that as not exactly the case. The following chart shows  
12 that these prices definitely tend to move relative to one  
13 another.

14           Just as it is time for CDFA to recognize that  
15 protein has a discernable value, so too it is time for  
16 CDFA to recognize that whey products come from producer  
17 milk and that the Class 4b milk price should include a  
18 factor for whey as well.

19           Other proposals:

20           The Alliance would also like to express support  
21 for the proposal by the California Dairy Women with the  
22 modification that the commodity prices used in Class 2, 3,  
23 4a and 4b be the higher of the CME price for butter and  
24 cheese less transportation in the case -- less  
25 transportation in the case of butter or marketing

1 adjustments in the case of cheese, or the dairy support  
2 program purchase price for 40 pound block cheese and bulk  
3 butter. These changes are recommended because there is no  
4 marketing effort or transportation cost involved in  
5 selling to the Commodity Credit Corporation.

6 Our members believe that the dairy price support  
7 program is not functioning as it should. Commodity  
8 prices, specifically cheese, have on several occasions  
9 fallen well below the point at which product should have  
10 moved to the Commodity Credit Corporation. Flooring the  
11 commodity values as proposed will encourage movement of  
12 product to the CCC.

13 The Alliance is opposed to the Dairy Institute's  
14 4b proposal. It does nothing to address the policy issues  
15 that need to be addressed. In addition, the 9.98 cheese  
16 yield factor is based on an incorrect assumption that the  
17 ratio of protein to nonfat solids is a constant  
18 percentage. Analysis of Cal Poly data shows a variation  
19 in true protein to solids-not-fat ranging from 3.4 percent  
20 to 35.5 percent.

21 We oppose the CDC 4b proposal because of its  
22 complexity and the variable make allowance approach. A  
23 variable make allowance treats neither producers or  
24 processors fairly.

25 Alliance members are opposed to any proposal that

1 includes manufacturing allowances that cover only a small  
2 percentage of the production of a commodity. A healthy  
3 dairy industry must have both producers and processors.

4           Unquestionably, the true protein level in milk  
5 has definitive value in terms of the amount of cheese  
6 which milk will produce. Each additional tenth of a pound  
7 of cheese 100 pounds of milk will yield enhances the  
8 profitability of the cheese manufacturer. It takes the  
9 same amount of effort, equipment, investment, utilities to  
10 process 100 pounds of milk that yields 9 pounds of cheese  
11 as it does to process 100 pounds of milk that yields 11  
12 pounds of cheese.

13           Two components determine the amount of cheese  
14 that milk will yield, butterfat and true protein, just as  
15 two components, butterfat and solids-not-fat, determine  
16 the quantities of butter and nonfat powder milk will  
17 yield. Whey is no longer a disposal problem, but a profit  
18 center. Therefore, it is as proper to recognize the value  
19 of protein and whey solids in producers' milk as it is to  
20 recognize the value of butterfat and nonfat solids.

21           Nineteen percent of California's milk goes into  
22 the bottle, ten percent goes into Class 2 and 3, and  
23 thirty percent goes into class 4a, butter/powder. All  
24 dairy men and women share in the values generated by those  
25 uses of milk and, therefore, it's appropriate that all

1 producers share in the true values generated by Class 4b  
2 milk.

3           If the Department believes that the milk pricing  
4 system should do that, it should adopt the Class 4b  
5 proposal and conforming changes to the Class 4a butterfat  
6 value put forth by the Alliance.

7           We appreciate this opportunity. And I'll answer  
8 any questions you may have.

9           HEARING OFFICER ESTES: Do we have any panel  
10 questions for Mr. Tillison?

11           SUPERVISING AUDITOR HUNTER: Mr. Tillison, on the  
12 second page, where you mention on that whey cost study  
13 survey, manufacturing cost of .159, how old is that cost  
14 study -- those studies.

15           MR. TILLISON: That data was generated for the  
16 May hearing -- the May 2000 hearing that they had in the  
17 federal orders. And the number was not changed till when  
18 they recently issued the final decision.

19           SUPERVISING AUDITOR HUNTER: So it was released  
20 in May of 2000?

21           MR. TILLISON: It was presented at the hearing in  
22 May of 2000.

23           SUPERVISING AUDITOR HUNTER: No, what time period  
24 was it used on as far as the plants? Was it a 1999 cost  
25 study, '98 cost study? How far back was it?

1 MR. TILLISON: No, it was a survey that was done  
2 by NCI, and it covered the most recent 12-month period  
3 that was available.

4 SUPERVISING AUDITOR HUNTER: Okay. So that would  
5 be '99-2000?

6 MR. TILLISON: Yes, most likely.

7 SUPERVISING AUDITOR HUNTER: Okay. On that same  
8 page you offer a make allowance at 12.11 on the butter,  
9 17.46 on hard cheese. But on the powder, you deviate off  
10 the December exhibit and offer a larger make allowance in  
11 the 15 -- in the 16 -- I'm sorry. Wait a minute.

12 -- in the 15.12.

13 MR. TILLISON: Yeah.

14 SUPERVISING AUDITOR HUNTER: You're going up to  
15 15.90.

16 Is there a reason why you're differing off the  
17 powder?

18 MR. TILLISON: Well, the reason we differ off the  
19 powder in California is the same reason that they differed  
20 off the powder make allowance in the federal orders. It  
21 costs more to process dry whey than it does to process  
22 nonfat dry milk powder. Unfortunately, for California the  
23 only data that we -- the only actual data we have  
24 available for processing dry whey is one cheddar cheese  
25 plant. And as the Department data clearly shows, there's

1 a lot more dry whey being produced in the State of  
2 California. As I said in my testimony, barring a more  
3 accurate data, we feel that the best data available at the  
4 current time is the 15.9 cents.

5           SUPERVISING AUDITOR HUNTER: Okay. I have one  
6 more question. And it has to do with the Van Slyke  
7 formula, which I am not an expert on, by any means. But  
8 I'm wondering how accurate is the Van Slyke formula when  
9 it comes to a fortified milk vat? Like we find most of  
10 the cheddar plants in California fortify the vats.

11           Is the Van Slyke formula as accurate on that as,  
12 say, a non-fortified vat?

13           MR. TILLISON: Yeah, because basically all you're  
14 doing is plugging in the fat and the solids-not-fat  
15 numbers that are either in the vat or in the milk. And  
16 that will tell you the amount of milk that that vat should  
17 yield, subject to the casein content, the moisture level  
18 of the cheese, and the fat recovery.

19           So what I did is I took the Van Slyke formula and  
20 plugged in your values for yield solids-not-fat -- I'm  
21 sorry -- yields moisture solids-not-fat in the vat, and  
22 then worked back to determine what the fat capture rate  
23 was.

24           Now, the only deviation I made was that I used  
25 the casein recovery level in the Cal Poly study, which is

1 82 percent in the Van Slyke formula. And if you do that,  
2 you come up with a fat recovery level of 95 percent.

3 SUPERVISING AUDITOR HUNTER: Okay. Thank you. I  
4 have no more questions.

5 AGRICULTURE ECONOMIST GOSSARD: Mr. Tillison, in  
6 your proposal you're asking that the freight adjustment on  
7 cheddar cheese be changed, but the freight adjustment on  
8 butter not be changed.

9 What was the reason for this?

10 MR. TILLISON: Well, first of all, the factor on  
11 cheese, as came out in the workshop, is not a freight  
12 adjustment. It's a marketing adjustment. In other words,  
13 it's the difference between the FOB price of milk at  
14 California cheddar cheese plants and the CME. And it was  
15 clearly said to me at that hearing that it was not a  
16 transportation factor, just as the 1.2 cents was not a  
17 transportation factor, but that it was a marketing  
18 adjustment.

19 In terms of cheese, cheese is priced at the CME.  
20 And cheese, unlike cheddar cheese, when it's sold at the  
21 CME, has to physically move to a warehouses within a  
22 certain range of Chicago. And that 4.5 percent  
23 transportation adjustment, we believe, in consultation  
24 with our members, continues to be a justified factor. But  
25 you're comparing apples and apples. They're both not

1 transportation factors.

2           AGRICULTURE ECONOMIST GOSSARD: But given the  
3 adjusting factor the Department released in its study, in  
4 one case you're adjusting the cheese number based on that  
5 study result and you're not adjusting the butter now, is  
6 that correct?

7           MR. TILLISON: That's correct, because of the  
8 difference in the way the CME treats cheese and treats  
9 butter. It does not treat cheese and butter the same. If  
10 you sell cheese at the CME, the transportation adjustment  
11 is the difference between the cost of where the selling  
12 plant is, moving it to the cost of where the buying plant  
13 is. Whereas with butter, the transportation factor is  
14 straight, moving it from the plant to Chicago -- to a  
15 warehouse within a certain range of Chicago.

16           So one could argue that the 3.X cents for cheese  
17 because of the difference in the way they're treated by  
18 the CME is a usable number. And, again, I point out that  
19 the cheese formula has always used a marketing adjustment  
20 factor and the butter has always used a transportation  
21 factor. And we can continue with that policy.

22           AGRICULTURE ECONOMIST GOSSARD: Given your  
23 holding with the 4.5 cents, why did the Department study  
24 come up with a number that said it should be 3.3 cents?

25           MR. TILLISON: The Department didn't come up with



1 a number that said transportation should be 3.3 cents.  
2 The Department came up with a number that said the  
3 marketing adjustment on butter was 3.32 cents. In other  
4 words, the difference between the CME butter price and  
5 what California plants are selling butter for FOB plant is  
6 3.2 cents. That's not a transportation adjustment.

7 AGRICULTURE ECONOMIST GOSSARD: Then why not go  
8 with the California price using 3.3 cents?

9 MR. TILLISON: Because, as I said previously, the  
10 difference in the way the CME treats the two commodities  
11 in terms of transportation. You cannot sell cheese at  
12 the -- or butter at the CME and have the transportation  
13 difference be me shipping it from Turlock to Tulare.  
14 There's a transportation adjustment factor based on the  
15 distance between where the plant is located and the CME in  
16 Chicago.

17 AGRICULTURE ECONOMIST GOSSARD: In your formula,  
18 using the whey factor in the Class 4b, you're suggesting  
19 for the price of whey you use the Dairy Market News mostly  
20 price.

21 Why did you suggest that rather than the NASS  
22 price?

23 MR. TILLISON: Well, because the West mostly  
24 price reflects what people are getting for whey in the  
25 West, just as I assume the marketing adjustment to the CME

1 price reflects what people are getting paid for cheese in  
2 California.

3           And, frankly, the NASS number is a survey of  
4 plants through the United States, not just in the West.  
5 Whereas, that's what the West adjustment is.

6           AGRICULTURE ECONOMIST GOSSARD: On page 4 of your  
7 testimony, in the first full paragraph, the last sentence  
8 says, "All the other proposals continue to have  
9 solids-not-fat in cheese milk as a residual value for the  
10 Class 4b milk value less the butterfat value."

11           For clarification, by this do you mean that with  
12 the current formula, if the cheese price remains  
13 unchanged, when the butter price goes up, the  
14 solids-not-fat price goes down, and when the butter price  
15 goes down, the solids-not-fat price goes up? Is that what  
16 you were getting at?

17           MR. TILLISON: Yes.

18           AGRICULTURE ECONOMIST GOSSARD: Isn't it also  
19 true that under your proposed formula the cheese price and  
20 the skim whey powder price remain the same, if the butter  
21 price goes up, solids-not-fat price goes down, and if the  
22 butter price goes down, the solids-not-fat price goes up?

23           MR. TILLISON: No, that's not true. What's true  
24 is that in my formula, as the butter price goes up, the  
25 value of protein goes down, as the butter price goes down,

1 the value of protein goes up.

2           The difference is, if you look at the two  
3 formulas and chart them out, using the different changes,  
4 is that our prices don't fall as quickly as do the prices  
5 in the current formula.

6           In other words we are calculating a price factor  
7 that goes in there that is not related to the butterfat  
8 value at all. That is the whey value. Whereas in the  
9 other formulas the whey value is just another way of  
10 increasing the solids-not-fat value. And that value goes  
11 up and down with butterfat. Our whey value does not.

12           AGRICULTURE ECONOMIST GOSSARD: And, finally, I  
13 have some questions about your use of the -- technical  
14 questions, on the use of the Van Slyke formula.

15           You mentioned most of the factors that you used  
16 in your assumptions. In your testimony on page 3 though I  
17 wasn't able to discern what farm protein level did you use  
18 when you did your estimate of the yield?

19           MR. TILLISON: Did my estimate of the --

20           AGRICULTURE ECONOMIST GOSSARD: Oh, if you come  
21 out --

22           MR. TILLISON: Which number are we talking about,  
23 Mr. Gossard?

24           AGRICULTURE ECONOMIST GOSSARD: Okay. On page 3  
25 of your testimony you talk about how you've used the Van

1 Slyke formula to generate a cheese --

2 MR. TILLISON: For the fat recovery factor?

3 AGRICULTURE ECONOMIST GOSSARD: No. The 1.39 on  
4 bottom of page 2. "The Alliance used the Cal Poly study  
5 for the percentage of casein in California milk to  
6 determine the protein cheese yield factor of 1.39."

7 And to do that you used the Van Slyke formula.

8 To use the Van Slyke formula, you assumed 92.5 percent fat  
9 recovery, 82 percent casein in protein, cheese moisture at  
10 36.92, and the fat at 3.95 percent.

11 I was asking: What did you assume for the farm  
12 protein percentage?

13 MR. TILLISON: Eighty-two.

14 AGRICULTURE ECONOMIST GOSSARD: No, no, no. The  
15 test of the milk. Did you use 3 percent protein in the  
16 milk? You assume 3.95 percent fat in the milk. What did  
17 you assume --

18 MR. TILLISON: Three point one percent true  
19 protein.

20 AGRICULTURE ECONOMIST GOSSARD: Okay. And what  
21 was that based on?

22 MR. TILLISON: That was based on the simple  
23 average of the 13 plants for the 12-month period that the  
24 Tong study covered.

25 AGRICULTURE ECONOMIST GOSSARD: Okay. And you

1 came up with .925, .82 for casein.

2           What did you use for casein lost in the whey,  
3 0.1?

4           MR. TILLISON: Yeah, the normal factor in the Van  
5 Slyke formula.

6           AGRICULTURE ECONOMIST GOSSARD: Other solids in  
7 cheese did you use 1.09?

8           MR. TILLISON: Yes.

9           AGRICULTURE ECONOMIST GOSSARD: You used 36.92  
10 for cheese moisture?

11           MR. TILLISON: No, I used 38. I used the 36.92  
12 when I calculated the fat recovery value of 95 percent.  
13 When I calculated the protein factor, I used 38 percent  
14 moisture.

15           AGRICULTURE ECONOMIST GOSSARD: Okay. Now I've  
16 got your number.

17           In using the 92.5 fat recovery, did you ask the  
18 Department for data on what fat recovery was in California  
19 at these plants?

20           MR. TILLISON: No, I did not.

21           AGRICULTURE ECONOMIST GOSSARD: What was the  
22 basis for using the 0.1 casein loss in whey?

23           MR. TILLISON: That is the standard accepted  
24 level in the Van Slyke formula that Dr. David Barbano,  
25 probably the foremost recognized person in product yield

1 pricing in the country, uses. And I'm not going to argue  
2 with Dr. Barbano.

3 AGRICULTURE ECONOMIST GOSSARD: Does he also use  
4 1.09?

5 MR. TILLISON: Yes, he does.

6 AGRICULTURE ECONOMIST GOSSARD: Okay. That  
7 answers my questions. Thank you.

8 MR. TILLISON: Thank you.

9 SENIOR AGRICULTURAL ECONOMIST ERBA: Mr.  
10 Tillison, your testimony today does not address this  
11 directly. I'll just have to ask you to clarify this.

12 You've adjusted the cheese manufacturing cost  
13 allowance to what was released by the Department in  
14 December 2002, you've adjusted the butter manufacturing  
15 cost allowance based on the same exhibits, but you did not  
16 adjust the powder manufacturing cost allowance.

17 Why is that?

18 MR. TILLISON: That's because the Alliance does  
19 not have a 4a proposal. Our change to the 4a butterfat  
20 value was simply a conforming change to arrive at an  
21 appropriate -- what we feel is an appropriate value for  
22 milk going into cheese.

23 SENIOR AGRICULTURAL ECONOMIST ERBA: You have a  
24 table on page 4 that looks at cheese yields. Can you tell  
25 me how you developed that table?

1 MR. TILLISON: Well, this table is actually taken  
2 from data generated by Dr. Barbano for the May 2000  
3 hearing. And what it basically shows is is the various  
4 yields depending on the milk fat content and the true  
5 protein content of milk.

6 And it uses 38 percent moisture, 9.9 fat  
7 recovery. But the purpose of this is to show that true  
8 protein has an impact on the amount of cheese that  
9 butterfat will yield, butterfat has an impact on the  
10 amount of cheese true protein will yield. It's  
11 interesting in looking at the Tong data. What you find is  
12 is that California milk in that study actually is deficit  
13 in terms of butterfat relative to the true protein  
14 necessary to get the yield factor of .64 -- or the fat to  
15 protein ratio of .64.

16 SENIOR AGRICULTURAL ECONOMIST ERBA: Do you know  
17 that this was based on using Van Slyke formula or some  
18 modified version of it?

19 MR. TILLISON: No, this was used on the Van --  
20 based on the Van Slyke formula. I can provide you with  
21 the whole document, if you'd like, that this comes off of.

22 SENIOR AGRICULTURAL ECONOMIST ERBA: Actually  
23 what I'm more interested in is, could you make me a  
24 similar table but using the numbers that you suggested  
25 today in your proposal?

1 MR. TILLISON: Yes.

2 SENIOR AGRICULTURAL ECONOMIST ERBA: Would you be  
3 willing to submit that?

4 MR. TILLISON: Sure.

5 SENIOR AGRICULTURAL ECONOMIST ERBA: Thank you.

6 I have no more questions.

7 DAIRY MARKETING BRANCH CHIEF IKARI: I just have  
8 one question, Mr. Tillison.

9 You indicated that -- so I just want to explore  
10 this one question. You oppose any proposal that you cover  
11 only a small percentage. Can I take it by that you mean  
12 that the make allowance should cover 50 percent of the  
13 volume? Is that what you --

14 MR. TILLISON: What I'm saying is the make  
15 allowance should cover a majority of the product that's  
16 produced, whether it's cheese, butter or powder.

17 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. Thank  
18 you.

19 HEARING OFFICER ESTES: Do we have any more  
20 questions?

21 Thank you very much for your testimony today, Mr.  
22 Tillison.

23 MR. TILLISON: Thank you.

24 HEARING OFFICER ESTES: I believe it's about  
25 what, 11:25, is that correct?



1           We will adjourn for lunch at this time. And we  
2 will reconvene at about 12:15 and proceed to take  
3 testimony related to the California Dairy Campaign  
4 petition.

5           (Thereupon a lunch break was taken.)

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1   AFTERNOON SESSION

2                   HEARING OFFICER ESTES: We'll proceed with the  
3 afternoon portion of the hearing.

4                   So if the representative of the California Dairy  
5 Campaign would please come forward to make their  
6 presentation in support of their alternative petition.

7                   (Thereupon the witness was sworn, by the  
8 Hearing Officer, to tell the truth, the  
9 whole truth and nothing but the truth.)

10                  MR. AVILA: Yes.

11                  MR. MAGNUSON: Scott Magnuson.

12                  (Thereupon the witness was sworn, by the  
13 Hearing Officer, to tell the truth, the  
14 whole truth and nothing but the truth.)

15                  MR. MAGNUSON: Yes, I do.

16                  HEARING OFFICER ESTES: All right. Mr. Avila, I  
17 have a copy of your proposed testimony today. I assume  
18 you'd like to have that entered into the record?

19                  MR. AVILA: Yes.

20                  HEARING OFFICER ESTES: All right. It will be  
21 entered into the record as Exhibit Number 49.

22                  (Thereupon the above-referenced document  
23 was marked by the Hearing Officer as  
24 Exhibit 49.)

25                  HEARING OFFICER ESTES: And you may now proceed

1 with your testimony today.

2 MR. AVILA: Thank you.

3 Mr. Hearing Officer and members of the panel: My  
4 name is Xavier Avila, and I'm a dairy producer from  
5 Hanford, California. And I am testifying today on behalf  
6 of the California Dairy Campaign, which represents over  
7 400 dairy producers throughout the State of California.  
8 CDC speaks today on behalf of the farmer and rancher  
9 members of the California Farmers Union.

10 The testimony I'm presenting today is based on  
11 positions adopted by the CDC board of directors on our  
12 January 23rd, 2003, board meeting.

13 And I'd like to say for the record, we have about  
14 90 people. Some of them are still out at lunch today.  
15 But we have about 90 of our people here today to represent  
16 their interests. And we would probably have more if not  
17 due to the fact that producer prices are so low that a lot  
18 of our members have had to lay off people. And, as you  
19 know, dairying is 24-7. And they've laid off people to do  
20 their own work. So if it hadn't been for that, we'd  
21 probably have a lot more.

22 So I'll start.

23 Dairy producers are receiving milk prices well  
24 below their cost of production. This all too familiar  
25 situation has left dairymen in a very precarious financial

1 position.

2           A California producer of average size and average  
3 cost of production without quota lost \$500,000 from  
4 January '98 to October 2000 due to dairy prices that did  
5 not cover his cost of production. For all of the Year  
6 2000, 90 percent of the dairies surveyed showed incomes  
7 that were below zero.

8           Dairy farmers also face rising costs as a result  
9 of operational changes that are necessary to meet water  
10 quality and other environmental standards. In addition,  
11 feed costs fluctuate while insurance costs and other costs  
12 continue to rise. Last year was a particularly difficult  
13 year for producers. From January to October 2000, the  
14 blend price averaged \$1.95 below cost of production.

15           Section 61802(h) of the Food and Agriculture Code  
16 states, quote, "It is further recognized by the  
17 Legislature that in order to accomplish the purpose of  
18 this chapter and to promote the public health and welfare,  
19 it is essential to establish minimum producer prices at  
20 fair and reasonable levels so as to generate reasonable  
21 producer incomes that will promote the intelligent and  
22 orderly marketing of milk in various classes, and that  
23 minimum producer prices established under this chapter  
24 should not be unreasonably depressed because other factors  
25 have affected the levels of retail prices paid by

1 consumers."

2           Section 61805(b) states that the CDFA director is  
3 authorized, quote, "to prescribe marketing areas and to  
4 determine minimum price to be paid to producers by  
5 handlers for market milk which are necessary due to the  
6 varying factors of cost of production, health regulations,  
7 transportation, and other factors in the marketing area of  
8 this state."

9           I think it is important to review these sections  
10 of the Food and Agriculture Code that show the importance  
11 of including producer costs of production in the  
12 California milk pricing system. As well as it is  
13 important to remember that the Legislature directed CDFA  
14 to establish minimum producer prices that are at fair and  
15 reasonable levels.

16           Producer prices are not at fair or reasonable  
17 levels when 90 percent of the dairies in this state have a  
18 net income that is less than zero. Producer prices are  
19 not reasonable when the blend price on average was nearly  
20 \$2 lower than our cost of production for the Year 2002.

21           Action must be taken to improve dairy prices paid  
22 to producers in this State. We believe our proposal will  
23 be a good first step towards ensuring that producer prices  
24 are more fair and reasonable in the future.

25           The alternative proposal submitted by CDC calls

1 for CDFA to:

2           Update the make allowances, yields, and  
3 transportation adjustments to reflect current CDFA  
4 studies; establish a variable manufacturing cost allowance  
5 that would be adjusted monthly based on the dairy  
6 producer's cost of production and the prevailing commodity  
7 prices; floor the commodity prices at the higher of the  
8 market price or the federal support purchase price as  
9 called for by the California Dairy Women's Association;  
10 and include the whey skim value in the 4b formula.

11           This CDC petition calls for CDFA to update the  
12 make allowances, yields and transportation adjustments to  
13 reflect current CDFA studies.

14           The CDC proposal updates and -- updates the make  
15 allowances, yields, and transportation adjustments to  
16 reflect current CDFA studies. In Article III Section  
17 300.0 Subparagraph (D)(1) of our proposal, we update the  
18 freight adjustment for the 4a all milk fat formula to 2.42  
19 cents and the yield factor to 1.2.

20           The 2.42 cents was taken from the November 26th,  
21 2002, CME butter price versus California prices for  
22 September 2002. We updated the yield factor to 1.2 based  
23 on the 1.2183 weighted average powder yield included in  
24 correspondence from CDFA dated October 11th, titled  
25 "Butter and Powder Yield Study."

1           We updated the yield factor for 4a milk  
2 solids-not-fat to 1.0 based on Table 2 of the  
3 correspondence from CDFA dated October 11th, titled  
4 "Butter and powder Yield Studies," which documented a  
5 weighted average powder yield equal to 1.0208.

6           In Subparagraph (E)(1) of our proposal we  
7 eliminated the marketing adjustment because the most  
8 recent data showed that the difference between the CME and  
9 the California prices continue to narrow, and in the  
10 future we believe the marketing adjustment will no longer  
11 be necessary.

12           In Subparagraph (E)(1)(a) we updated the yield  
13 factor of cheddar cheese to 10.2. We arrived at the  
14 cheese yield base on the document attached in Exhibit D.

15           We updated the manufacturing cost allowance in  
16 Subparagraph (E)(1)(b) to \$0.12, which was taken from the  
17 most current processing cost study dated November 25th,  
18 2002, titled "The Weighted Average Manufacturing Cost for  
19 Butter, Nonfat Powder and Cheddar Cheese, 1989-2002."

20           In Subparagraph (E)(1)(c) we included the price  
21 per hundredweight computed by the formula using the dry  
22 whey price, less a manufacturing cost allowance of 15.9  
23 cents, all multiplied by a yield factor of 5. The 15.9  
24 cents amount is the amount adopted by the federal milk  
25 marketing order. The 5 cent factor is a low estimate

1 based on information in Exhibit E Table 3.

2           The CDC petition calls for CDFA to establish a  
3 variable manufacturing cost allowance that would be  
4 adjusted monthly based on dairy producers' cost of  
5 production and the prevailing commodity prices.

6           We believe the current make allowance system  
7 overall sends a false signal to processors to continue to  
8 production regardless of market demand. Under the current  
9 system, the incentive to run as much raw milk through a  
10 plant regardless of market conditions is great. The  
11 result from this system is that it puts the needs of the  
12 processor at odds with the needs of the dairy producer.  
13 Too much milk reduces the price to the dairy farmer. And  
14 milk shortages decrease the amount of milk available to  
15 the processor.

16           We believe the make allowance system should be  
17 reformed so that it provides benefits to the producer and  
18 the processor. We favor the establishment of a variable  
19 make allowance that would tie processor and producer  
20 prosperity together. A variable make allowance would  
21 increase significantly when milk prices are high, thereby  
22 giving an incentive to processors to continue production  
23 because the return would be greater.

24           However, when milk prices are low, the make  
25 allowance would decrease and send a signal to processors



1 to limit production in order to allow demand to catch up  
2 with production.

3           We believe a variable make allowance is a win-win  
4 proposal because it would enable producers and processors  
5 to make a higher return when milk prices rise.

6           The main factors involved in establishing CDFA's  
7 current producer milk price formulas are dairy product  
8 price, the product yield, and the plant make allowance.

9           The make allowance is the plant production costs  
10 for manufacturing the dairy product, which is subtracted  
11 from the dairy producers' price to determine the value of  
12 milk in the product -- the price received by the producer.

13           The problem with CDFA's milk pricing is that the  
14 make allowance is a fixed number while the price received  
15 by the producers is highly volatile and until now has not  
16 included dairyman's cost of production.

17           A milk pricing system that is balanced requires  
18 that dairy product prices, producers' cost of production,  
19 and plants' cost of production all be given consideration  
20 when determining the value of milk. Each of these items  
21 send signals to one another in a free market environment,  
22 so that proper price and production adjustments will  
23 occur. Under a variable make allowance, when the supply  
24 of process products is in line with demand, the make  
25 allowance is generous. As the market signals oversupply

1 through lower prices, the make allowance would  
2 automatically drop, causing manufacturing to slow until  
3 once again supply and demand are in balance.

4           However, in California's milk pricing system  
5 there is insufficient marketplace balance between these  
6 factors because the make allowance guarantees that the  
7 cost of the processing segment of the industry are  
8 covered. In fact, since the make allowance includes cost  
9 plus profit for an efficient plant, an over supply can  
10 actually be a benefit to proprietary processors because it  
11 lowers the raw product costs. This a less true for  
12 cooperatives whose members are dairy farmers affected by  
13 lower milk prices.

14           California has allowed plants to be profitable  
15 and expand processing to the lowest value dairy products  
16 regardless of true market demand because producers covered  
17 the plant costs. This has resulted in lower producer milk  
18 prices. Processors with a generous make allowance level  
19 use this margin to discount the product price to gain  
20 market share at the expense of producer pay prices and at  
21 the expense of other manufacturers in the rest of the  
22 United States.

23           Unfortunately, the plants are merely operating by  
24 the rules of the system. We have entered into a race to  
25 the bottom where all producers will lose. The CDC

1 variable make allowance proposal is aimed at creating a  
2 true market oriented system rather than continuing the  
3 mistakes of the past.

4           Looking at California's milk production history  
5 may allow us to see forward into the future in terms of  
6 how the California style system has affected milk  
7 production and farmer income. In 1975 California  
8 production was 10.06 billion pounds, with a 57 percent  
9 Class I utilization. In 2002, California produced 35  
10 billion pounds of milk, with an 18 percent Class I  
11 utilization. That's a 240 percent milk production  
12 increase in 24 years. We now produce 100 percent more  
13 than what is consumed in this state, even with 10 percent  
14 of America's population residing in California. Fifteen  
15 percent of California's production has been purchased by  
16 the Commodity Credit Corporation. California sales  
17 account for 80 percent of all CCC dairy product purchases.

18           California dairy producers have been in constant  
19 growth mode. When prices are good, we add cows. When  
20 prices are go down, our bankers tell us to add cows in  
21 order to cash flow, even though historically California  
22 has had some of the lowest mail box prices in the nation.  
23 California's milk pricing system has been the largest  
24 contributor to creating a dairy industry that is  
25 constantly dependent on the Commodity Credit Corporation

1 as the customer of the last resort.

2           Currently CCC stocks of nonfat dry milk amount to  
3 over a billion pounds. There is no economic signal that  
4 communicates to the processor to regulate the amount or  
5 kind of product the market demands.

6           This has been a very lucrative time for  
7 processors in the State of California. The fixed make  
8 allowance mechanism has led to development of mega-dairies  
9 in the State. The mega-dairies are welcomed by the  
10 processors that benefit from abundant supply and zero risk  
11 as they expand production -- zero risk since producers are  
12 covering plant manufacturing costs. At the same time as  
13 we are financing their expansion, the high supply levels  
14 drive our prices down.

15           As the long as the manufacturing allowance is  
16 fixed at the processor's cost plus a return on investment,  
17 and is paid for by farmers, the processing segment of the  
18 industry will be unconcerned with market signals. We need  
19 a system that works with the marketplace at all levels --  
20 producers, processors, wholesalers, retailers, and  
21 consumers -- to provide an equitable, stable, and viable  
22 economic environment for all segments of the dairy  
23 industry.

24           Our members support a variable make allowance  
25 based on all the producers' milk prices. It is unfair and

1 market distorting to force the producer to continually  
2 cover the cost of processing, including a profit, when he  
3 has no similar resource. Certainly, the producer is not  
4 guaranteed that his production costs will be covered.  
5 Markets signals need to be given to both the producing and  
6 processing sectors of the industry.

7           The CDC proposal incorporates the Commodity  
8 Reference Price, which is used to calculate the value of  
9 the commodity in the market, and compare that amount to  
10 the cost of production to show what percentage of our  
11 costs are being covered by the prevailing commodity  
12 prices. That same percentage is used to adjust the make  
13 allowance up or down from the base make allowance. When  
14 commodity prices are high enough, 100 percent of the  
15 average producer's cost of production and 100 percent of  
16 the processor's average cost of production is covered.  
17 When commodity prices do not cover the cost of production  
18 to the producer, the make allowance would adjust downward  
19 accordingly.

20           The Commodity Reference Price and the Milk  
21 Production Price Index shall be those specified in  
22 subparagraph (F) of the proposal. In our original  
23 proposal we used a CRP based on the month when the cost of  
24 production data was available. Since then we have  
25 requested to modify our proposals so that the CRP price

1 corresponds to the most recent month. For January the  
2 most recent cost of production index available would be  
3 September/October index. Using the most recent CRP price  
4 allows the make allowance adjustment to track the current  
5 commodity price.

6 Class 4a:

7 For all milk fat, the CDC variable make allowance  
8 formula would equal \$0.12 times the Commodity Reference  
9 Price calculated pursuant to Subparagraph (A)(4)(b),  
10 divided by the Milk Production Cost Index. The \$0.12  
11 amount was taken from the weighted average make allowance  
12 cost study issued by CDFA November 2002.

13 For all milk solids-not-fat, the CDC variable  
14 make allowance formula would equate \$0.15 cents times  
15 Commodity Reference Price calculated pursuant to  
16 Subparagraph (A)(4)(b), divided by Milk Production Cost  
17 Index. (Exhibit F)

18 Class 4b:

19 For cheddar cheese the CDC manufacturing cost  
20 allowance would equal 17.35 cents, times the Commodity  
21 Reference Price calculated pursuant to Subparagraph  
22 (A)(4)(a), divide by Milk Production Cost Index. The  
23 amount was taken from the weighted average make allowance  
24 cost study issued by CDFA November 2002.

25 The CDC petition calls for CDFA to floor the

1 commodity prices at the higher of the market price or the  
2 federal support purchase price as called for by the  
3 California Dairy Women's Association.

4           We call for the CDFA to reinstate provisions  
5 similar to those included in the June 1995 stabilization  
6 plans as called for in the California Dairy Women's  
7 Association petition. We have included language similar  
8 to the CDWA proposal in our petition. The 1996 farm bill  
9 contained a provision that would sunset the \$9.90 support  
10 purchase price program in the year 2002. In the 2002 farm  
11 bill, the U.S. Congress and the Bush Administration agreed  
12 to continue a \$9.90 federal support purchase price.  
13 Although we believe producers should be paid from the  
14 marketplace, it was the intent of Congress that all  
15 producers nationwide should be eligible for this important  
16 safety net.

17           California producers should be able to benefit  
18 from the support program which is a fundamental component  
19 of U.S dairy policy included in the last two farm bills.  
20 To be consistent with the 2002 farm bill, California  
21 producers should receive prices that are the higher of the  
22 prevailing market prices for the USDA announced federal  
23 support purchase price.

24           Include the whey skim value in the 4b formula:

25           CDFA issued a letter dated January 21st, 2003,

1 which showed that all the processing plants CDFA surveyed  
2 used the whey byproduct for other uses. A substantial  
3 amount of the whey protein is sold as skim whey powder,  
4 standard whey protein concentrate or high-end protein  
5 concentrate, which demonstrates that processing plants  
6 derive significant value from whey products. We firmly  
7 believe that producers should be able to benefit from the  
8 value of whey by including it in the formula which  
9 determines the producer price.

10           Beyond the issues we have discussed today, we  
11 believe the current end-product pricing system in  
12 California should be improved overall. The current 4b  
13 formula should be modified to make it more  
14 market-oriented. The current 4b formula is based on price  
15 of cheddar cheese, which is one of the least profitable  
16 cheeses sold in the marketplace today. We believe 4b  
17 formula should be based on the current market demand and  
18 prevailing market prices. Demand for mozzarella cheese  
19 and high moisture cheese represents a significant amount  
20 of the cheese market today. Producers should be able to  
21 reap the rewards of these products as processors have for  
22 some time now.

23           As president of California Dairy Campaign, I have  
24 the chance to meet with producers throughout the State. I  
25 have heard firsthand from producers about how low milk



1 prices are affecting their families and their communities.  
2 The other day one of our members told me that he was  
3 \$1,000 per day because he was not able to cover his cost  
4 of production. And he is not alone by far. I hear these  
5 stories again and again as I travel up and down the State.  
6 Not only have I heard from producers, but I have heard how  
7 low prices have been -- are having a ripple effect on the  
8 rest of our state economy. I have talked to hay dealers  
9 who are not willing to sell any more hay because many  
10 producers are unable to pay their bills. The list of  
11 those affected by low dairy prices go on and on because  
12 dairy producers play an integral role in the health of our  
13 state economy.

14           Unless prices start to recover soon we'll begin  
15 to see more and more producers go out of business. Even  
16 some dairy producers who have been in the business for  
17 generations are now talking about leaving the dairy  
18 because they simply can't afford to lose any more money.

19           There has been much in the press recently about  
20 the sale of milk to unlicensed processors. A Modesto Bee  
21 article dated January 11 stated that, "Legal milk sells  
22 for 80 cents per gallon. Dairies can get up to \$2 a  
23 gallon selling the milk under the table."

24           Producers can earn up to \$14 per hundredweight  
25 more on the black market today than they could receive

1 through normal channels. Although we do not, and I  
2 stress, we do not condone this practice, we sympathize  
3 with those producers who are struggling today due to low  
4 prices. The fact that producers can make so much more on  
5 the black market shows that milk does have a higher value  
6 than the price paid to producers today.

7 Money is being made on the dairy industry, but  
8 producers are being left out of the profit opportunity.  
9 In our system today large processors are able to  
10 manipulate our market to keep producer prices artificially  
11 low. Far more must be done to address the concentration  
12 in the dairy sector that has allowed such market  
13 manipulation to lead to such chronic low producer prices.

14 In conclusion, we call upon CDFA to:

15 Update the make allowances, yields, and  
16 transportation adjustments to reflect the current CDFA  
17 studies; establish a variable make allowance cost  
18 allowance that would be adjusted monthly based on dairy  
19 producer's cost of production and the prevailing commodity  
20 prices; floor the commodity prices at the higher of the  
21 market price or the federal support purchase price as  
22 called for by the California Dairy Women's Association;  
23 and include the whey skim value in the 4b formula price.

24 We believe acceptance of our petition will be a  
25 good first step towards ensuring that Dairy producers will

1 receive a fair price in the future. We acknowledge that  
2 far more must be done to bring us out of these chronic low  
3 producer prices. We look forward to working with CDFA to  
4 improve the outlook for dairy producer prices in this  
5 state.

6 California Dairy Campaign would like to thank the  
7 Department for the opportunity to present our alternative  
8 proposal today. We'd also like to request the opportunity  
9 to submit a post-hearing brief. And I have just a few  
10 comments off of that.

11 Yeah, I'd like to just make a few comments, not  
12 in any order. You know, I'd like to point out that the  
13 midwest dairy producers currently receive an average of  
14 \$1.25 premium from their shippers to ship milk. So that  
15 still gives an advantage to California processors.

16 And I would like to state that contrary to  
17 information that was provided earlier today, the CDC  
18 petition would result in a \$345 million dollar increase to  
19 the producers over the last five years. That comes out to  
20 a \$32,000 per farm increase over the last five years.

21 And, you know, I would like to point out that --  
22 I think somebody mentioned that a variable make allowance  
23 would not be fair to producers or processors. And I don't  
24 see how. You know, I think you have to understand, you  
25 know, motivation. I think you have to understand human

1 nature. And there's two components I think that involve  
2 that. There's fear and greed. And I think at this point  
3 the processors are operating on the greed factor.

4 I think our variable make allowance would give a  
5 huge incentive for processors to keep milk prices high by  
6 various means, by lobbying our federal government to keep  
7 more of the imports out that are devastating our price, to  
8 look at other pricing mechanisms that are fair, and to,  
9 you know, balance supply with demand.

10 And, let's see.

11 Well, I think that'll do it for now.

12 HEARING OFFICER ESTES: All right. Your request  
13 for a post-hearing brief is granted. Please have it to  
14 the Department by the close of business Friday, February  
15 7th.

16 HEARING OFFICER ESTES: Now, do we have any -- do  
17 we have panel questions?

18 SUPERVISING AUDITOR HUNTER: Yeah, I just have  
19 one question.

20 When you set up the make allowance -- can you  
21 hear me now?

22 Good.

23 (Laughter.)

24 SUPERVISING AUDITOR HUNTER: My question has to  
25 do with the make allowance that you're purporting.

1           On the butter you want \$0.12; on the powder,  
2 \$0.15; on the cheddar cheese, \$0.1735.

3           MR. AVILA: Correct.

4           SUPERVISING AUDITOR HUNTER: That comes out of  
5 the November exhibit.

6           Is there any reason that you're not using the  
7 December exhibit that we put out December 23rd?

8           MR. MAGNUSON: Well, when we put the proposal  
9 together, that hadn't been available yet. And with our  
10 variable make allowance, the exact level -- variable make  
11 allowance, the exact level within a few cents isn't this  
12 critical because it's going to be changed every month. So  
13 I feel like it wasn't really necessary to update it again.

14          MR. AVILA: And I would like to say that we use  
15 the 1.0 on powder. But when we're doing that, our  
16 intentions that the make allowance -- the variable make  
17 allowance is going to take care of what we want done. If  
18 we weren't proposing the variable make allowance, we  
19 probably would have used the 1.004 as a figure.

20          SUPERVISING AUDITOR HUNTER: Thank you.

21          HEARING OFFICER ESTES: Before we ask any more  
22 questions, can we have the microphones adjusted. I think  
23 they were turned down before the afternoon session. And I  
24 think -- you know, we had a problem in the morning because  
25 some microphones were too brittle and had too much

1 reverberation. And now we seem to have a problem because  
2 some microphones are adjusted too low.

3 All right. Let's hopefully -- I mean we may not  
4 have any problems with hearing at least for a brief period  
5 until people suffer some potential hearing problems.

6 (Laughter.)

7 HEARING OFFICER ESTES: But, anyway, let's go  
8 ahead and proceed with the panel questioning.

9 AGRICULTURE ECONOMIST GOSSARD: Is this one  
10 working now?

11 First, the question I asked of several previous  
12 witnesses. In your whey component of the 4b pricing  
13 formula you use the Dairy Market News mostly to price skim  
14 whey powder. Why did you choose that price rather than  
15 the NASS survey price?

16 MR. MAGNUSON: In looking at the comparison with  
17 the Western and the NASS price, there was very little  
18 difference with the two.

19 Western is specifically for western states. And  
20 in the document that you provided, the western states now  
21 produce maybe 37 percent of the whey nationally, which has  
22 a great impact on the NASS survey. So we just thought --

23 AGRICULTURE ECONOMIST GOSSARD: My next questions  
24 have to do with your use of the Van Slyke formula. I was  
25 looking at your Exhibit D, page 3 of that exhibit.

1           The page has two variations on the Van Slyke  
2 formula. The first one uses a 93 percent fat retention.  
3 The second one uses a 90 percent fat retention.

4           Is it one of those two formulas that you used?

5           MR. MAGNUSON: We were referring to --

6           AGRICULTURE ECONOMIST GOSSARD: -- Exhibit D --

7           MR. MAGNUSON: -- Exhibit E, on Table 1.

8           AGRICULTURE ECONOMIST GOSSARD: No, no, no. This  
9 is Exhibit --

10          MR. MAGNUSON: This is it right here.

11          For our yield on our --

12          AGRICULTURE ECONOMIST GOSSARD: Yeah, the Van  
13 Slyke formula.

14          MR. MAGNUSON: The yield on the cheese formula  
15 was taken from the Table 3, I believe.

16          AGRICULTURE ECONOMIST GOSSARD: Table 3 of  
17 Exhibit --

18          MR. MAGNUSON: Exhibit E there's Table 1 --

19          AGRICULTURE ECONOMIST GOSSARD: No, no. Exhibit  
20 D. Sorry. Page 3 of Exhibit D.

21          MR. MAGNUSON: And what was the question?

22          AGRICULTURE ECONOMIST GOSSARD: Okay. Sure.

23          There are two Van Slyke equations on the table on  
24 this page. One uses a fat retention of .93. The other  
25 uses a fat retention of .90. You say in your document

1 that this is an exhibit that you used.

2 Which of these two formulas was the one that you  
3 actually used to calculate your 10.2 yield?

4 MR. MAGNUSON: Well, the -- that's why I was  
5 going back to -- it might be mislabeled, our exhibit.  
6 Because we were using the table listed in Exhibit E, which  
7 is supposed to be on Exhibit D, but it's listed as Exhibit  
8 E.

9 In the Table 1, which has the yield broken down,  
10 which we corrected to a higher fat content. This one  
11 showing a 3.5 fat content in milk with a 9.72 yield. With  
12 a higher fat content, we used a higher yield.

13 And then we also referred to Table 3, which shows  
14 that with 3.5 milk, it's a yield of 11.75. Although that  
15 one was -- on that Table 3 the yield was -- 11.75 was  
16 referring to mozzarella. But like with over 40 percent of  
17 the cheese manufactured in California being mozzarella,  
18 that we felt that it would capture part of that value to a  
19 higher yield.

20 AGRICULTURE ECONOMIST GOSSARD: Then for  
21 clarification I'll probably have to ask, in the Van Slyke  
22 formula that you used, what fat retention value did you  
23 use? I mean do you show the work calculation?

24 MR. MAGNUSON: In Table 1 they're using an 85  
25 percent fat retention.



1           AGRICULTURE ECONOMIST GOSSARD: Okay. Is that  
2 what you used?

3           MR. MAGNUSON: We used basically a combination  
4 between the two, which would have been higher.

5           We didn't -- I didn't run the Van Slyke formula.  
6 I used the numbers off of the table.

7           AGRICULTURE ECONOMIST GOSSARD: Oh, Okay. So  
8 you -- in referring to the Van Slyke in your testimony,  
9 you were referring to the information produced by these  
10 documents, which in turn did use the Van Slyke, but you  
11 didn't actually do, as two previous witnesses have done,  
12 actually make certain assumptions and use the Van Slyke  
13 directly to calculate the --

14          MR. MAGNUSON: We used the table that was already  
15 there.

16          AGRICULTURE ECONOMIST GOSSARD: Okay. Thank you  
17 very much for that clarification. Sorry it took so long.

18          SENIOR AGRICULTURAL ECONOMIST ERBA: I just have  
19 two questions. One I think is a real simple  
20 clarification.

21                 On the top of page 3 you state that "We updated  
22 the yield factor to 1.2 based on a 1.2183 weighted average  
23 powder yield."

24          MR. MAGNUSON: Yes, that was supposed to be  
25 butter.

1            SENIOR AGRICULTURAL ECONOMIST ERBA: I thought  
2 that was the case. I just wanted to make sure.

3            My second question has to do with the freight  
4 adjustment for butter. You chose only to use one month, I  
5 believe the most recent month, that was at least five, the  
6 Department, to get the 2.42 cents.

7            Why do you use only one month to make that  
8 adjustment on the freight adjustment?

9            MR. MAGNUSON: The freight adjustment -- well,  
10 like that, the trend over that period of time, that the  
11 lower freight adjustment is within the range of what it  
12 had been trading for recently. And that the difference  
13 between the CME and the California weighted price -- the  
14 CME really hadn't been tracking the California price as  
15 much as the NASS price, which probably has a bigger  
16 indication -- or better indication of what a cheese has  
17 been selling for in California than what the CME does.

18            So with the comparison between the California  
19 butter price and the NASS butter prices, our figure of 2.4  
20 is very close.

21            SENIOR AGRICULTURAL ECONOMIST ERBA: So it's more  
22 of an indication of what the CME is relative to the NASS  
23 rather than what the releases was trying show?

24            MR. MAGNUSON: Yes.

25            SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Thank

1 you.

2           DAIRY MARKETING BRANCH CHIEF IKARI: I just had a  
3 question -- as I listened to your testimony, I can draw  
4 inferences. And I'd rather be more clear.

5           Is it your position that your proposal on the  
6 variable make allowance and the higher support or market  
7 price, that those are prerequisites, that we should  
8 consider those before we make any changes proposed like by  
9 Western United or the other groups?

10          MR. AVILA: I would say yes. I would say I think  
11 the variable make allowance would solve a lot of issues.  
12 I mean -- I want to say this: If you look at the  
13 five-year average -- you know, you guys did a good job of  
14 compiling all the numbers. But I think you'd have to --  
15 how you assess that is look at the -- three of those five  
16 years were high producing years. And we actually  
17 increased the make allowance to the processor. What we're  
18 saying is -- we're not against processors. We're for  
19 processors. We need processors. But we need their -- I  
20 mean this is a tragedy of the commons. We're the grass,  
21 you know. No grass, no sheep. So there's a -- if you  
22 compared two low years -- 2000, 2002 -- we're pretty  
23 favorable to dairymen. So I mean -- I guess what I'm  
24 saying, if you take -- depending on which five years you  
25 want to take, if you were to cut out the high years, we

1 didn't need that money then. We had 14, 15 dollar milk in  
2 '98. We had 12, 13 dollar milk in '99. We had 9  
3 something in 2000. We had 12, 13 dollar milk in 2001.  
4 And we're here with 9 dollar milk in 2002. And we're  
5 continuing that in 2003.

6 So we're not trying to take money when we don't  
7 need it. We're trying to have money when we do need it.  
8 And we're trying to balance the market, trying to give  
9 incentive to co-ops, which control 85 percent of the milk  
10 in the United States, to do more things with trade, more  
11 things with supply controls, and just make everything more  
12 market oriented.

13 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

14 MR. AVILA: I'm known for being long winded.

15 (Laughter.)

16 HEARING OFFICER ESTES: Have we concluded with  
17 questioning?

18 All right. Thank both of you.

19 (Applause.)

20 HEARING OFFICER ESTES: If the Dairy Institute  
21 could now come forward.

22 (Thereupon the witness was sworn, by the  
23 Hearing Officer, to tell the truth, the  
24 whole truth and nothing but the truth.)

25 DR. SCHIEK: I do.

1 HEARING OFFICER ESTES: We have a copy of your  
2 proposed testimony today. Do you want to have that  
3 entered into the record?

4 DR. SCHIEK: Yes, I would.

5 HEARING OFFICER ESTES: It'll be entered in the  
6 record as Exhibit Number 50.

7 (Thereupon the above-referenced document  
8 was marked by the Hearing Officer as  
9 Exhibit 50.)

10 HEARING OFFICER ESTES: You have half an hour to  
11 present your proposal to the panel.

12 DR. SCHIEK: Thank you.

13 Mr. Hearing Officer and members of the hearing  
14 panel: My name is William Schiek and I'm an economist --  
15 am I coming through now?

16 Mr. Hearing Officer and members of the hearing  
17 panel: My name is William Schiek and I'm an economist for  
18 the Dairy Institute of California, and I'm testifying on  
19 the Institute's behalf.

20 The Dairy Institute is a trade association  
21 representing 40 dairy companies which process  
22 approximately 75 percent of the fluid milk, cultured, and  
23 frozen products, over 60 percent of the cheese products,  
24 and a small percentage of the butter and nonfat milk  
25 powder processed and manufactured in the State. Member

1 firms operate in both marketing areas in the State. The  
2 position presented at this hearing was adopted unanimously  
3 by Dairy Institute's Board of Directors.

4 Dairy institute is grateful for the opportunity  
5 to testify at this hearing. Much attention has been given  
6 to the recently announced, and long awaited, final  
7 decision with respect to Class III and Class IV prices in  
8 federal orders. While the decision has not yet been  
9 implemented, the formula set forth by USDA would increase  
10 federal Class III prices and decrease federal Class IV  
11 prices.

12 The changes in federal order pricing formulas are  
13 being touted by some as justification for requiring  
14 similar adjustments to the California pricing formulas.  
15 We maintain that changes in federal order manufacturing  
16 milk price levels do not always require corresponding  
17 changes in California's milk price levels. And in this  
18 case such changes are not only unwarranted, but could be  
19 detrimental to the continued health of the California  
20 dairy industry.

21 The current milk supply and demand situation:

22 California milk production growth has been  
23 averaging more than 4.5 percent per year over the past 20  
24 years. In 2002 preliminary estimates put the State's milk  
25 output growth at 5 percent. Putting these numbers in some

1 perspective, the State must have enough plant capacity to  
2 take an additional 3.5 to 4 million pounds of milk per day  
3 every year. This is the equivalent of one new large  
4 cheese plant per year.

5           The conclusion is obvious: We must have  
6 manufacturing outlets for this milk production growth, or  
7 California milk will have to travel outside the State to  
8 find a home. In order to attract manufacturing capacity  
9 and investment, raw milk costs must be at a level that  
10 will allow California plants to compete, especially given  
11 the State's higher plant costs in other areas such as  
12 energy and labor.

13           Milk production growth nationwide has been robust  
14 and above the recent trend in 2002. But, unfortunately,  
15 demand for manufactured dairy products has been lackluster  
16 during the 2001 and 2002 period in comparison to recent  
17 years. This reduced growth in demand is generally  
18 attributed to the slower growth rate in the national  
19 economy of the past two years. However, there are some  
20 signs that are pointing to more troubling and perhaps  
21 longer lasting trend in consumption. In particular, we  
22 are beginning to see a maturing market for certain types  
23 of cheese uses.

24           One of the largest demand segment users of  
25 cheddar and mozzarella cheese, which together account for

1 78.5 percent of California cheese output, is the food  
2 service sector. Total U.S. production was flat in 2001 --  
3 cheese production, that is -- and commercial use growth  
4 was modest at best. The well publicized problems of  
5 McDonald's Corporation are attributed in part to the  
6 nation's sense of "fast food fatigue." The same store  
7 sales growth of many of the large restaurant chains were  
8 disappointing in 2002. Some of the greatest  
9 disappointments have been in the restaurant pizza  
10 business, where some of the largest chains saw same store  
11 sales shrink this year and others face slower than  
12 anticipated growth.

13           Some industry watchers wonder whether the days of  
14 rapid growth in mozzarella sales are over. They see a  
15 pizza business that is beginning to take on the  
16 characteristics of a more mature market, with slow overall  
17 sales growth, industry consolidation, and especially  
18 vigorous competition for sales growth.

19           Given this apparent state of affairs cheese  
20 marketers will tell you that they are facing an  
21 increasingly competitive market for sales of manufactured  
22 products. In such an environment it is more important  
23 than ever for California's plants to be competitive from a  
24 raw product cost standpoint in order to be successful at  
25 gaining sales and assuring that all of California's milk



1 production will be marketed.

2           In the past year two California cheese plants  
3 have closed, with one company going bankrupt and the other  
4 making a decision to serve the western market from a  
5 recently purchased plant in Idaho. California needs to be  
6 attracting cheese plant investment, not driving it away.

7           California dairy farm income problems -- real  
8 solutions come from the market:

9           The California dairy industry, and indeed the  
10 national dairy industry, has been experiencing relatively  
11 low prices since the end of 2001. Periods of low prices  
12 ensue when milk output expands more rapidly relative to  
13 the commercial use of dairy products. In the past periods  
14 of low prices have ended when lower returns have forced  
15 production adjustments on the dairy sector. Adjustments  
16 have typically been made by smaller dairies which exist in  
17 large numbers in the midwest and the northeast regions of  
18 the country.

19           With this current phase of low prices, adjustment  
20 is slower than usual due to the national Milk Income Loss  
21 Contract, or MILC, program, which targets benefits more  
22 heavily toward smaller farms. It is unfortunate that they  
23 are faced with a national dairy program that punishes  
24 large and economically efficient farms and rewards farms  
25 that generally have higher cost structures and are less

1 efficient. However, this is the solution we are faced  
2 with, and increasing California's regulated price will do  
3 nothing to correct this underlying national policy  
4 problem.

5           Recovery of demand for milk products and  
6 adjustments in milk output are the only legitimate and  
7 lasting means to higher prices and better returns for  
8 dairymen. Increasing the regulated price will only send a  
9 signal for dairymen to produce more, prolonging the period  
10 of low farm milk prices that we are now experiencing.  
11 Increasing the regulated price will make plants less  
12 competitive in national and international markets, and  
13 will do nothing to improve the demand for dairy products.

14           While it is certainly understandable that  
15 dairymen and dairy farm leaders are searching for any  
16 possible solution to low prices, raising the regulated  
17 price is not a solution. In fact, short-term revenue  
18 gains from a higher regulated price will likely exacerbate  
19 the existing over-supply situation, making matters worse  
20 for California dairymen.

21           Real solutions to dairy farmers' income concerns  
22 will come from fixing the problems with national dairy  
23 policy, a rebounding market for existing dairy products,  
24 expanding dairy product uses, and developing new products  
25 few investment in new technologies.

1           A representative of one of Dairy Institute's  
2 member companies will expand on this last point during his  
3 testimony later today.

4           Dairy Institute's proposals are contained in the  
5 following paragraphs. We have specifically proposals for  
6 the formulas Class 4a and Class 4b. We do not have any  
7 specific proposals for Classes 2 and 3, but recognize that  
8 their price levels will be affected by any changes in the  
9 Class 4a formulas.

10           In developing formulas for Class 4a, fat and  
11 solids-not-fat, we have used the weighted average  
12 manufacturing costs developed by the Department as the  
13 make allowances for butter and nonfat dry milk. With  
14 respect to product yields, we note that the yield factors  
15 calculated by the Department appear to have neglected  
16 allowances for degraded product that does not receive the  
17 highest value product price. For butter, this would be  
18 off-grade, or non AA, butter as well as products that must  
19 be reworked or otherwise sold at a discount. For nonfat  
20 dry milk, degraded product would include sweepings, or  
21 cleaning, of the driers, which must be sold as animal feed  
22 or disposed of in another fashion at a minimum -- or a  
23 fraction of the nonfat dry milk price; as well as  
24 buttermilk powder, which usually sells at a discount to  
25 nonfat dry milk. We do not know what the yields for

1 butter and nonfat dry milk would be if these factors were  
2 appropriately taken into account. But in the absence of  
3 better information, we advocate leaving the yield factors  
4 for butter and nonfat dry milk unchanged.

5           The Class 4a fat formula is as follows: The  
6 Chicago Mercantile Exchange AA butter price per pound from  
7 the 26th of the prior month to the 25th of the current  
8 month, less a marketing adjustment of 3.32 cents, less a  
9 make allowance of 12.11 cents, all multiplied by a yield  
10 factor of 1.2.

11           Note that the marketing adjustment is equal to  
12 the average monthly difference between CME AA butter price  
13 and the weighted average California price for butter as  
14 computed by the Department.

15           I must mention that we have some reservations  
16 regarding the use of the 3.32 cent factor. Primarily we  
17 question whether it adequately covers the freight  
18 associated with moving butter to Chicago. The freight  
19 factor is important because at the margin the butter price  
20 in California would be determined by the value of butter  
21 sold at the CME less the cost of moving that product to  
22 the Chicago market for sale. If California plants are  
23 selling butter locally for more than the CME price less  
24 freight, one or more of the following reasons may be  
25 involved:

1 Reason A: The CME price may not represent the  
2 prevailing wholesale butter price but rather a discounted  
3 price where all wholesale trade occurs at a premium. As  
4 such, the price difference between California and the CME  
5 may not be expected to reflect the cost of moving butter  
6 to Chicago. However, the transportation would be  
7 reflected in the price difference between the prevailing  
8 Chicago wholesale price and the California price.

9 Reason B: The cost of butter freight to Chicago  
10 may have fallen from the past numbers and may actually now  
11 be 3.32 cents per pound.

12 Reason C: California butter makers may be  
13 exercising market power and selling to local, or distant,  
14 buyers at a premium to the CME.

15 And Reason D: The prices for product sold to  
16 commercial users by California butter makers may include  
17 some embedded services or bundled deals that lead to  
18 ostensibly higher prices for the California butter, but  
19 where the price is not really a pure commodity price as it  
20 is for product sold to the CME.

21 It could also be the case that a combination of  
22 one of the aforementioned reasons is at work. In our  
23 judgment it seems unlikely that either Reason A or B is  
24 operative in this case. There may be some reason to  
25 suspect that butter makers could be exercising market

1 power, especially given the consolidation that has  
2 occurred in butter making during the past few years,  
3 although there are still different entities that compete  
4 for butter sales and such market power could not persist  
5 in the long run in the competitive national market. The  
6 notion that prices to some customers contain embedded  
7 service is perhaps the most likely reason that the price  
8 difference between the CME and California is less than the  
9 freight cost.

10           However, given that Dairy Institute members make  
11 very little butter from a commodity market, we leave it to  
12 the big makers of butters to address this issue. If the  
13 Dairy Institute formula had been in place over the  
14 2000-2002, the Class 4a fat price would have fallen  
15 slightly, by about .88 cents per pound.

16           The Class 4a solids-not-fat formula is as  
17 follows:

18           The California weighted average Grade A and Extra  
19 Grade nonfat milk powder price less a make allowance of  
20 15.12 cents per pound, all times a yield factor of .99.

21           Our proposed formula would have increased the  
22 average Class 4a SNF price by .97 cents per pound over the  
23 2000 to 2002 period. The Class 4a hundredweight price  
24 would have increased by about 5 cents a hundredweight  
25 under the proposal during the same period.

1           Class 4b, our formula proposal was developed in  
2 three stages:

3           In Stage 1 we looked at the impact of making  
4 technical changes only to the existing cheese  
5 hundredweight formula. We assumed the California cheese  
6 price was equal to the CME cheddar block price less a 3.21  
7 cent marketing adjustment. This number came from the  
8 Department's analysis of the difference between the  
9 California's weighted average cheese price and the CME  
10 price for 40 pound cheddar blocks.

11           We used a manufacturing allowance of 17.46 cents  
12 per pound, which is equal to the most recent weighted  
13 average manufacturing cost for cheddar blocks as released  
14 by the Department. The whey cream portion of the cheese  
15 hundredweight value is the same as under the current  
16 formula, except that the whey butter make allowance has  
17 been increased to 12.11 cents per pound, which is the  
18 Department's weighted average manufacturing cost for  
19 butter.

20           Cheese yield:

21           Throughout our analysis, we assumed a cheddar  
22 cheese yield of 9.98 pounds per hundredweight of milk. We  
23 understand that some have suggested that the use -- some  
24 have suggested the use of the vat yields contained in  
25 Department's cost surveys in the 4B formula.

1           We urge the Department to reject any such  
2 proposal. The cheese yield used in pricing raw milk must  
3 be representative of what can be a obtained from typical  
4 milk from California. Thus, the yield should not be  
5 derived from fortified vats, which evidence a yield that  
6 can be achieved only with fortification ingredients that  
7 have a different composition than that of typical milk.

8           Using fortified vat yields transfers the cheese  
9 making value of the fortification ingredients and assumes  
10 that that value is contained in typical milk. This is an  
11 erroneous assumption. At a minimum, if fortified vat  
12 yields were to be used in the formula, then all costs  
13 associated with the fortification ingredients, including  
14 all protein premiums paid, should be included in the  
15 manufacturing allowance.

16           It is also important that the yield used in the  
17 pricing formula is not derived from milk that has been  
18 incentivized through the use of premiums to achieve higher  
19 protein and casein tests. Using such milk in formula  
20 yield calculations would essentially require processors to  
21 pay twice for the components that are of value in their  
22 manufacturing operations. Under this scenario, a  
23 processor would pay once through the protein premium and  
24 then a second time through the regulated price. It may be  
25 true that plants could adjust premiums to reflect the fact



1 that they are paying for the higher yielding milk through  
2 the regulated price. However, the signals to producers  
3 would be muted under this approach because the class price  
4 is paid to the pool and the value of that higher protein  
5 milk would then be blended out to all producers.

6           Using such incentivized milk to determine the  
7 cheese yield used in the pricing formula would create a  
8 transfer of income from dairymen who make investments and  
9 incur the costs of making higher yielding milk to dairymen  
10 who do not produce higher yielding milk.

11           To obtain a cheese yield from typical milk, which  
12 is ultimately what is being priced, it is appropriate to  
13 use the Van Slyke cheddar cheese yield formula. The Van  
14 Slyke formula is a widely recognized predictor of the  
15 amount of cheese yielded from a given quantity of milk of  
16 known component test. It is used widely by the cheese  
17 industry to benchmark cheese plant operations, and was the  
18 basis for the yields in the protein component price  
19 formula used in the federal order system.

20           The Van Slyke formula has the following form:

21           Cheese yield basically calculated from the pounds  
22 of milkfat in milk times the fat retention percentage;  
23 added to that is the pounds of casein in the milk less a  
24 casein loss factor of .1. And that entire term is  
25 multiplied by other solids retained in the cheese; and

1 that factor is 1.09. And then the whole thing is divided  
2 by 1 minus the finished moisture percentage.

3           Since the number of pounds of casein in producer  
4 milk is generally not tested directly, an assumption is  
5 often used regarding the percentage of protein that is  
6 casein, and then that is multiplied by pounds of protein.  
7 Or an assumption is made on the percentage of  
8 solids-not-fat that is casein, and then is multiplied by  
9 the pounds of solids-not-fat.

10           To calculate the yield from typical California  
11 milk, we used the Van Slyke formula with the following  
12 assumptions:

13           Milk was assumed to have a statewide average test  
14 of 3.68 percent fat and 8.76 percent solids-nonfat. A fat  
15 retention of 92 percent, a casein to SNF ratio of .2832,  
16 and a finished moisture of 37 percent. When these numbers  
17 are plugged into the Van Slyke formula, the result of  
18 yield is 9.98 pounds of cheese.

19           The milk composition assumption of 3.68 percent  
20 fat and 8.76 percent solids-not-fat is the average  
21 producer milk test for calendar year 2001 as reported by  
22 CDFA in the Dairy Statistics Annual Summit. The  
23 assumption of the 92 percent fat retention is an  
24 exceptionally aggressive one. This fat retention  
25 percentage is at a level that many plants do not attain.

1 By contrast, the fat retention assumption that was  
2 employed in the development of the federal order pricing  
3 formulas is 90 percent.

4 The assumed casein to SNF ratio of .2832 was  
5 derived from data contained in a milk composition study  
6 conducted by Dr. Phil Tong of Cal Poly University. A  
7 summary of the data contained in that study is attached to  
8 this testimony as Attachment 1.

9 In the study, Dr. Tong presented summary data of  
10 milk composition by plant type. The casein to SNF value  
11 of .2832 was calculated by constructing the weighted  
12 average of the casein to SNF ratios of the fluid and  
13 butter-powder plants in Dr. Tong's study. This  
14 calculation is shown as Attachment 2.

15 Cheese plants were excluded from the calculation  
16 because their composition has likely been altered through  
17 the use of the incentives that are paid to dairymen to  
18 encourage them to produce components that increase cheese  
19 yield. As I mentioned earlier, component tests from milk  
20 that has been incentivized should not be used in  
21 determining the yields in the pricing formulas. Such a  
22 practice effectively requires processors to pay twice same  
23 benefit, and ultimately transfers value from the producers  
24 who create it to those who do not.

25 The finished moisture assumption we used for the

1 Van Slyke formula was 37 percent. This number, actually  
2 36.92 percent, was presented by the Department with its  
3 manufacturing cost survey results. Our members questioned  
4 whether in fact this number represented finished moisture  
5 in block cheese, expecting that finished moisture might be  
6 higher. We assumed, since the surveys were used to obtain  
7 estimates of the cost of making cheddar blocks, that this  
8 number represented finished moisture for block cheese in  
9 California. Apparently, we assumed wrong.

10 At the pre-hearing workshop we were informed that  
11 some barrel-type cheese was included in the moisture  
12 estimates. And very recently we received data from the  
13 Department which indicated that the finished moisture in  
14 plants making 40 pound cheddar blocks was closer to 38  
15 percent. Despite this new data, we stand by our assertion  
16 that average test milk yields 9.98 pounds of cheese per  
17 hundredweight.

18 We note that our fat retention assumption was  
19 aggressive at 92 percent, whereas the federal orders  
20 assume a fat retention of 90 percent in their formula  
21 cheese yields.

22 We also initially did not include an allowance  
23 for ranch-to-plant losses of components, for which  
24 processors pay based of farm tests, but for which they  
25 receive no value because the lost components never reach

1 the vat. Based on testimony at the Federal Order Class  
2 III and IV hearing, ranch-to-plant losses of components  
3 average .15 percent in regions like California, which are  
4 dominated by large farms.

5 Also, there's an additional loss of fat due to  
6 milkfat's propensity to cling to stainless steel surfaces.  
7 This additional fat loss is equal to .015 pounds of fat  
8 per hundredweight of milk.

9 So when these losses are incorporated into the  
10 Van Slyke formula, along with the fat retention of 90  
11 percent and a finished moisture of 38 percent, we get a  
12 cheese yield of 9.97, virtually identical to our earlier  
13 yield estimates. The cheese yield calculations are shown  
14 as Attachment 3.

15 So as this stage in the development of our  
16 proposal, the Class 4b formulas were as follows:

17 The cheese hundredweight price took the CME  
18 cheddar block price, less marketing adjustment of 3.21  
19 cents, less the make of 17.46 cents multiplied by a yield  
20 factor of 9.98. Added to that is the CME AA butter price,  
21 less the 10 cents, less a make allowance of 12.11 --  
22 there's an error there, it should be 12.1 -- no, .1211 --  
23 sorry -- times a yield of .27.

24 The Class 4b fat price is equal to the Class 4a  
25 fat price. And the Class 4b SNF price takes the cheese

1 hundredweight price and subtracts 3.68 times the Class 4b  
2 fat price and divides by 8.76.

3           Okay. This is similar in structure to the  
4 current formula; just with different assumed milk tests.

5           These formula changes would result in a Class 4b  
6 price that would be lower by about \$0.23 per hundredweight  
7 relative to the current formula.

8           Stage 2 of the formula development involved  
9 looking at the impact of adding dry whey explicitly in the  
10 cheese hundredweight calculation. During the March 2001  
11 Class 4b hearing, institute testified that the current  
12 Class 4b formula overvalues milk used in cheese making,  
13 and that the difference between the value of the milk used  
14 in cheese making alone and the value generated by the  
15 current formula provided an explicit allowance for whey.

16           In keeping with our earlier testimony, we looked  
17 at the impact of explicitly adding a dry whey factor to  
18 the formula, making use of some realistic assumptions  
19 regarding whey manufacturing costs and yields derived from  
20 plant experience. We assumed that the relevant whey price  
21 equal western dry whey, mostly, price averages reported by  
22 the Agricultural Marketing Service of the U.S. Department  
23 of Agriculture. This price uses a telephone survey price  
24 and would have major shortcomings relative to an audited  
25 price survey, but is the only price quote available that

1 reflects western dry whey values.

2           We also maintain that dry way processing costs  
3 are 3.06 cents per pound greater than the cost of drying  
4 nonfat milk, or 18 cents per pound -- excuse me -- 18.18  
5 cents per pound.

6           The May 2000 federal order pricing hearing led to  
7 the establishment of a whey make allowance of 15.9 cents  
8 per pound, which is too low and does not take into account  
9 all the incremental costs of drying whey in comparison to  
10 drying nonfat milk.

11           Testimony explaining the derivation of these  
12 incremental whey drying costs will be entered into the  
13 record later today by a representative of one of Dairy  
14 Institute's member companies.

15           Our assumption regarding the yield of dry whey  
16 begins with a typical milk test of 8.76 percent  
17 solids-not-fat and 3.68 percent fat. The derivation of  
18 the whey yield is contained in Attachment 4 and includes  
19 allowances for losses in the ranch-to-plant and milk  
20 movement and whey solids losses in effluence. Loss  
21 assumptions are those presented in testimony given at the  
22 Federal Order Class III/IV hearing during May 2000 and in  
23 subsequent brief filings. I have included as Attachment 5  
24 a Federal Order brief filed by Leprino Foods in January  
25 2002, which describes the loss assumptions employed in

1 this whey yield calculation. Based on our assumption of  
2 milk composition and losses, the calculated whey yield is  
3 5.82.

4 By including dry whey as described above, the  
5 addition to the cheese hundredweight value formula  
6 developed in Stage 1 is the AMS western dry whey price  
7 less 18.18 cents, all multiplied by a yield factor of  
8 5.82. All other aspects of Class 4b formula remain the  
9 same under the Stage 2 as in Stage 1. Under the Stage 2  
10 formula, the Class 4b price averages slightly lower, by  
11 about 5 cents per hundredweight than the current formula.

12 The main point of this illustration is that the  
13 current formula does not shortchange producers by its  
14 failure to explicitly incorporate non-cream whey.

15 In Stage 3 we assessed the desirability of  
16 explicitly incorporation of whey into the pricing formula.  
17 We argued at past hearings that there are several reasons  
18 why non-cream whey value should not be incorporated into  
19 the 4b formula. We have reiterated and we further  
20 explained some of those reasons here. This has been  
21 entered in previous testimony. But basically the first  
22 reason is that there is no inherent raw whey value.

23 The second reason is that data pertaining to whey  
24 processing and disposal costs, the quantities of different  
25 whey products produced, and the actual California yield of



1 whey from raw milk used to make cheese are either  
2 insufficient or vary too widely to design a pricing  
3 formula that is reflective of actual market circumstances  
4 in California. And then CDFA's hearing exhibit kind of  
5 backs that up.

6           Third reason is that dry whey for human  
7 consumption is produced by only one of the plants included  
8 in the manufacturing cost survey. And one plant is not  
9 really a good basis for a pricing formula. There are  
10 other plants that make dry whey, like mozzarella plants.  
11 But they have different waste stream composition and,  
12 therefore, would have different yields of processing  
13 costs. And they shouldn't be used.

14           There are several plants producing whey protein  
15 concentrate, but there's considerable variability in these  
16 operations. And it would be unlikely that a formula could  
17 be developed that fairly represents those operations.

18           Another problem with including dry whey in the 4b  
19 pricing formula is that movements in dry whey prices  
20 correlate poorly with movement in the prices of other  
21 products derived from whey. We have some evidence in the  
22 hearing exhibit from CDFA that backs that up.

23           Rather than include whey explicitly, the  
24 marketing adjuster for cheese can be altered to yield the  
25 same price level attained under the current formula. This

1 result can be accomplished by setting the market  
2 adjustment factor at .008 per pound rather than the 3.21  
3 cents per pound suggested by Department data.

4           As we have stated earlier, we believe that the  
5 price level generated by the existing Class 4b formula  
6 adequately compensates dairymen for the milk that is used  
7 in cheese making even when the value of non-cream whey is  
8 taken into account. The formula we propose here makes  
9 technical corrections to the formula, using more recent  
10 information on the manufacturing costs, product prices,  
11 yields. But it results in a price level that is basically  
12 the same as the one generated under the current formula.

13           And the formula is listed there.

14           Most of the other proposals being considered,  
15 especially those that address Class 4b, seem to assume a  
16 legislative directive to maintain the same prices, or some  
17 constant price relationship, between Class 4b and Federal  
18 Order Class III prices. No such directive exists.  
19 Rather, the prices generated by the Class 4b formula must  
20 be a reasonable relationship to the national value of  
21 manufactured milk products. The issue of the relationship  
22 to federal order prices is of secondary importance to  
23 consideration of whether the combined income from all  
24 classes of milk is adequate, and whether the formulas  
25 generate prices in sound relationship to the national

1 value of manufactured milk products. California plants  
2 need to maintain their competitiveness so that producers  
3 can continue to have viable outlets for there milk.

4           The proposals put forth by the following groups  
5 jeopardize the market by negatively impacting the  
6 competitiveness of the manufacturing sector:

7           Alliance of Western Milk Producers' proposal  
8 encourages an unnecessary intermediate step toward protein  
9 pricing. Protein pricing should not even be considered  
10 until payment into the pool and out of the pool can be  
11 made on the same basis.

12           The Alliance proposal initially would enhance the  
13 price paid by Class 4b processors and hurt their  
14 competitive position. Later it would result in a transfer  
15 of income from high protein producers to lower protein  
16 producers because it makes changes to the stabilization  
17 plan without corresponding changes to the pooling plan.

18           If protein pricing is to be considered in any  
19 fashion, it must be done with simultaneous pooling and  
20 stabilization hearings so that necessary corresponding  
21 changes can be considered on that.

22           Not surprisingly, the Alliance's proposal  
23 substantially raises the price cheesemakers will pay for  
24 milk, while lowering the price butter-powder makers will  
25 pay for milk. This will improve the competitive position

1 of the industry sector whose chief market is the federal  
2 government, and reduce the competitive position of the  
3 sector that has more viable commercial demand for its  
4 products. This is not a sound policy and the Department  
5 should reject this proposal.

6 CDC's proposal would lead to substantially higher  
7 Class 4b prices, which would damage the competitiveness of  
8 California's cheesemakers in the national market. During  
9 periods when milk is abundant and prices are low, CDC's  
10 proposal could result in some milk being left unpurchased  
11 as plant margins are squeezed by the variable make  
12 allowance. When milk prices are low due to excess milk  
13 supplies, it is not in the best interest of the industry  
14 to encourage milk plants to forego milk purchases by  
15 restricting their marketing. As we stated earlier, there  
16 is no economic justification for the explicit  
17 incorporation of dry whey in the formula. We urge the  
18 Department to reject this proposal.

19 Federal order formulas do not snub the commodity  
20 prices used in the formulas at the higher of the CCC price  
21 or the market price. In periods of low prices, California  
22 manufacturers could be at a competitive disadvantage  
23 relative to their counterparts in other regions of the  
24 country if the California Dairy Women's proposal is  
25 adopted.

1 California Dairy Women's proposal does not  
2 recognize the California prices must be lower than federal  
3 prices to pay for the shipment of California manufactured  
4 dairy products to eastern markets.

5 Western United's proposal inappropriately  
6 enhances the price for Class 4a and Class 4b, making  
7 California cheese, butter, nonfat dry milk, ice cream,  
8 yogurt, and other Class 2 and 3 products much less  
9 competitive. The cheese yield factor of 10.2 is too high  
10 for milk testing 3.65 percent fat, 8.78 percent  
11 solids-nonfats. The yield factors used for butter and  
12 nonfat dry milk do not account for degraded product as  
13 described earlier in the testimony.

14 Western United's use of make allowances  
15 constructed from a selected weighted average of only the  
16 lower-cost plants in the cost surveys is without  
17 technical, mathematical, or economic merit. By  
18 definition, a weighted average cost will be higher than  
19 the cost of some plants and lower than the cost of others.  
20 By constructing a selected weighted average of plants in  
21 the survey, the proposed make allowances cover a much  
22 smaller portion of the plants' costs and will likely lead  
23 to a contraction of the number of plants that operate in  
24 California. This approach is simply a device to lower the  
25 make allowance and raise the regulated price and is

1 without sound rationale.

2           We oppose explicit incorporation of the dry whey  
3 factor in the Class 4b formula for the reasons previously  
4 mentioned. However, with respect to the formula  
5 presented, we note that the proposed manufacturing  
6 allowance for dry whey did not cover the cost of such  
7 operations in California. We urge the Department to  
8 reject Western United's Class 4a and 4b proposals.

9           Dairy institute believes that minimum milk price  
10 regulations are the most powerful policy tools that the  
11 CDFA has. The Secretary can dramatically impact the  
12 marketing opportunities of the leading agricultural  
13 commodity of the State with a single hearing decision.  
14 The Department must therefore take extreme care in setting  
15 minimum prices. We believe minimum milk price regulations  
16 should be based on market-oriented economic principles and  
17 analysis. We also believe that the greatest risk in any  
18 minimum milk pricing regulation decision is in setting  
19 prices too high, which may lead to enhanced producer  
20 income in the short run, but a loss product sales and  
21 manufacturing capacity in the longer run.

22           We believe that the priority of the Department  
23 must be to establish policies which maintain and build  
24 market outlets for the growing supply of raw milk in  
25 California. Higher regulated prices will not result in

1 long-term revenue gains for producers if the price paid to  
2 achieve these gains is an uncompetitive dairy processing  
3 and manufacturing sector. Such changes lead to  
4 disinvestment in manufacturing and a loss of markets for  
5 California producers. California has become a significant  
6 net exporter of milk products. We must be competitive,  
7 not only in our own State, but in transporting products  
8 and competing in other areas of the country and other  
9 nations as well.

10 Thank you for this opportunity to testify. And  
11 I'm willing to answer any questions you have at this time.  
12 We also respectfully request that the Department grant us  
13 a period for filing a post-hearing brief.

14 HEARING OFFICER ESTES: Thank you, Mr. Schiek.  
15 Your request for a post-hearing brief is granted.

16 And at this time the panel may have questions for  
17 you.

18 AGRICULTURE ECONOMIST GOSSARD: Just one.

19 Mr. Schiek, with reference to the California  
20 Dairy Women's Association proposal, on page 10 you state  
21 that the proposal does not recognize that California  
22 prices must be lower than federal prices to pay for the  
23 shipment of California manufactured products to eastern  
24 markets.

25 Since their proposals are the higher of the

1 support group price or a CME price less the market  
2 adjustment, whatever you want to call it, doesn't that  
3 address that issue?

4 DR. SCHIEK: In part. But the thing you've got  
5 to remember is that when product is being sold to the  
6 government, very few of the manufacturers are selling 100  
7 percent of the product to the government at that time.  
8 Some of the product is still being sold to the commercial  
9 markets. And there are a lot of reasons you would do  
10 that. One is to keep customers than have them go to  
11 another supplier long run.

12 And the price demanded in that market may in fact  
13 reflect the fact that you've got to move that product,  
14 that commercial usage.

15 AGRICULTURE ECONOMIST GOSSARD: And so, say,  
16 from -- your proposals you talk about a 3 cent adjustment  
17 on both butter and cheese. That's -- I realize that's  
18 Step 1 in the cheese part.

19 You don't think 3 cents would be sufficient to  
20 sell commercially below support?

21 DR. SCHIEK: No, I think it probably -- maybe I  
22 didn't understand the California Dairy Women proposal. I  
23 thought that 3 cents disappeared when the support price  
24 was enacted. But if it's still in there, then I retract  
25 my statement.



1           AGRICULTURE ECONOMIST GOSSARD: Yes, they  
2 subtract out the market adjustment both to support  
3 purchase price and the --

4           DR. SCHIEK: Then that's fine.

5           AGRICULTURE ECONOMIST GOSSARD: Okay. So that  
6 clarifies --

7           DR. SCHIEK: That issue's gone.

8           AGRICULTURE ECONOMIST GOSSARD: That issue's  
9 gone.

10           Okay. On page 3 and 4 you're speculating why the  
11 butter adjuster went from four five down to about three  
12 two.

13           The data on that adjusted that and changed --

14           DR. SCHIEK: Page 4?

15           AGRICULTURE ECONOMIST GOSSARD: On page -- bottom  
16 of page 3, top of page 4. You mentioned that it's  
17 important because at the margin the butter price in  
18 California would be determined by the value of butter sold  
19 at the CME.

20           Is it possible that the survey was done at a time  
21 when butter was well above support purchase price, and a  
22 survey done now where the butter is traded near the  
23 support purchase price the results might be different?

24           DR. SCHIEK: I think -- yeah, I think those  
25 prices can always be different depending on the time

1 period chosen.

2           And as I mentioned, you know, you can have  
3 situations that might persist for a short period of time,  
4 but they may not reflect the longer-run relationship  
5 between the price of butter in Chicago, say, and  
6 California or the -- essentially the longer run in  
7 California price.

8           AGRICULTURE ECONOMIST GOSSARD: The Dairy  
9 Institute, as I understand it, is proposing that in lieu  
10 of an implicit consideration of dry whey price, that some  
11 adjustment be made in the cheese price to generate  
12 additional revenues and offsets. Is that kind of it, or  
13 are you --

14           DR. SCHIEK: Yeah, that's kind of it in a nut  
15 shell. We noted in March 2001 that the 1.2 factor in  
16 current formula, the marketing adjustment doesn't really  
17 reflect -- doesn't really get cheese price down to what  
18 California value is.

19           But we argued at the time that in fact that price  
20 level generated by that formula was effectively  
21 incorporating an allowance for whey, just not  
22 specifically. And we just -- part of our proposal, that  
23 notion.

24           AGRICULTURE ECONOMIST GOSSARD: Now, one  
25 criticism you made of using the price for skim whey powder

1 explicitly was it doesn't necessarily correlate with  
2 prices for other dry whey products, is that correct?

3 DR. SCHIEK: Um-hmm.

4 AGRICULTURE ECONOMIST GOSSARD: But isn't it true  
5 that cheddar cheese and -- the price of cheddar cheese may  
6 or may not correlate with the price of any dry whey  
7 product?

8 DR. SCHIEK: That's a good question, and I'm  
9 going to attempt to answer it. But I think we ought to  
10 ask it again to one of the cheesemakers here because they  
11 could probably give you more specifics.

12 But my understanding is that a lot of the  
13 commodity-type cheeses that are sold, whether they be  
14 mozzarella or Monterey-Jack-type cheeses or cheeses, all  
15 move pretty much in relation to the CME cheddar price.  
16 That there's usually some premium or discount to that  
17 price that affects the prices received for those products.  
18 They don't move independently. It's true that they aren't  
19 the same, but they tend to move in the same direction.

20 I'm not sure based on the data that was presented  
21 and the data that's available publicly that the same thing  
22 is true for dry whey and WPC. I'm not seeing that  
23 relationship, at least not in -- that exists over a period  
24 of time.

25 AGRICULTURE ECONOMIST GOSSARD: Now, in the case

1 of the data the Department released that showed that there  
2 was an R Squared value of about 7 percent between cheese  
3 prices and skim whey prices; now, if the relationship  
4 between cheese prices and dry way powder prices were the  
5 same 7 percent R square range, would you say that would  
6 indicate that cheese is not a good indicator of value of  
7 dry whey at any given time?

8 DR. SCHIEK: Oh, I think that's probably true.

9 And, you know, what we attempted to look at was what if  
10 you were to turn from dry whey over a longer period of  
11 time on an average term return. Because sometimes -- you  
12 know, if you had whey explicitly in formulas, and whey  
13 prices are 30 cents a pound, you're going to return more  
14 money than when they're 16 cents a pound.

15 So we were looking more at an average. It's true  
16 that -- you know, that formula would not track the dry  
17 whey values.

18 AGRICULTURE ECONOMIST GOSSARD: Would that create  
19 a problem for cheese plants -- if you took an average  
20 value for the whey stream from the price of cheese when,  
21 say, whey prices were depressed, would that create a  
22 problem covering plant money?

23 DR. SCHIEK: I suppose it could if the plant  
24 margins are that tight. I mean if you have that regulated  
25 price set so tight that, you know, there's not much

1 operating margin room, then, yeah, that would pose a  
2 problem.

3           We've consistently argued that the regulated  
4 price should really reflect minimum prices.

5           AGRICULTURE ECONOMIST GOSSARD: And, finally, to  
6 no surprise, I'm going to ask you some very specific  
7 questions about how you'd use the Van Slyke formula.

8           You used an assumption of a 92 percent fat  
9 retention. You argued about that which is a 90 percent.  
10 But how did you arrive at 92 percent to begin with?  
11 What -- as opposed to 91 or --

12           DR. SCHIEK: Well, you have to go back to  
13 testimony we gave at the stabilization plant hearing in  
14 Fresno in 1997. And we had members that were testifying  
15 that they did not achieve a 92 percent yield. And we said  
16 at the time we were kind of setting an aggressive target  
17 for the industry.

18           And, you know, I think you have to also realize  
19 that what most plants are looking at is, is their  
20 regulated price for the milk they buy sufficient to cover  
21 the cost of the various operations that they have.

22           And so whether it's 92 percent -- you know, some  
23 plants can get 92 percent, some can't.

24           And I think what we've seen over the past few  
25 years is that the most efficient plants are getting, you

1 know, fat retention of that level, but they're still some  
2 that are not.

3           AGRICULTURE ECONOMIST GOSSARD: When you derived  
4 a percent of casein and solids-not-fat from a Cal Poly  
5 data, you excluded the cheese plants. You just looked at  
6 butter-powder plants because you felt the cheese plant  
7 data would reflect protein --

8           DR. SCHIEK: Right.

9           AGRICULTURE ECONOMIST GOSSARD: Then wouldn't it  
10 have been appropriate instead of using the average milk  
11 test for all of California, to use an average milk test  
12 for milk going into plants other than 4b plants?

13           DR. SCHIEK: You might have a point there. And  
14 there may be some logical consistency to that. But I  
15 don't have that data. I mean the -- the Tong data is milk  
16 in a silo, not milk in the farm. And I don't have that  
17 data on that --

18           AGRICULTURE ECONOMIST GOSSARD: Could you have  
19 used the fat and solids-not-fat test for the non-cheese  
20 plants from the Tong data?

21           DR. SCHIEK: Again, those are tests of milk in a  
22 silo, not farm tests. And what we're pricing is --  
23 ultimately is farm milk. So the yield needs to be  
24 reflected in farm milk.

25           So there are some differences. And in fact when

1 you look at those silo tests and compare them to the farm  
2 milk tests by month, there are some differences that  
3 appear. So it's a -- and it's a -- I mean it's a small  
4 sample. Let's be honest. I mean he's not out there every  
5 day collecting -- he wasn't out there every day  
6 collecting, you know, samples at the silo. It was a  
7 selected sample and it suffers to some degree from small  
8 sample by itself.

9           AGRICULTURE ECONOMIST GOSSARD: No further  
10 questions. Thank you.

11           SENIOR AGRICULTURAL ECONOMIST ERBA: Dr. Schiek,  
12 just a couple questions for you.

13           On page 1 you make that statement that you  
14 maintain changes in federal order manufacturing milk  
15 prices do not require corresponding changes in California  
16 price levels.

17           What basis do you have for saying something like  
18 that?

19           DR. SCHIEK: Well, unlike the legislative mandate  
20 on fluid milk products where there's specific reference to  
21 the prices of milk in other states, the main reference  
22 here is to price of national value manufactured dairy  
23 products. And, you know, what we're saying is that  
24 competitive considerations are important. But -- for  
25 example, if the Department were to look at the decision

1 made by -- final decision made by USDA, and let's assume  
2 that they made some errors, we don't think we should be  
3 obligated to follow them in those errors, plain and  
4 simple.

5 SENIOR AGRICULTURAL ECONOMIST ERBA: On page 4 of  
6 your testimony you've cited four reasons for the  
7 difference of the CME price relative to California butter  
8 price. And one of them was that cost of moving butter to  
9 Chicago may have fallen and that should now be 3.32 cents  
10 per pound instead of 4.5 cents. And then you later reject  
11 that as being probably an unlikely reason for that.

12 Do you know what the cost of moving butter is?

13 DR. SCHIEK: I do not. And like I said, most of  
14 my members are not involved in shipping commodity butter.  
15 From industry discussions, I just basically gathered from  
16 the discussions that it's more than 3.3 cents.

17 And I know you've got a couple representatives of  
18 CDI here today. They make a lot of butter. And that  
19 would be a good question to pose to them.

20 SENIOR AGRICULTURAL ECONOMIST ERBA: On page 6 of  
21 your testimony you -- on the bottom of the page, you speak  
22 to the assumption that you used for the Van Slyke formula  
23 was 37 percent. And you state later in the paragraph that  
24 it's probably closer to 38 percent. Although you stand by  
25 your original assertion that the yield ought to be 9.98



1 pounds.

2 Did you actually run through a calculation to see  
3 what would be the yield if you moved the moisture from 37  
4 to 38?

5 DR. SCHIEK: Without making any other changes?

6 SENIOR AGRICULTURAL ECONOMIST ERBA: Yes.

7 DR. SCHIEK: Yeah, it would go up. I don't  
8 recall that, what it was.

9 SENIOR AGRICULTURAL ECONOMIST ERBA: Would you  
10 care to submit that in your post-hearing brief?

11 DR. SCHIEK: Yeah, I will go through that  
12 calculation.

13 SENIOR AGRICULTURAL ECONOMIST ERBA: The whey  
14 yield that you site at 5.82 on page 7, does that come from  
15 the mozzarella plant?

16 DR. SCHIEK: You know, the yield -- you know, it  
17 would be -- the yield there is indicative of a cheddar  
18 operation. And there are some assumptions that -- some of  
19 which I think are derived from the Cornell study that was  
20 referenced earlier -- basically that the fat recovered  
21 from the whey cream -- 90 percent of the whey cream fat is  
22 actually recovered as whey cream. A certain amount ends  
23 up going into the dry whey. So there is some fat in the  
24 dry whey.

25 Those kind of assumptions came from the Cornell

1 study. But basically it's a cheddar cheese operation  
2 that's been modeled. And the assumptions of the Van Slyke  
3 formula are also imbedded in that.

4 SENIOR AGRICULTURAL ECONOMIST ERBA: So is this  
5 your theoretical number, not actually --

6 DR. SCHIEK: Well, yes, it's not actually a  
7 plant -- where I've gone to the plant. This would be,  
8 again, making the assumptions of typical milk testing,  
9 3.68 fat, 8.76 percent solids-not-fat. You put in  
10 different starting component tests into the cheese vat,  
11 you're going to end up with a different whey stream and a  
12 different yield.

13 SENIOR AGRICULTURAL ECONOMIST ERBA: Given that  
14 you might come up with a different whey stream based on  
15 what kind of plant it is, how do mozzarella plants yields  
16 look like compared to this 5.82 yield?

17 DR. SCHIEK: Mozzarella yields are lower. Dry  
18 whey yields are lower, at least --

19 SENIOR AGRICULTURAL ECONOMIST ERBA: How much?

20 DR. SCHIEK: Well, the numbers I saw were -- a  
21 couple of charts that were put together by the Food  
22 Science Department at the University of Wisconsin. And  
23 the number for cheddar was essentially the same as --  
24 5.84, in that range. I believe the mozz number was -- I  
25 believe 55 something -- 555, something like that.

1           Again, those aren't exact numbers. That's what I  
2 recollect from looking at those charts. I could provide  
3 those you for you if you'd like.

4           SENIOR AGRICULTURAL ECONOMIST ERBA: If you could  
5 provide them, that would be super.

6           I have, I believe, just one more question. And  
7 it's on page 9. Your statement that the existing 4b  
8 formula adequately compensates dairymen for the milk that  
9 is used in cheese.

10          Is that relative to what the federal order prices  
11 are or just a statement by itself?

12          DR. SCHIEK: It's a statement by itself relative  
13 to the value that plants are able to get out of their --

14          SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Thank  
15 you.

16          HEARING OFFICER ESTES: Do we have any more  
17 questions?

18          All right. Thank you, Dr. Schiek.

19          And at this time we'll take a 10 minute break  
20 before we proceed on to take public testimony.

21          (Thereupon a recess was taken.)

22          HEARING OFFICER ESTES: All right. We're ready  
23 to proceed with taking public testimony. So if you could  
24 please sit down and get settled so we can take the  
25 testimony from those of you who have signed up.

1 All right, people, please sit down so that we can  
2 commence in taking testimony.

3 Could we proceed with taking public testimony at  
4 this time?

5 Members of the public, you may now testify with  
6 each speaker provided with 20 minutes, followed by  
7 questions from the panel.

8 So to assure the accuracy of today's hearing  
9 record, I request that each witness answer the following  
10 questions.

11 Do you swear or affirm to tell the truth and  
12 nothing but the truth? State your name and spell your  
13 last name. Identify the organization that you represent,  
14 the number of members in your organization, the process by  
15 which your organization finalized your testimony today.

16 So that will essentially be the process by which  
17 we will have to take testimony today.

18 I would also note that although we have reserved  
19 this room for hearing tomorrow, and a number of you have  
20 prepared for testimony today with the idea of taking 20  
21 minutes, if there are any of you that are able to provide  
22 your testimony in a lesser period of time, please do so.

23 But we want to get, you know, the comment from  
24 everyone and with the depth of comment that's been  
25 prepared. So we will provide 20 minutes for you. But,

1 again, for those of you who can provide your testimony  
2 more expeditiously and get your point across and your  
3 written testimony into the record, we would be most  
4 appreciative.

5           So at this time we'll take the testimony of  
6 Michael Reinke.

7           MR. REINKE: Is this on?

8           HEARING OFFICER ESTES: I believe so.

9           At this time we'll take testimony from Michael  
10 Reinke.

11           (Thereupon the witness was sworn, by the  
12 Hearing Officer, to tell the truth, the  
13 whole truth and nothing but the truth.)

14           MR. REINKE: Yes, I do.

15           HEARING OFFICER ESTES: Could you state your name  
16 and spell your last name.

17           MR. REINKE: My name is Michael Reinke  
18 R-e-i-n-k-e.

19           HEARING OFFICER ESTES: Could you identify the  
20 organization that you represent.

21           MR. REINKE: Kraft Foods, Incorporated.

22           HEARING OFFICER ESTES: Could you identify the  
23 number of members in your organization.

24           MR. REINKE: Boy, I think the employees are in  
25 the thousands -- 50,000, 60,000.

1 HEARING OFFICER ESTES: And the process by which  
2 your testimony was finalized today?

3 MR. REINKE: This was developed by me in  
4 consultation with our attorney.

5 HEARING OFFICER ESTES: All right. I have a copy  
6 of your written testimony today. Would you like to have  
7 that entered into the record?

8 MR. REINKE: Yes, I would, please.

9 HEARING OFFICER ESTES: It will be entered into  
10 the record as Exhibit Number 51.

11 (Thereupon the above-referenced document  
12 was marked by the Hearing Officer as  
13 Exhibit 51.)

14 HEARING OFFICER ESTES: And please proceed with  
15 your testimony.

16 MR. REINKE: My name is Mike Reinke. I am  
17 presenting this testimony in support of the proposal of  
18 the Dairy Institute of California, in opposition to  
19 proposals that would unreasonably increase the Class 4b  
20 and 4a prices, further stimulate California milk  
21 production, and effectively eliminate any profit and  
22 return investment to California cheddar cheese plants.

23 Kraft Foods operates two manufacturing plants in  
24 California. Our plant in Visalia makes Knudsen brand  
25 cottage cheese and sour cream, as well as nonfat dry milk

1 and butter. And the Tulare plant makes Italian cheese,  
2 with is shipped and bulked to Wisconsin for drying,  
3 grating, packaging and national distribution.

4 Kraft operates its own manufacturing and  
5 processing facilities in eight other states.

6 Kraft procures cheese on a regular basis from its  
7 own plants and plants operated by other companies. These  
8 source plants are located in California, Arkansas, Idaho,  
9 Minnesota, Missouri, South Dakota, New York, North Dakota,  
10 Wisconsin, Illinois, Iowa, and Vermont.

11 Kraft has closed many manufacturing plants over  
12 the last 20 years and relies increasingly on dairy  
13 products we purchase from others. Similar to national  
14 production trends, we have continued to increase our  
15 purchases and production from the Western states. Eight  
16 years ago we built the Tulare facility, and have recently  
17 expanded its capacity. This replaced we previously  
18 produced in the midwest. We began sourcing cheese from  
19 Idaho ten years ago. And we have significantly increased  
20 cheese purchases from California since 1995.

21 Our decision on where to buy and where to make  
22 cheese boil down to simple economics. Among factors we  
23 must consider are: Reliability of a quality supply of  
24 milk and cheese, transportation and marketing logistics,  
25 the State and federal regulatory climate and, of course,

1 raw product or ingredient price.

2           The WUD, Alliance, and CDC proposals to increase  
3 Class 4b price by taking profit and return on investment  
4 from cheddar cheese manufacturers will damage California's  
5 competitiveness in the national and regional markets for  
6 manufactured milk products and threaten the availability  
7 of local manufacturing capacity of California milk. The  
8 proposals are off the mark for reasons of economics,  
9 policy, and fact. Whey production and revenues are  
10 implicitly included in the current Class 4b price. Whey  
11 production costs and revenues might be included in the  
12 Class 4b price, but only if corresponding adjustments are  
13 made to the cheese components in the Class 4b formula.

14           The existing 4b formula produces a price that is  
15 too high relative to the federal order Class III prices.

16           Much of California's bulk cheese production, like  
17 that of Kraft, is shipped to the midwest where it is cut,  
18 wrapped, processed, and distributed to the nation's  
19 primary population centers in the eastern and central time  
20 zones. It costs Kraft about 5.5 cents per pound to  
21 transport bulk parmesan from California to processing and  
22 packaging plants in the east. For this reason, among  
23 others, California regulators have recognized that the  
24 Class 4b price must be a little lower, not greater, than  
25 the federal Class III price in order to permit the



1 California cheesemakers to compete in the national market  
2 and provide an outlet for milk produced by California  
3 dairymen.

4           The current adjustment of 1.2 cents per pound of  
5 cheese off the Chicago Mercantile Exchange price in the  
6 Class 4b pricing formula, to account for the lower value  
7 of California cheese f.o.b. the manufacturing plant, is  
8 not enough to allow for transportation. The California  
9 butter price formula, which allows 4.5 cents off the CME  
10 (or 3.32 cents, as proposed by the Dairy Institute) to  
11 account for manufacturing location and shipments to the  
12 midwest, better reflects the reduced value of  
13 California-produced milk products, including cheese.

14           To maintain competitive parity in raw milk costs  
15 for cheese delivered to the midwest plants, the California  
16 Class 4b price should be about 55 to 60 cents per  
17 hundredweight below federal Class III prices. Since the  
18 Class 4b price is already too high relative to the federal  
19 Class III price, any formula which attempts to add the  
20 product value of whey should provide a corresponding and  
21 equal (or greater) reduction in the value of milk used to  
22 produce cheese, by increasing the cheese location  
23 adjustment or the make allowance for both.

24           All costs must be considered in the formula.

25           The proposals to increase the Class 4b price

1 would produce the same effect as lowering the make  
2 allowance. If rates are to be based on costs and revenue,  
3 all costs must be considered. Costs may be understated by  
4 unrealistic estimates of manufacturing efficiency or  
5 simply by pretending some cost elements do not exist.  
6 Just like imputing revenue that does not come in or yield  
7 that does not occur, any failure to account fully for all  
8 costs will produce confiscatory results in the regulated  
9 margin. Costs include not only processing, packaging, and  
10 administrative, but also marking, shrinkage, product loss,  
11 premiums paid, service costs, and balancing costs. Any  
12 costs actually incurred that are not factored into the  
13 formula serve to reduce or eliminate the meager return on  
14 investment.

15           Recent federal order experience has revealed that  
16 California's current make along fails to include any  
17 central factor for marketing of finished manufactured  
18 products. Two months ago, USDA explained:

19           "Both the marketing allowance and return on  
20 investment factors should be included in the manufacturing  
21 allowances provided in the component price formulas at the  
22 rates supported by the California data. If the processors  
23 are not providing enough of a manufacturing allowance to  
24 market the product they process or to earn any return on  
25 investment, they will not continue to provide processing

1 capacity for producers' milk."

2 California's failure to include a marketing  
3 component in its make allowance formulas understates  
4 manufacturing costs and fails to recognize that in order  
5 to produce revenue available to dairy farmers, buyers must  
6 be found. Marketing costs money, which is not included in  
7 the current formula, and the formula therefore understates  
8 plant costs to convert producer milk to product dollars.

9 Although Kraft does not produce cheddar cheese in  
10 California, its cost experience for parmesan cheese and  
11 whey are relevant. Whey powder production costs at the  
12 Tulare plant are currently 18.62 cents per pound. And  
13 about 18 percent of the whey produced is not edible grade  
14 and must be sold for animals to use at a substantially  
15 reduced cost.

16 Kraft produces nonfat dry milk at its Visalia  
17 plant. Its drying costs are 13.1 cent and packaging is  
18 1.1 cents, for a total of 14.2 cents. One percent of the  
19 powder produced is not edible grade and is sold at  
20 substantially reduced prices.

21 Reflecting the shortage of manufacturing capacity  
22 in California, Kraft pays significant charges for  
23 alternative disposition of milk when it cannot received  
24 the committed volumes at its Tulare plant. In December of  
25 2002 Kraft paid 72-cents a hundredweight for milk not

1 purchased to cover freight and alternative disposition  
2 costs.

3           As noted above, Kraft's cheese transportation  
4 costs to the midwest are 5.5 cents per pound. The current  
5 location adjustment in the Class 4b formula is only 1.2  
6 cents off the CME price. This is well short of actual  
7 costs. It is also well below CDFA's survey of differences  
8 between CMD and California cheese prices, which averaged  
9 3.2 cents for January 2001 through July of 2002.

10           If any change is made to the 4b formula, the  
11 lower value of products originating in California, due to  
12 transportation, must be fully included.

13           The threat to manufacturing capacity.

14           An increasing portion of California's surplus  
15 milk, as in the past, must now be transported to Idaho and  
16 other states to find available capacity.

17           CDFA, working in harmony with the California  
18 dairy industry, recognized many years ago that if dairymen  
19 were to have a market for their milk, and the industry  
20 were to reach its growth potential, the State must  
21 establish manufacturing milk prices at a level which  
22 allows California plants to compete effectively with  
23 plants in the midwest and the unregulated northwest and  
24 southwest to provide manufacturing capacity to handle  
25 California's expanding milk production, and to market

1 products to the midwest and east where the nation's  
2 primary population centers still lie. California and  
3 other western states produce far more milk and cheese than  
4 is needed by local markets. The extra cheese production,  
5 including local cheese displaced by out-of-state cheese  
6 sales into California, must be sold at competitive prices  
7 to buyers in the east.

8           The proposals at this hearing are similar to  
9 several advanced at a hearing held in Fresno on September  
10 3rd, 1997, to significantly reduce manufacturing margins  
11 of California milk plants with the hope that this would  
12 benefit California producers. Responding to those issues  
13 over three ago, CDFA explained in its Statement of  
14 Determination that the approach advocated then, and  
15 revisited today, disregards competitive reality and is  
16 contrary to regulatory policy.

17           And rather than reading this, I'll just skip  
18 through it. Because it's there, and you know what you  
19 read, not what you said.

20           The economic policy considerations which CDFA  
21 relied five years ago are even more compelling today, as  
22 milk products manufacturing continues to consolidate and  
23 interstate markets are increasingly integrated. In its  
24 decision on March 5, 2001, CDFA reiterated -- and, again,  
25 I won't read that to save some time.

1 CDFA's consistent regulatory policy expressed in  
2 October 1997 and in March 2001 has given competitive  
3 strength to the California dairy industry. These policies  
4 should not be abandoned or compromised in response to the  
5 proposals under consideration today.

6 Number 4: The WUD, the Alliance, and the CDC  
7 proposals would stimulate milk production and further  
8 reduce milk prices.

9 It is an economic fact that dairy farmers, over  
10 time, expand production when prices are good relative to  
11 production costs. When prices are too low, farmers cull  
12 cows, sell assets, reduce costs, and cut production.

13 Milk prices have been relatively low nationwide  
14 for the past year. But while dairy farmers in most  
15 milk-producing states have reduced milk cow inventories,  
16 farmers in California have continued to expand cow  
17 inventories and milk production. California farm milk  
18 prices are, no doubt, at distress levels for some milk  
19 producers; but overall, they continue to stimulate  
20 expansion. The most recent data from NASS (Milk  
21 Production, January 2003, excerpts attached) reveal that  
22 in December 2002 California farmers expanded milking herds  
23 by 58,000 cows and milk production by 118 million pounds  
24 over December 2001. The 49 other states experienced an  
25 aggregate loss of 32,000 milking cows. Dairy cow

1 slaughter for the second half of 2002 was up 106,000 over  
2 the same period in 2001, according to USDA's January 24,  
3 2003, livestock slaughter report.

4 California's continued expansion of milk and  
5 dairy product production, as also revealed in the most  
6 recent California Dairy Information Bulletin, is a  
7 significant factor in current low manufacturing milk  
8 prices. In the absence of a commercial market for much of  
9 March California's nonfat dry milk production, and some of  
10 its cheddar cheese production, products must be sold to  
11 the CCC under the milk price support program as the market  
12 of last report. The DIB shows monthly powder sales to the  
13 CCC, representing the majority of production in many  
14 months. There have been fewer sales of cheese to the CCC,  
15 but California has made more than its share of cheddar  
16 sales to the CCC during 2002 according to published USDA  
17 reports.

18 Conclusions:

19 The WUD, the Alliance, and the CDC proposals, in  
20 short, would sharply discourage future investment in  
21 California milk manufacturing capacity and make California  
22 cheese less competitive in the west, midwest, and east.  
23 If California cheese delivered to the midwest locations is  
24 not competitively priced, midwest cheese buyers and food  
25 processors will inevitably replace cheese from California

1 with cheese from other sources. If California Class 4b  
2 prices are increased relative to the Federal Class III  
3 prices, more midwest cheese will find its way to  
4 California grocery store shelves. Neither scenario is in  
5 the best interests of California dairy farmers or the  
6 larger California dairy industry.

7 Thank you for this opportunity to present our  
8 views.

9 HEARING OFFICER ESTES: All right. Do we have  
10 any panels questions for Mr. Reinke?

11 SUPERVISING AUDITOR HUNTER: Mr. Reineke, on the  
12 second page -- I'm sorry -- on the third page --

13 HEARING OFFICER ESTES: I think Reinke -- What  
14 did you say, Reinke or Reineke?

15 SUPERVISING AUDITOR HUNTER: I was close.

16 MR. REINKE: I wasn't going to argue.

17 HEARING OFFICER ESTES: Was a Lieutenant Governor  
18 a long time ago, and I don't think he's here representing  
19 Kraft Foods today.

20 SUPERVISING AUDITOR HUNTER: All right, Mike, on  
21 page 3.

22 (Laughter.)

23 MR. REINKE: Page 2 or 3?

24 SUPERVISING AUDITOR HUNTER: Page 3, where you  
25 say it's -- on the 5 1/2 cents, you're calling that a



1 hauling charge, not a marketing charge?

2 MR. REINKE: Yeah, I guess -- well, I looked at  
3 our freight rates. Our primary processing plants where we  
4 take California cheese are New Ulm, Minnesota; Wausau,  
5 Wisconsin; Champaign, Illinois; Springfield, Missouri; and  
6 sometimes also Allentown, Pennsylvania. But the freight  
7 bills run anywhere from 5 to 6 cents. It's roughly -- the  
8 lowest freight we have is \$1800 to Springfield; and it  
9 runs \$2400 to Wisconsin. And we get roughly 38,000 pounds  
10 of cheese on a load.

11 SUPERVISING AUDITOR HUNTER: And that's from your  
12 Tulare plant in California?

13 MR. REINKE: And also the other two plants that  
14 we buy cheese from them, we don't own in California.

15 SUPERVISING AUDITOR HUNTER: Now, that'd be a  
16 block cheese or barrel cheese?

17 MR. REINKE: It's both barrel and what we call  
18 640's. We don't buy in 40 pound block cheese.

19 SUPERVISING AUDITOR HUNTER: Okay. So a 640 or  
20 barrels.

21 So the marketing charges would be extra on top of  
22 that?

23 MR. REINKE: Yes.

24 SUPERVISING AUDITOR HUNTER: How much would you  
25 estimate on a per-pound basis the marketing charge is?

1 MR. REINKE: Well, if I gave you Kraft's numbers,  
2 you probably wouldn't believe that. But I think what the  
3 federal program -- when they calculated the federal  
4 program, it was equivalent to about 1 1/2 cents per  
5 hundredweight of milk or .0015 per pound of cheese.

6 SUPERVISING AUDITOR HUNTER: And on page 5 where  
7 you're quoting -- on that first quote at the top of the  
8 page, where you mention about return on investment  
9 factors.

10 In our cost studies we have the current return on  
11 investment factors in there, right?

12 MR. REINKE: Yeah --

13 SUPERVISING AUDITOR HUNTER: You're talking about  
14 something else?

15 MR. REINKE: I was talking about primarily the  
16 marketing factor, which is in there.

17 SUPERVISING AUDITOR HUNTER: Okay. So that's  
18 marketing again you're talking about --

19 MR. REINKE: Right.

20 SUPERVISING AUDITOR HUNTER: -- more than  
21 anything else?

22 Okay. Thank you.

23 AGRICULTURE ECONOMIST GOSSARD: Just to make sure  
24 I heard you correctly. On a per pound basis, you said the  
25 cheese -- you said it was 0.15 cents, or what --

1 MR. REINKE: It was .0015, which -- per pound of  
2 cheese, which on a 10 pound yield I think comes back to  
3 about 1 1/2 cents a hundredweight on milk. That's what  
4 the federal decision incorporated for marketing. You  
5 know, I think that's -- I know our numbers would be much  
6 different than that.

7 AGRICULTURE ECONOMIST GOSSARD: My other question  
8 has to do with your opposition to including the support  
9 purchase price in the pricing formulas.

10 In your opposition, did you realize that the  
11 proposal is different than it had been used before? In  
12 this case they would subtract the marketing freight  
13 adjustment from the support purchase price. Would that 3  
14 to 4 cents be sufficient?

15 MR. REINKE: Yeah, I -- but were they going to  
16 floor at the support price?

17 AGRICULTURE ECONOMIST GOSSARD: No, they would  
18 floor at the -- the cheese price would be floored -- under  
19 their proposal the butter price would be floored at the  
20 support purchase price for butter less 4.5 cents, the  
21 cheese price at support less is 1.2 cents. That is given  
22 what is currently in place. People have also talked about  
23 changing the adjusters to about 3 cents. And I'm asking  
24 this --

25 MR. REINKE: Yeah, I guess the concern I have is

1 more just flooring and add the support, because I think  
2 there are some issues with selling it to the Government  
3 and that don't necessarily always return support. And if  
4 that needs to be corrected, it needs to be someplace other  
5 than here.

6 AGRICULTURE ECONOMIST GOSSARD: Would 3 cents be  
7 sufficient to cover the additional cost of selling to the  
8 government?

9 MR. REINKE: The numbers that I've heard in the  
10 past, you know, the last several years it has been more  
11 like 5 to 6 cents, cost of going to the government.

12 AGRICULTURE ECONOMIST GOSSARD: Thank you very  
13 much.

14 DAIRY MARKETING BRANCH CHIEF IKARI: I've just  
15 got a couple of questions.

16 You indicated on page 4 that California's Class 4  
17 prices should be about 55 to 60 a hundredweight lower than  
18 the Federal Class III price.

19 Could you tell us how you got that or how you  
20 know --

21 MR. REINKE: Basically what we're saying is, you  
22 know, to be able to compete with midwest plants because of  
23 the freight differential, you know -- from our  
24 perspective, most of the processing capacity, to further  
25 cut, wrap and process -- barrels of processed cheese is in

1 the midwest. And so to get cheese at a competitive  
2 relationship, it needs to reflect that freight  
3 differential, which we said is 5 to 6 cents, which would,  
4 you know, equate to 50, 60 cents.

5           DAIRY MARKETING BRANCH CHIEF IKARI: Then the  
6 next sentence you say that since the Class 4b price is  
7 already too high relative to the Class III price. Because  
8 it's not meeting that 55 to 60 cents?

9           MR. REINKE: Yes.

10          DAIRY MARKETING BRANCH CHIEF IKARI: How do you  
11 explain that -- during the last five years it hasn't  
12 averaged that 55 to 60 cents, has it?

13          MR. REINKE: Well, it's been all over the Board.  
14 I mean we had an MW Class III price for a period. And  
15 then I think initially USDA -- initial decision, you know,  
16 had lowered the regulated price, which I think narrowed  
17 the difference with California for a year or two when the  
18 final rule came in.

19          Then we got this internal decision that we've  
20 had, I think which actually raised the regulated price  
21 probably 15 cents in the federal order. And now there's a  
22 pending decision that could possibly raise it from 20 to  
23 40 cents, depending on the relationship of cheese,  
24 butter/powder. You know, we don't know just what's going  
25 to happen to it, if there's going to be legal challenge to

1 that or not.

2           DAIRY MARKETING BRANCH CHIEF IKARI: You also  
3 mentioned on page 7 about unregulated plants operating in  
4 the midwest -- or I guess the northwest and southwest.

5           Do you have any idea how much for the national  
6 cheese is coming from the unregulated markets?

7           MR. REINKE: No. I just know that -- you know,  
8 we operate a plant in Idaho. And up until this last year  
9 we had been completely unregulated there.

10           But there's a fair -- we've got two primary  
11 cheese suppliers in Idaho. And I think a bigger  
12 percentage of their milk is unregulated. Beyond that I  
13 don't know.

14

15           SENIOR AGRICULTURAL ECONOMIST ERBA: Mr. Reinke,  
16 on page 2, top of page 2 you speak to -- I'd like to get  
17 your input on. You say that whey production, costs, and  
18 revenue might be included in Class 4b price, but only if  
19 corresponding adjustments are made to cheese components in  
20 the Class 4b formula.

21           Cue expand on that?

22           MR. REINKE: Yeah, I guess what we're saying  
23 there is you can't pick and choose the only parts of the  
24 formula that actually enhance the price if you're going  
25 to -- I mean we think whey is, you know, included in the

1 formula implicitly now and not explicitly. But if you're  
2 going to have to do away with a component, then you need  
3 to correct the other parts of the formula to get the yield  
4 right, add for marketing costs, and also -- you know,  
5 where now we have 1.2 cents off the CME, we need to try  
6 and reflect what the freight costs are and look at the  
7 whole picture rather than, you know, ice pick pieces and  
8 isolate them.

9           SENIOR AGRICULTURAL ECONOMIST ERBA: But it  
10 sounds to me that you would not be opposed to putting in  
11 a -- some kind of an explicit whey factor if it was  
12 somehow revenue neutral or something along those lines?

13           MR. REINKE: Well, I think, you know, that's --  
14 the Dairy Institute proposal kind of pointed that out. I  
15 mean they said -- you know, you could calculate whey. I  
16 think it came back to a penny less than what the price had  
17 averaged. And they said, well, rather than complicate the  
18 formula and make it depart from what the Department's  
19 always used in the past, because a lot of these make  
20 allowance which you don't have for whey, you know,  
21 continue doing what you're doing and implicitly reflect  
22 whey. But, you know, I think -- if the Department so  
23 chooses to do whey, then we're saying that you need to  
24 look at the other parts of the formula to make sure you  
25 get them correct.

1 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Thank  
2 you.

3 HEARING OFFICER ESTES: Do we have any more  
4 questions?

5 DAIRY MARKETING BRANCH CHIEF IKARI: I just have  
6 one other question.

7 You mentioned -- you raised the question about  
8 the -- question about whether or not the implementation of  
9 the amended federal order. Do you have any information to  
10 share with the us today?

11 MR. REINKE: No, I don't. I mean as far as I  
12 know, that the --

13 DAIRY MARKETING BRANCH CHIEF IKARI: There's no  
14 schedule on implementation?

15 MR. REINKE: I guess I'm a bit surprised that it  
16 hasn't been put in because as far as know the referendums  
17 have been held. And I don't know what's holding it up.

18 HEARING OFFICER ESTES: All right. Thank you,  
19 Mr. Reinke.

20 Our next witness is Richard Cotta. I also have  
21 Joe Heffington.

22 Will both of you be testifying.

23 MR. COTTA: Yes.

24 (Thereupon the witness was sworn, by the  
25 Hearing Officer, to tell the truth, the



1 whole truth and nothing but the truth.)

2 MR. COTTA: Yes, I do.

3 HEARING OFFICER ESTES: Could you state your name  
4 and spell your last name.

5 MR. COTTA: Richard Cotta, C-o-t-t-a.

6 HEARING OFFICER ESTES: And please identify the  
7 organization you represent.

8 MR. COTTA: California Dairies, Incorporated.

9 HEARING OFFICER ESTES: What is the number of  
10 members in your organization?

11 MR. COTTA: We have 680 producers in the  
12 association.

13 HEARING OFFICER ESTES: And could describe the  
14 process by which your testimony was finalized for today?

15 MR. COTTA: Our testimony was originally approved  
16 at our board of directors' meeting on December 17th. And  
17 reapproved yesterday after discussion and viewing of the  
18 Department's material held at the January 22nd workshop.

19 (Thereupon the witness was sworn, by the  
20 Hearing Officer to tell the truth, the  
21 whole truth and nothing but the truth.)

22 MR. HEFFINGTON: Yes.

23 HEARING OFFICER ESTES: And could you please  
24 state your name and spell your last name for the record.

25 MR. HEFFINGTON: Joe Heffington,

1 H-e-f-f-i-n-g-t-o-n.

2 HEARING OFFICER ESTES: All right. You have 20  
3 minutes for the both of you.

4 MR. HEFFINGTON: Mr. Hearing Officer and members  
5 of the panel: My name is Joe Heffington and I am Senior  
6 Vice President and Chief Financial Officer for California  
7 Dairies, Incorporated, whom I am representing here today.

8 California Dairies is a full service milk  
9 processing cooperative owned by approximately 700 dairy  
10 farmer members located throughout the State of California  
11 and collectively producing 14.6 billion pounds of milk per  
12 year or 42 percent of the milk produced in California.

13 Our producer-owners have invested nearly \$200  
14 million in five large processing plants which produce  
15 butter, powdered milk products, cheese, and bulk processed  
16 fluid products.

17 Our board of directors, which is comprised of 20  
18 producer-owner representatives, elected from our dairy  
19 farmer members, unanimously supports our testimony given  
20 today.

21 HEARING OFFICER ESTES: We'll allow you -- before  
22 you start over again, let me just state that your  
23 testimony -- unless you have an objection, your two  
24 written statements will be entered into the record as  
25 Exhibits 52 and 53.

1 (Thereupon the above-referenced documents  
2 were marked by the Hearing Officer as  
3 Exhibits 52 and 53.)

4 HEARING OFFICER ESTES: And please start again.  
5 We'll start your time now.

6 MR. HEFFINGTON: We recognize that California  
7 producers, including our producer-owners, are in a price  
8 squeeze on the farm. That is caused primarily by  
9 historically low prices driven by currently depressed  
10 commodity markets for butter, powder, and cheese.

11 We would like to point out that  
12 non-cost-justified reductions in the Class 4a make  
13 allowance further reduces our member owners' net income in  
14 favor of those producers in California without an  
15 investment in milk processing facilities, which balance  
16 the State's growing milk supply. Therefore, it is our  
17 position to support cost-justified make allowance changes  
18 to the 4a formula.

19 The California Dairies supports the following  
20 cost justified 4a make allowances:

21 The weighted average cost per CDFA, which is  
22 shown on Exhibit A, at .1211 per pound of butter and .1512  
23 per pound of powder as adjusted for cost increases is  
24 documented on Exhibits B-1 and B-2, for an adjusted  
25 weighted average cost of production of .1221 per pound of

1 butter and .1525 per pound of powder.

2           The increase in California Dairies' costs  
3 represents the impact of known increases of electrical  
4 costs not included in the California Department of food  
5 Agriculture's weighted average based on a weighting of the  
6 production of butter and powder in California Dairies'  
7 plants served by the utilities with known cost increases.

8           These increases are the result of increases in  
9 rates for 2003 for plants serviced by PG&E, an increase of  
10 2.7 cents per kilowatt-hour, and Turlock Irrigation  
11 District, an increase of 6 percent.

12           The respective cost increases have been weighted  
13 by California Dairies' plant production volume of butter  
14 and powder for 2001, the year currently costed by the  
15 Department. We would suggest and support a new weighted  
16 average calculated by the Department utilizing the  
17 increase in rates for all California plants included in  
18 the cost study affected by these cost increases.

19           California Dairies was unable to Calculate this,  
20 as only the Department has the data from which a complete  
21 weighted average calculation could be made.

22           California Dairies, like nearly all California  
23 companies, continues to be impacted by escalating costs in  
24 energy, insurance, payroll, and related costs. However,  
25 I'd like to point out that if the above make allowances

1 were implemented, that increase in make allowance since  
2 1995, the last time a full all-cost make allowance  
3 adjustment was made, is just 1.23 percent compounded  
4 annual increase for powder and a 3.34 percent annual  
5 compounded increase for butter. We think these low annual  
6 rates of increase illustrate the plant cost efficiencies  
7 that have been achieved since 1995.

8           Next, regarding the concept of covering the  
9 arbitrary percentage of plant costs for the make  
10 allowance.

11           We assume some plants have unusually high costs  
12 in certain categories for various reasons, such as having  
13 a low volume and/or operating seasonal. We agree that  
14 coverage of 100 percent of these plant costs is  
15 inappropriate. However, as larger, more efficient plants  
16 are built and inefficient plants shut down, leaving fewer  
17 larger plants in a cost study, the percentage of coverage  
18 of costs becomes a circular equation that would eventually  
19 cover only a percentage of even the most efficient  
20 operations.

21           Additionally, a concept of an arbitrary  
22 percentage of volume coverage can distort the amount  
23 necessary to cover a reasonably efficient plant. This is  
24 illustrated in the exhibit -- or in the percent of plant  
25 costs that would be covered on the attached Exhibit C.

1           We support using the full weighted average costs,  
2 as published by the Department, as adjusted.

3           The return on investment factor used in the cost  
4 study is based upon the undepreciated book value of plant  
5 and equipment and the weighted average prime interest rate  
6 for the cost study period. From a practical standpoint, a  
7 plant and its equipment could never be replaced at today's  
8 higher costs than the plant's historical depreciated book  
9 value.

10           In addition, investors would not incur the risk  
11 of investing in new facilities if their projected return  
12 were the prime interest rate on a declining depreciated  
13 balance at best. Both realistic replacement values and a  
14 longer term rate of return that includes a factor for risk  
15 would better reflect what a company could earn if capital  
16 were not tied up in plant assets. We believe this factor  
17 should be incorporated in the weighted average costs if,  
18 as we expect will occur, facilities continue to be built  
19 in California to handle the ever-increasing milk supply.

20           Additionally, the practice of utilizing actual  
21 short-term interest rates in the cost study should be  
22 amended. Actual short-term interest rates will vary from  
23 company to company and, for multi-plant, multi-product  
24 operations, maybe subjective in allocation. We proposal  
25 an allocation formula that would provide financing

1 coverage for 30 days of inventory and 30 days of  
2 receivable, reduced by 23 days credit already provided by  
3 producers in milk payment privileges.

4 We suggest that the Department consider an  
5 industry workshop to review the above changes on return on  
6 investment and short-term interest.

7 In regard to yields, we support no change to the  
8 current yield factors. We base our conclusion on  
9 experience in our own plants and the true economic yield  
10 which would include not only pounds yielded, but also  
11 dollars received for end-products.

12 We have reviewed the study's findings and offer  
13 the following comments:

14 Regarding data used, it is our understanding that  
15 the information on which the study was based came from  
16 each individual plant's records, which are used to prepare  
17 monthly reports to milk pooling. The milk pooling or Form  
18 800 reports are designed to help assure that all milk is  
19 reported to milk pooling and also to account for each  
20 plant's milk usage, thereby assuring that plants are  
21 charged by the pool proper usage for all milk purchases.

22 None of the reports we generate to prepare our  
23 milk pooling reports were designed or intended to evaluate  
24 product yields. In fact, the reports requested by milk  
25 pooling perform quite a different function, accounting for

1 fat and solids-not-fat, not yields.

2           These reports used to prepare our reports to milk  
3 pooling are affected daily by things such as proper sample  
4 procedures, measurements and laboratory tests, performed  
5 simply to capture the information from milk pooling.  
6 Because these reports were designed to report product  
7 usage not evaluate product yields, the results of this  
8 study are not accurate.

9           Multiple products. Most plants in the study  
10 manufacture a number of products. In our opinion without  
11 analyzing each product at each plant for property yields  
12 and loss and evaluating the data used to prepare milk  
13 pooling reports, and assuring consistent methods are used  
14 at each plant, the results of study are not accurate.

15           Dollars received for product is not considered at  
16 all in the Department's yield study, but must be  
17 considered as the formula currently assumes that all  
18 product is made perfectly and full value is received. The  
19 reduced sales value of buttermilk powder as compared to  
20 nonfat powder which establishes the 4a price is well  
21 documented. Exhibit D.

22           We would also like to point out that buttermilk  
23 powder is partially composed of butterfat. A complete and  
24 accurate analysis of the difference in the price received  
25 for buttermilk powder, which is nonfat powder, should



1 include this fact. Therefore, we have attached Exhibit E,  
2 which shows that additional economic loss.

3           Off-spec powders are not reported to the  
4 Department for inclusion in the California weighted  
5 average price used to calculate the 4a price, nor do we  
6 suggest that they be. However, they must be recognized in  
7 the yield in the formula, as they are not currently costed  
8 in the weighted average cost and they are meaningful.

9           Off-spec production is a function regarding any  
10 dairy plant. All plants attempt to minimize production  
11 outside the commercial standards. Off-spec butter also  
12 should be considered in the yield formula, as it is not  
13 considered elsewhere.

14           Milk and milk components are lost in a variety of  
15 ways in a number of places from farm tank to end-product.  
16 We offer the following and partial listing as examples of  
17 where and how product was loss. I won't bother to read  
18 the list, for time.

19           Failure to include all plants costed in the yield  
20 data due to problems incurred in properly allocated  
21 product in multi-product plants illustrates the  
22 difficulties in these allocations.

23           We believe further in-depth review would find  
24 other plant data allocated incorrectly. The fact that  
25 three separate companies whose data was included in the

1 yield study had expressed concerns over the accuracy of  
2 the data used to prepare the yield study, as the  
3 Department noted in response to questions at the  
4 pre-hearing workshop, and as documented by California  
5 Dairies' written response to the publication of the yield  
6 study, Exhibit F, further illustrates that those companies  
7 included have serious concerns regarding the study's  
8 accuracy and the problems incurred in allocating product  
9 in multi-product plants.

10           We have also attached for your review a copy of  
11 the comments to the USDA by Land-o-Lakes and others.  
12 Exhibit G. We have attached this document to illustrate  
13 others' comments in regards to yields.

14           Based on the above factors we feel confident that  
15 the results of the Department's yield study are not  
16 accurate, and can only conclude that additional products  
17 have been accounted for in products other than butter and  
18 powder in multi-product plants, thereby overstating  
19 product yields for butter and powder. We would recommend  
20 the Department not make any adjustments to the butter and  
21 powder yields based on this inaccurate data.

22           Additionally, we would like to point out that a  
23 consequence of overallocating product to other non-butter  
24 or powder products, as stated above, would be to  
25 overallocate plant costs to non-butter or powder products

1 in multi-product plants. Therefore, we conclude that not  
2 only are the yields of butter and powder overstated by the  
3 study, but also that the weighted average cost produced in  
4 butter and powder and is audited by the Department is  
5 understated as a result of overallocating costs to other  
6 products.

7 In conclusion, we recognize that California  
8 producers are in a milk price squeeze, and we support  
9 efforts to increase milk prices where the increases can be  
10 obtained from the market. Non-cost-justified reductions  
11 that make for a make allowance for a nonjustified  
12 increases in yields further reduce California's Dairies'  
13 member owners' net income in favor of those producers in  
14 California without investment in milk processing  
15 facilities.

16 Thank you for your attention to my testimony. I  
17 would like now like to introduce Mr. Richard Cotta, Senior  
18 Vice President of California Dairies, who will add to  
19 California Dairies' testimony.

20 MR. COTTA: In interests of time I'll skip down  
21 to about the middle of the first page.

22 In regards to proposed changes in butter yields,  
23 we believe it would be a mistake to change the current  
24 yield numbers based on the fact the yields from  
25 California's largest butter plant are not part of the new

1 data on yields.

2           Secondly, the Department's letter dated October  
3 11th, 2002, and is attached, butter and powder yields  
4 October 2, 2002, states on page 2, quote, "The Department  
5 recognizes that these yield estimates are too high,"  
6 post-quote. The 1990 study referred to in the  
7 above-quoted document was probably as accurate as any, as  
8 we assume the plants involved were high percentage  
9 butter/powder production. That range was from 1.16 to  
10 1.20. The 1998 study included more plants but with more  
11 varied uses of solids and butterfat.

12           We believe the Department should not change  
13 yields until a process is developed that answers concerns  
14 of the butter manufacturers regarding yields, and  
15 certainly not until the yields from the largest California  
16 butter plant can be refined and included.

17           On the issue of freight adjustment for butter, we  
18 oppose any proposal to lower the current 4.5 cents.

19           The northern and southern California  
20 stabilization and marketing plans state in section 300(D),  
21 "The minimum prices to be paid for components used for  
22 Class 4a shall be computed as follows: 1) for all milk  
23 fat, not less than the price per pound computed by the  
24 formula using the simple average of Grade A butter price  
25 quotations for the last significant trading action for

1 sale, offer and bid of butter at the Chicago Mercantile  
2 Exchange, less a freight adjustment of 4.5 cents, less a  
3 manufacturing cost allowance of 10.2 cents, and the result  
4 multiplied by a yield factor of 1.2."

5           Wile section 300(E)(1)(a) dealing the 4b pricing  
6 calls for a marketing adjustment; Section 300(D)(1)  
7 specifically calls for a freight adjustment. We believe  
8 it was and is the intent of the freight adjustment  
9 language to allow for the actual freight costs.

10           It appears the Department backed its way into the  
11 new freight adjustment numbers of .0332. This method of  
12 guesstimating the freight adjustment is loaded with  
13 pitfalls. For one, it does not take into account the  
14 credits which may have been given for other products  
15 purchased from the same company; i.e., a buyer gets a  
16 discount on butter because of additional cream or  
17 condensed purchases.

18           The freight allowance factor has a long history  
19 in California butter pricing. At one point the factor was  
20 5 cents per pound. In talking with some who were around  
21 many years ago when the freight adjustment factor was  
22 adopted, it served more than a couple of purposes.

23           One, it allowed California butter to be  
24 competitive in midwestern and eastern markets; and 2) it  
25 made it more difficult for out-of-state manufacturers to

1 ship cheap frozen butter into the California marketplace.  
2 This has served California producers and processors well  
3 over the years. It has also served the California  
4 consumers well, assuring them a fresh, wholesome supply of  
5 butter.

6 Our company believes the Department should use  
7 the actual audited freight costs. These numbers would be  
8 easily attainable at the time plant costs are gathered.

9 We have summarized the data for California  
10 Dairies from January 2002 through November 2002. If  
11 December data is complete by the time post-hearing briefs  
12 are due, we will be happy to provide that updated data.  
13 However, I believe it would change the numbers very  
14 little.

15 Our data reflects the freight costs of moving  
16 bulk butter from our plants in Fresno, Tipton, and  
17 Turlock. During the 11-month period total bulk shipments  
18 totaled 98,715,000 pounds from those plants. Of this  
19 amount 83,788,000 pounds were shipped out of California.  
20 The average cost per pound on those shipments was \$.048.

21 The first invoices for December shipments for  
22 butter shipped out of state and into the Chicago market  
23 are \$.0496 per pound. While we did not use this number in  
24 our average figures because the entire month's invoices  
25 have not been received, it certainly indicates that

1 freight rates are increasing.

2 In-state shipments total 14.927 million pounds at  
3 \$.0281 per pound. The actual freight rate on all  
4 shipments averaged \$.04499 right at the current freight  
5 adjustment. In-state costs increased over 8 percent from  
6 the August through December period. This trend seems to  
7 be accelerating as fuel prices continue to increase.

8 I would not be surprised to see the 2003 freight  
9 costs up 15 to 25 percent for the year over 2002 prices.

10 We are opposed to language changes proposed by  
11 the Dairy Institute to Section 300(D)(1) changing "freight  
12 adjustment" to "marketing adjustment."

13 We encourage the Department to maintain the  
14 current 1.2 yield factor and the current .0457 freight  
15 adjustment in determining the butter price.

16 California Dairies also supports the testimony  
17 given by the Alliance of Western Milk Producers. And we  
18 would request a post-hearing brief.

19 HEARING OFFICER ESTES: Your request for a brief  
20 is granted. As I've stated repeatedly, the deadline for  
21 that brief is the close of business on Friday, February  
22 7th.

23 MR. COTTA: Thank you.

24 HEARING OFFICER ESTES: Do we have any panel  
25 questions?

1           AGRICULTURE ECONOMIST GOSSARD:   Mr. Cotta, on  
2 the bottom of the first page of your testimony you state  
3 that yield estimate should not be put forward until all  
4 the data is in from all the plants.  And you cite one  
5 plant particularly.

6           Since that plant was asked three times to supply  
7 the data, the plant never supplied the data, at what point  
8 is it the Department's responsibility and --

9           MR. COTTA:  I think the Department, by law, you  
10 can get about any amount of data you want from the plant,  
11 can't you?

12          AGRICULTURE ECONOMIST GOSSARD:  Not if they  
13 don't deliver.

14          MR. COTTA:  And you don't have the authority to  
15 generate that?

16          AGRICULTURE ECONOMIST GOSSARD:  We could get a  
17 court order.  But it wouldn't have been in time for this  
18 hearing.

19          MR. COTTA:  I think --

20          HEARING OFFICER ESTES:  Let me just emphasize  
21 that Mr. Gossard is not a staff counsel with the  
22 Department, so he's not really capable of rendering a  
23 legal opinion as to whether the Department is or is not  
24 able to compel the production of marketing production  
25 data --



1 (Laughter.)

2 HEARING OFFICER ESTES: -- or any other type of  
3 information from a producer of California milk products.

4 MR. COTTA: I think going beyond and referring  
5 back to Mr. Heffington's testimony, I think that three  
6 manufacturers questioned the data and the process for  
7 yields. Those three manufactures make up at least 7 or 8  
8 of the plants that you've audited. That indicates to us  
9 as a company that there is some problems with the process  
10 here.

11 AGRICULTURE ECONOMIST GOSSARD: My next question  
12 is for Mr. Heffington.

13 On page 7, the second to the last paragraph, you  
14 state, "Based on all the above factors, we feel confident  
15 the results of the Department's yield study are not  
16 accurate, and can only conclude that additional product  
17 has been accounted for in products other than butter and  
18 powder and multi-product plants, thereby overstating  
19 product yields for butter and powder."

20 Do you mean that there was a misallocation of fat  
21 and solids-not-fat to other products and not to the  
22 butter/powder? I didn't quite understand your meaning of  
23 the last part of that sentence.

24 MR. HEFFINGTON: That's the only conclusion we  
25 can draw.

1           AGRICULTURE ECONOMIST GOSSARD: Well, I  
2 understand that. But I don't understand your wording.  
3 Could you rephrase it? That's my only problem. Are you  
4 saying that too much fat and solids-not-fat were assigned  
5 to products other than butter and powder?

6           MR. HEFFINGTON: Yes.

7           AGRICULTURE ECONOMIST GOSSARD: Thank you for the  
8 clarification.

9           SUPERVISING AUDITOR HUNTER: Mr. Heffington, the  
10 second page. On your increases for your utilities,  
11 electricity. Are those temporary increases or permanent  
12 increases?

13          MR. HEFFINGTON: Those increases are increases  
14 for -- that the CPUC has approved for direct access  
15 customers. That would be customers that buy their  
16 electricity not through the traditional utilities, but  
17 through independent marketers to save costs. That it's a  
18 charge that's being put on those customers to recoup costs  
19 that are in the system right now from the energy crisis  
20 that we had. And that is what the 2.7 cents is about.

21          SUPERVISING AUDITOR HUNTER: Those costs are  
22 effective in 2003?

23          MR. HEFFINGTON: One is effective -- one of the  
24 costs is effective January 1, and the other February.

25          SUPERVISING AUDITOR HUNTER: Okay, what about

1 natural gas costs? How is that shaping up for 2003?

2 MR. HEFFINGTON: Natural gas costs are up. If  
3 you look at the natural gas costs, the spot market has  
4 gone up with the concerns of the war.

5 SUPERVISING AUDITOR HUNTER: Okay. But you have  
6 long-term contracts on that?

7 MR. HEFFINGTON: We have -- some of our gas is  
8 long term. Some of it is spot.

9 SUPERVISING AUDITOR HUNTER: Okay. A just have  
10 one more question. I want to go back to what Tom Gossard  
11 was talking about, on page 7.

12 On that same paragraph, he stopped, but I'm going  
13 to keep reading. "The weighted average cost of producing  
14 butter and powder as audited by the Department is  
15 understated as a result of overallocated costs to other  
16 products."

17 So you're talking about the cost study there. In  
18 one sense are you overstating cost to other products in  
19 the cost item?

20 MR. HEFFINGTON: Well, we assume if the yield is  
21 overstated on butter and powder, that there's more solids  
22 in fat than allocated to other products in multi-product  
23 plants. I believe in your cost studies, if there's more  
24 product allocated to non-butter/powder plants, that would  
25 draw more costs into those non-butter and powder products

1 and away from butter and powder.

2 SUPERVISING AUDITOR HUNTER: Are you talking  
3 about the fat and solids-not-fat in the finished product,  
4 right? That's what -- the general allocation.

5 MR. HEFFINGTON: Yes.

6 SUPERVISING AUDITOR HUNTER: And it's all based  
7 on your records the fat and solids-not-fat in those  
8 products.

9 MR. HEFFINGTON: We understand.

10 SUPERVISING AUDITOR HUNTER: Okay. So where is  
11 the rub at, so-called?

12 MR. HEFFINGTON: The yields that are achieved in  
13 our plants -- the one plant that we have is not -- has no  
14 other products in it is why we're making that comment.

15 SUPERVISING AUDITOR HUNTER: Okay. So you're  
16 basing this from the yields, not on the actual costs?  
17 This is more --

18 MR. HEFFINGTON: Well, we're assuming that the  
19 yields are overstated, again; that there must be too much  
20 product assigned to non-butter/powder products. And you  
21 assigned costs on a fat and solids basis when you assign  
22 plant costs in your cost study. And so, therefore, more  
23 costs are in the non-butter and powder price.

24 SUPERVISING AUDITOR HUNTER: All right. That's  
25 enough for now on that one.

1           That's all I have.

2           (Laughter.)

3           SENIOR AGRICULTURAL ECONOMIST ERBA: Mr. Cotta,  
4 on -- I don't see a page number -- one of the pages of  
5 your testimony, going through some detail about the  
6 freight costs of butter out of California. And according  
7 to your number comes right at the 4.5 cents we have  
8 currently.

9           MR. COTTA: Yes.

10          SENIOR AGRICULTURAL ECONOMIST ERBA: Can you  
11 explain why then the, albeit small study that the  
12 Department did, but a study nonetheless, which looked at  
13 the difference between CD butter prices and California  
14 butter prices of what butter plants in California would  
15 receive, why that's so much different from your own  
16 numbers?

17          MR. COTTA: Well, I think number 1, the  
18 Department did not audit the costs of freight under any  
19 condition in that study. I think you backed your way into  
20 it. And I think Dr. Schiek and Jim Tillison both did a  
21 good job of explaining what the pitfalls were to that.  
22 And that there are a number of companies that bundled up  
23 services. And sometimes when you bundle up those  
24 services, you get a discount on one end to pick additional  
25 sales on another. Those would distort the numbers that

1 you backed your way into of .0332.

2           And what I am suggesting in the future -- that  
3 the freight costs are very easy to get, very  
4 straightforward. And those numbers are what I've  
5 reflected in my testimony. And as I also reflected, the  
6 December -- the first of the December numbers are in in  
7 shipments to Chicago, and that number is increased to  
8 .0496.

9           And I think Dr. Erba that these are -- these are  
10 actual numbers. And, again, if the December numbers are  
11 complete, we'll be happy to submit them in post-hearing  
12 brief. But I didn't want to give you part of the month.  
13 The 11 months you have are actual.

14           SENIOR AGRICULTURAL ECONOMIST ERBA: If you  
15 wouldn't mind, I'd appreciate receiving that additional  
16 information once you do receive it if you can get it in by  
17 the deadline.

18           MR. COTTA: We may not have it by the 7th of  
19 February, but we'll get it to you.

20           SENIOR AGRICULTURAL ECONOMIST ERBA: If you do,  
21 I'd appreciate receiving it.

22           MR. COTTA: Our freight bills for December are  
23 just now being invoiced for payment.

24           SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. I  
25 have just one more question.

1           Did you say at the end of your testimony that you  
2 supported the Alliance's position?

3           MR. COTTA: Yes.

4           SENIOR AGRICULTURAL ECONOMIST ERBA: The Alliance  
5 did not make an adjustment to the powder manufacturing  
6 cost allowance, if I'm not mistaken.

7           MR. COTTA: No, we supported their position on  
8 the 4b pricing.

9           SENIOR AGRICULTURAL ECONOMIST ERBA: Oh, just on  
10 the 4b?

11          MR. COTTA: That's correct.

12          SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Not  
13 on 4a though?

14          MR. COTTA: No.

15          SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Thank  
16 you.

17          DAIRY MARKETING BRANCH CHIEF IKARI: I just have  
18 two questions.

19           I understand the concern that you've raised with  
20 respect to the butter/powder yields. Are you aware of any  
21 other information that the Department should be looking at  
22 in terms of butter/powder yields?

23          MR. HEFFINGTON: We've attached a copy of one of  
24 the few documents, if not the only document, that we found  
25 in researching butter/powder yields from others. And

1 that's why we've attached the Schedule G. And that's --  
2 we would like you to read that.

3           DAIRY MARKETING BRANCH CHIEF IKARI: Is there  
4 anything conclusive in your review that you find in terms  
5 of butter/powder yields?

6           MR. HEFFINGTON: We can conclude that the yields  
7 that we currently have -- when you consider all of the  
8 economic factors involved including all the off-spec,  
9 buttermilk powder squeeze, and the actual yields of the  
10 product, we feel confident that the yields that we  
11 currently have are the proper yields.

12           DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

13           Mr. Cotta, you were very clear that you want to  
14 maintain the freight adjustment.

15           MR. COTTA: Yes.

16           DAIRY MARKETING BRANCH CHIEF IKARI: What about  
17 the concept of cheese? If you're unwilling to change the  
18 butter fund, should we -- should the concept be the same  
19 on the 4a formula as it is on the 4b? Or are they  
20 uniquely different and should we have a different factor  
21 on the 4b?

22           MR. COTTA: I think there's no question they're  
23 uniquely different. And I think that was the reason for  
24 Section 300(D) and 300(E) to being different in the first  
25 place. And I think you need to look at the merits of each



1 of those to see where we ought to go with them.

2 But certainly addressing merely the 4a side and  
3 section 300(D), I think that's very, very specific. It  
4 doesn't call for marketing allowances or anything else.  
5 It is a freight adjustment. And I believe the intent was  
6 to have that freight adjustment based on your findings in  
7 a 1995 hearing, which -- and I may not quote it exactly  
8 correct, but that at a time when butter/powder sales  
9 seemed to be in balance with supply, that the proper  
10 number that was reached was 4.05 cents. Well, certainly  
11 since 1995 to today freight costs have not decreased.

12 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. Thank  
13 you.

14 HEARING OFFICER ESTES: No further questions?

15 All right. Thanks to the both of you for  
16 appearing and testifying today.

17 Next we have Kevin McLaughlin of Security Milk  
18 Producers.

19 We're going to take about 5 minutes here to kind  
20 of have an examination of the microphones system. So  
21 please do not go anywhere, as we will proceed with the  
22 hearing as soon we get this problem -- this technical  
23 evaluation.

24 (Thereupon a recess was taken.)

25 HEARING OFFICER ESTES: All right. The hearing

1 is now called back to order.

2           People, if you could please sit down and we will  
3 reconvene so that we can continue to take public  
4 testimony.

5           We will now take the testimony of Mr. Kevin  
6 McLaughlin from Security Milk Producers.

7           (Thereupon the witness was sworn, by the  
8 Hearing Officer, to tell the truth, the  
9 whole truth and nothing but the truth.)

10          MR. McLAUGHLIN: I do.

11          HEARING OFFICER ESTES: Would you please state  
12 your name and spell the last name.

13          MR. McLAUGHLIN: My name's Kevin McLaughlin.  
14 Last name is M-c-L-a-u-g-h-l-i-n.

15          HEARING OFFICER ESTES: Please identify the  
16 organization that you represent.

17          MR. McLAUGHLIN: Security Milk Producers  
18 Association.

19          HEARING OFFICER ESTES: And could you describe  
20 the number of members in your organization?

21          MR. McLAUGHLIN: We represent dairy men and women  
22 that produce about a billion and a half pounds of milk  
23 annually.

24          HEARING OFFICER ESTES: And what is the process  
25 by which your testimony was finalized and approved?

1 MR. McLAUGHLIN: The board of directors at their  
2 January 15th, 2003, meeting authorized me to testify today  
3 on their behalf.

4 HEARING OFFICER ESTES: All right. Please  
5 proceed with your testimony. And I will introduce your  
6 written statement today as Exhibit Number 54.

7 (Thereupon the above-referenced document  
8 was marked by the Hearing Officer as  
9 Exhibit 54.)

10 MR. McLAUGHLIN: Thank you.

11 First, I'd like to thank the Department for the  
12 opportunity to testify here.

13 The Security Milk Producers Association  
14 recognizes the hard work put forth by the Department in  
15 compiling the manufacturing cost exhibits released in  
16 December 2002. We appreciate not only the data, but the  
17 analyses provided at pre-hearing workshop. From these  
18 efforts we find substantial evidence of the need to adjust  
19 the yields, the manufacturing cost allowances, and even  
20 the products valued in the 4a and 4b pricing formulas.

21 We also thank Western United Dairymen for their  
22 work for identifying some product value shortfalls in the  
23 State's pricing formulas.

24 Security Milk supports Western United Dairymen's  
25 proposed amendments to the Stabilization and Marketing

1 Plans. In the 4a formula, we support the use of a  
2 weighted average butter yield of 1.211 as defined by the  
3 Department in its December 17th, 2002, release. We  
4 support the use of a weighted average powder yield of  
5 1.012, also defined in the Department's December 17th  
6 document. We can even justify giving up the pennies per  
7 hundredweight Western United offers by recognizing the  
8 weighted average nonfat dry milk and buttermilk powder  
9 price over time of .992 and multiplying the yield by the  
10 price for and end yield result of 1.004 as proposed for  
11 use in the 4a solids-not-fat calculation.

12 For manufacturing cost allowances in the 4a  
13 calculation, we support the proposed corrections,  
14 accounting 100 percent of the weighted average cost for 80  
15 percent of the butter and powder volume, as indicated by  
16 data released January 2nd, 2003, by the Department. The  
17 data indicates these levels to be \$0.1427 powder and  
18 \$0.1134 for butter.

19 I'd like to add that it's -- in our opinion, it's  
20 appropriate to use 3 and 4 decimal points. That's the way  
21 the data is available. Those fractions likely amount to  
22 some significant dollars.

23 For Class 4b, we support the petitioner's  
24 proposal that corrections to yield factors, manufacturing  
25 cost allowances, and the inclusion of a whey solids

1 component are justified by the Department's data. We  
2 agree that the current yield value of 10 is woefully  
3 inadequate.

4           However, we believe the Department's cheese vat  
5 yield data released December 17th would more appropriately  
6 be used in the calculation of the cheese hundredweight  
7 price. The data from the Department indicates a weighted  
8 average yield of 10.71.

9           For manufacturing costs allowances, we support  
10 Western United's proposal that 100 percent of the weighted  
11 average cost for 80 percent of the cheese volume in the  
12 Department's latest should be covered by the manufacturing  
13 cost allowance. CDFA's document indicates that level to  
14 be \$0.1592 for cheddar cheese.

15           Security Milk's support for the inclusion of a  
16 value for whey solids in the class 4b formula is based on  
17 the requirement of Section 62076 the Food and Ag Code,  
18 which requires the Secretary in establishing prices to be  
19 paid producers to take into consideration, quote, "the  
20 relative market value of various products yielded from  
21 such market milk," end quote. Cheese plants have been  
22 processing whey into marketable products for years. And  
23 there's evidence to support the addition of a whey solids  
24 value into the 4b calculation. We support the Western  
25 United Dairymen proposal to add a dry whey component, as

1 currently published by USDA in the Dairy Market News, less  
2 a \$0.159 manufacturing cost allowance times a yield of  
3 5.75, to the current 4b calculation.

4           The Department received extensive testimony at  
5 hearings in 1997, and again in 2001, regarding the value  
6 of whey solids. In the Department's hearing panel report,  
7 one objection to including whey solids in the 4b  
8 calculation was relative newness of whey byproducts in  
9 California. In response to questions at the pre-hearing  
10 workshop, the Department provided the industry with data  
11 collected since 1989 regarding California's share of the  
12 nation's cheese, skim milk powder, and whey protein  
13 concentrate production. That data, reproduced below --  
14 it's actually on the last page -- clearly indicates  
15 California market share growth in whey solids.

16           Interesting accomplishments are indicated from  
17 the data:

18           Between the years of 1993 and 1996, California's  
19 share of cheese production remained relatively flat,  
20 increasing less than one percent. During that time though  
21 California's skim whey powder sales increased by just more  
22 than 1 percent, while California sales of the higher  
23 valued whey protein concentrate increased 8.2 percent.

24           In 1997 California produced 16 percent of the  
25 nation's cheese, 10.5 percent of the nation's skim whey

1 powder, and 20.9 percent of the nation's whey protein  
2 concentrate.

3           Five years later, 2001, California's share both  
4 cheese and skim whey powder has increased about 4 percent,  
5 and whey protein concentrate sales from California  
6 increased an impressive 13.2 percent to capture 34.1  
7 percent of all whey protein concentrate produced in the  
8 United States.

9           California is not merely a player in the national  
10 whey powder marketplace. We are dominant.

11           We applaud the Department's decision to hear this  
12 petition and the extent which CDFA has identified  
13 necessary changes to yields, manufacturing cost  
14 allowances, and products recognized in the 4a and 4b price  
15 rating calculations.

16           The Department's data clearly shows powder  
17 yields, butter yields, and cheese yields to be higher than  
18 those currently recognized in the 4a and 4b formulas. The  
19 time to correct these deficiencies is here.

20           The Department's data clearly shows manufacturing  
21 costs for powder and cheese are lower than those currently  
22 offered in the 4a and 4b formulas. Let us make the  
23 necessary changes to manufacturing costs.

24           There's significant value resulting from the  
25 processing of whey into its many salable forms. The time

1 to add whey solids to the calculation of prices paid for  
2 milk utilized in the production of cheese is here. Adding  
3 a price for dry whey in California's formula is justified  
4 and appropriate.

5 Security Milk Producers thanks the Department for  
6 the opportunity to participate in this hearing and  
7 requests the option to submit a post-hearing brief.

8 HEARING OFFICER ESTES: Your request for  
9 submitting a post-hearing brief is granted.

10 Do we have panel questions for Mr. McLaughlin?

11 AGRICULTURE ECONOMIST GOSSARD: On page 3 of your  
12 testimony, at the top, you recommend a yield of 10.71 for  
13 the cheese based on the Departmental exhibit.

14 Do you also recommend that the vat test for fat  
15 solids not -- also be incorporated into the pricing  
16 formula?

17 MR. McLAUGHLIN: Yeah, the yield 10.71 net result  
18 is the net result of what the Department's found as --

19 AGRICULTURE ECONOMIST GOSSARD: The 10.71 was  
20 based on the vat test for fat and solids-not-fat -- let  
21 me -- just hold it a second.

22 SENIOR AGRICULTURAL ECONOMIST ERBA: Three nine  
23 five.

24 AGRICULTURE ECONOMIST GOSSARD: Oh, 3.95 percent  
25 fat and 8.93 percent solids-not-fat. And that was the



1 basis for the yield of 10.71.

2           If you want to increase the yield to 10.71,  
3 should the Department also increase the vat solids-not-fat  
4 test formula to 3.95, 8.93?

5           MR. McLAUGHLIN: I don't know whether I have an  
6 opinion on that.

7           AGRICULTURE ECONOMIST GOSSARD: Thank you.

8           SENIOR AGRICULTURAL ECONOMIST ERBA: Mr.  
9 McLaughlin, does Security as a co-op operate any  
10 processing plants?

11          MR. McLAUGHLIN: No, they do not.

12          SENIOR AGRICULTURAL ECONOMIST ERBA: Do you know  
13 if there are any plans to obtain or build processing  
14 plants for any kind of processing in the near future?

15          MR. McLAUGHLIN: There are none to my knowledge.

16          SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Thank  
17 you.

18          HEARING OFFICER ESTES: All right. Thank you,  
19 Mr. McLaughlin.

20          MR. McLAUGHLIN: Thank you.

21          HEARING OFFICER ESTES: Our next witness is John  
22 Jeter of Hilmar Cheese Company.

23          Could you please come forward.

24          (Thereupon the witness was sworn, by the

25          Hearing Officer to tell the truth, the

1 whole truth and nothing but the truth.)

2 MR. JETER: Yes, I do.

3 HEARING OFFICER ESTES: Could you please state  
4 your name and spell your last name.

5 MR. JETER: John Jeter, J-e-t-e-r.

6 HEARING OFFICER ESTES: Please identify the  
7 organization that you represent.

8 MR. JETER: Hilmar Cheese Company.

9 HEARING OFFICER ESTES: And could you describe  
10 the number of members in your organization.

11 MR. JETER: We are a producer-owned private  
12 company of 12 owners. We purchase milk for 275 dairies,  
13 about 10 percent of the California milk supply.

14 HEARING OFFICER ESTES: All right. And could  
15 describe the process by which your testimony was finalized  
16 and approve.

17 MR. JETER: It was developed by myself and other  
18 staff, and approved by our owners.

19 HEARING OFFICER ESTES: All right. Please  
20 proceed with your testimony.

21 Oh, and -- excuse me. By the way, your written  
22 statement here will be entered in the record as Exhibit  
23 Number 55.

24 (Thereupon the above-referenced document  
25 was marked by the Hearing Officer as

1 Exhibit 55.)

2 MR. JETER: Thank you.

3 My name is John Jeter, and I'm Chief Executive  
4 Officer and President of Hilmar Cheese Company, whom I  
5 represent at this hearing today.

6 Hilmar Cheese Company is a producer-owned private  
7 company. We purchase about 10 percent of the California  
8 milk supply. And we were created to pay more for milk.  
9 And as a result of that we've really driven competition  
10 and premiums through most of the State of California to  
11 the benefit of the majority of California dairymen.

12 Thank you for letting us testify at this hearing  
13 today regarding the 4a and 4b classified prices in  
14 California.

15 We also want to take this opportunity to commend  
16 the California Department of Food and Ag for the critical  
17 role you played in the development of the California dairy  
18 industry in the past 20 years. The California dairy  
19 industry has been one of the most dynamic segments of  
20 agriculture. A critical element of this has been the role  
21 of milk price regulation, which has been manifested by  
22 you.

23 We think that in almost every case CDFA has made  
24 decisions that have been envied by most others in the  
25 dairy industry. All of us in California have been

1 afforded the opportunity to succeed, and many have. While  
2 there's always much complaining about pricing decisions on  
3 both sides, in general you've been very close to on target  
4 and have done an excellent job. And the fact that  
5 California has grown from approximately 10 percent of the  
6 national milk supply in 1980 to 20 percent today tends to  
7 say it all. You've made decisions which have facilitated  
8 the use of the valid economic strengths of the California  
9 dairy industry. We urge you to continue to do this in the  
10 future.

11           We as a state industry have the opportunity to  
12 continue this dynamic growth if correct decisions are  
13 made, that continue to facilitate the use of valid  
14 economic strengths of the California dairy industry.  
15 These are very challenging times for the California dairy  
16 industry -- very low milk prices, very low dairy prices.  
17 And we believe it's the lowest milk prices in the last 20  
18 years. I do, however, think that the near-term future  
19 could be even much more challenging. Each of us will have  
20 to make difficult choices and decisions.

21           As a sideline to what's written in front of me,  
22 this hearing really is not about higher milk prices. And  
23 that may sound odd. It's really about where you go for  
24 higher milk prices. At the last two hearings we opposed  
25 efforts to increase the make allowance for energy reasons.

1 And we just felt it was the wrong way to solve problems.  
2 And in this case it was lowering the regulated price and  
3 taking money out of dairymen's pocket via the regulated  
4 price. We opposed those.

5           This hearing was called by those requesting you  
6 to increase the price of milk going into cheese,  
7 specifically to move the California 4b regulated price  
8 much closer to what the Class III price is in federal  
9 orders. These requests, if granted, will do great damage  
10 to our state dairy industry. We oppose these requests and  
11 would ask you to make virtually no changes in the  
12 California 4b regulated price. We support the Dairy  
13 Institute of California proposal because it maintains  
14 nearly the current level of regulated price. We also  
15 would ask you to make little or no change in the 4a price.

16           And to support this we'll make three primary  
17 points:

18           The first reason we ask you to not make any  
19 changes in the 4b price level, or regulated price, is that  
20 we critically need to invest in markets and products to  
21 increase milk prices, and not in additional milk supply  
22 via a regulated price change. The current 4b regulated  
23 price in California is at an appropriate level that allows  
24 very efficient plan operators to invest wisely with  
25 appropriate risk to facilitate growth of commercial

1 markets for California milk.

2           And I included in there an excerpt from your CDFA  
3 March 18th hearing decision, which I think is very  
4 applicable. And I'm not going to read through that. It's  
5 there for your benefit. I'll actually quote a couple of  
6 items in it.

7           In the middle of page 3 on my testimony:

8           "With the continued trend toward a manufacturing  
9 state, it is beneficial to the California dairy industry  
10 to maintain its comparative advantage in selling any  
11 manufactured dairy products." End quote of a quote from  
12 your hearing decision of March 18th, '01.

13           And down below: "It is, therefore, clear that  
14 the amendment" -- and these would be the proposed changes  
15 to increase the 4b price -- "would affect negatively the  
16 competitive environment facing California cheese  
17 processors by disrupting the existing price relationship  
18 between California cheese processors and cheese processors  
19 located in federally regulated markets. Again, the  
20 ultimate result of the proposal would to be reduce  
21 California's market share vis-a-vis out-of-state  
22 processors and possibly leave milk without an outlet in  
23 California." Again, that's a quote from your hearing  
24 decision.

25           Much of the growth in the dairy industry in

1 California in the last 20 years has come from the cheese  
2 industry. The cheese industry has allowed California to  
3 fight for and obtain valid commercial markets for milk.  
4 Without the growth of the cheese industry in California,  
5 where would California milk have gone? And even more  
6 challenging, where will it go in the future?

7 This is what I call California dairy basics:

8 Every day 1800 to 1900 loads of milk are  
9 produced. In each year California dairymen produce 90 to  
10 100 more loads of milk per day every year. Those are just  
11 basic facts, plus or minus. This year will likely not be  
12 any different. At a time when demand is sluggish one has  
13 to ask, "Where will this new product go?" And this is a  
14 very tough question, but it's a question we ask, is: "Why  
15 invest in additional milk supplies when we have a  
16 desperate need for more markets?" We need more markets.

17 As each person comes forward today to ask you to  
18 increase the minimum regulated price, I think you should,  
19 respectfully probably, ask them where the 90 to 100 more  
20 loads per day will go; what is their business plan to  
21 build plants to make products to go into commercial  
22 markets for these 90 to 100 more loads of milk that will  
23 come forth this year and next year and possibly the next  
24 and the next?

25 Additionally, we believe that there will be a

1 large influx of new milk production that will come as a  
2 result of the growing clarity regarding the environmental  
3 situation in the California dairy industry. Not that it's  
4 a good situation, but I think it's just becoming more  
5 clear.

6           The 90 to 100 more loads per day of milk could  
7 easily be low. I recently took a trip down south and  
8 drove along I-5 in Kern County. Massive dairies are being  
9 built. And, again, I was even struck at, where will that  
10 milk go? And what about the existing dairies, what are  
11 they to do with that type of expansion going on?

12           While this may seem like a rhetorical question,  
13 it really isn't. It's a very real question, and a very  
14 good question to ask now, and even to get it answered,  
15 before you make a decision as a result of this hearing.  
16 You're well aware of the fact that the decision you make  
17 has a great bearing on whether or not new plants are built  
18 and, even more importantly, whether or not incremental  
19 supplies of California milk find a home in commercial  
20 markets in the future.

21           So where will these new supplies of milk go?

22           The basis choices are simple:

23           1. We process and sell the incremental product  
24 to the CCC, for as long as this market exists, at very low  
25 prices. And, frankly, everyone loses.



1           2. We take existing markets from others. This  
2 has been a major part of our past growth. Very critical  
3 to all of us, as we literally have competed against other  
4 regions and beat them.

5           And I would term this Alternative 2 as what I  
6 call just redividing the existing pie, taking markets.

7           And,

8           3. We grow existing markets or generate and sell  
9 into markets that don't currently exist via new products  
10 and technology. And that one I would term "making the pie  
11 bigger."

12           The interesting thing is that the degree of  
13 difficulty grows as you go down the list. In other words,  
14 it's easiest to do number 1. You have a guaranteed  
15 customer, you know they're going to pay you, and so and so  
16 forth. And really the most difficult to do number 3,  
17 which is to make the pie bigger.

18           However, it is just the opposite when it comes to  
19 investment and rewards. There is greater investment and  
20 potential rewards in number 3, meaning making the pie  
21 bigger. And the investment and potential risk and rewards  
22 are much lower in number 1, selling to the CCC.

23           We clearly need to facilitate the growth of  
24 commercial markets for California milk, and put the  
25 majority of our efforts into taking existing markets from

1 others. And that means being a tougher competitor,  
2 growing existing markets through more effective marketing  
3 of the products we currently make, and even create new  
4 markets and products that don't exist today.

5           And the point is that majoring in number 2 and  
6 number 3 above will take even greater incremental  
7 investment in products and markets, not less. We clearly  
8 need to invest more in products, markets, and technology;  
9 and not invest more in incremental milk supplies via a  
10 regulated price unless appropriate investment is made in  
11 new products and new market first.

12           Keeping the 4b price where it is will continue to  
13 send the right economic signals, which really has been the  
14 case for the last 15 to 20 years in California. By the  
15 way, investing in more incremental milk supply through  
16 government intervention is what has already been done  
17 through the MILC program nationally. And that's a  
18 terrible program. At a time when we desperately need new  
19 markets, the federal government invested in new milk  
20 supplies. They paid people to make more milk. And really  
21 it was a killer in terms of -- even in California -- at a  
22 time when the east and the midwest supplies should be  
23 responding to these low prices, they're waiting for  
24 checks. And it's really hurt the market response that we  
25 would have seen, and it's an example of federal

1 intervention, of injecting money into a situation that  
2 makes it worse.

3           And in one sense raising the 4b regulated price  
4 now would tend to do the same thing as the MILC. At a  
5 time when we need more processing capabilities to put more  
6 milk in the commercial markets across the country from  
7 California, don't invest in more milk via the regulated  
8 price. Raising the regulated 4b price for milk would be a  
9 major shift in the regulated price level. The current  
10 level is a level that has fueled the growth of the  
11 California dairy industry in the recent past.

12           Lastly, we encourage you to send a clear message  
13 to those who ask for a higher regulated price. The  
14 message is, "Go to the market from more money."

15           We at Hilmar Cheese Company are clearly for  
16 higher prices that come from the market. We are clearly  
17 for higher prices that are earned by investment and  
18 appropriate risk taking. And I say this in the face of  
19 dramatically low milk prices, and I know those things are  
20 hear to hear.

21           HEARING OFFICER ESTES: Mr. Jeter, I just wanted  
22 to inform you for a moment, just in terms of the length of  
23 your statement, that you've used half of your time. So  
24 you have 10 more minutes, so you can use that time  
25 judiciously.

1 MR. JETER: Thank you.

2 Tell those who seem to be good at asking you to  
3 increase their prices via the regulated price to go to the  
4 market. The California regulated minimum price for milk  
5 going into cheese is just that, a regulated minimum price.  
6 Anyone can pay more if they earn it.

7 The hard facts are -- and these are not fun  
8 facts -- we are at a point of having very ample milk  
9 supplies into the foreseeable future and are looking at a  
10 shortage of markets. More investment needs to be made in  
11 markets and products, not in milk via an increase in the  
12 minimum regulated price.

13 The second key reason not to change the level of  
14 the California 4b price is that the current level allows  
15 for appropriate non-regulated price signals, efficiently  
16 allocating milk and increasing the competition for milk.

17 Critical to the dairymen in California is  
18 competition for their milk. A key element in competition  
19 is adequate plant capacity and the ability to pay  
20 premiums. Raising the 4b price will diminish plant  
21 capacity in the future as processors see less favorable  
22 environment for the plant margins. A higher 4b price will  
23 also mean that processors will pay less premiums for milk  
24 going to cheese, decreasing competition for milk, taking  
25 the pressure off many in the industry to improve and

1 innovate. And actually what needs to happen is people  
2 need to feel the competition for milk, which will push  
3 premiums and give dairymen choices where they can ship  
4 their milk. Raising the 4b price will decrease plant  
5 capacity, decrease competition for milk, and give us less  
6 ability to appropriately allocate milk for commercial  
7 markets, rather than selling to the government.

8           Let me give you an example. Last year when you  
9 decreased the 4a and 4b price for milk for energy reasons,  
10 plant margins were increased relative to what they would  
11 have been if there had been no decrease in the regulated  
12 price. When you made the change to decrease the 4b  
13 regulated price, Hilmar Cheese Company made the decision  
14 to increase our premiums to make up the difference. We  
15 actually put the money from the decreased regulated price  
16 into higher quality premiums, a new environmental premium  
17 (designed to stimulate CDQAP certification) and higher  
18 cheese yield and minimum premiums. This increased  
19 competition for milk resulted in others having to make  
20 decisions as well regarding what to do with their premium  
21 programs.

22           Just the opposite will happen if you increase the  
23 regulated 4b price for milk. Premiums will be decreases  
24 and competition will decrease as well. And we think  
25 that's not good for California dairymen in the short run

1 or in the long run. We believe there needs to be more  
2 competition. And to do that there needs to be premiums  
3 and adequate plant capacity.

4           The last reason to not change the level of the 4b  
5 pricing in California is that a valid relationship now  
6 exists between Federal Order Class 3 and the California  
7 Class 4b price.

8           Many who advocate increasing the 4b price do so  
9 on the basis that we should have a minimum price in  
10 California which is close to or equal to the federal  
11 minimum Class 3 price.

12           At the recent dairy forum, Mark Stephenson, dairy  
13 economist from Cornell, said that in general a \$.70 to  
14 \$.80 per hundredweight all-milk price difference should  
15 exist between California and the eastern part of the U.S.,  
16 which reflects the cost to move the product between those  
17 two regions. He commented that 60 percent of the  
18 population of the U.S. is located east of the Mississippi,  
19 and the difference in minimum price allows California  
20 product to be competitive in these markets. Almost all  
21 new markets for California milk exist east of the  
22 Mississippi River. That's a corporate differential.

23           At the same dairy forum, Doug Marshall from  
24 Westfarms commented that federal order minimum prices did  
25 not take into account the cost to transport product to the

1 east, like the California 4b does. His comment recognizes  
2 the same price differential acknowledged by Mark  
3 Stephenson mentioned above. Doug Marshall was basically  
4 saying that manufacturers on the west coast need this  
5 lower regulated price to compete in midwest and eastern  
6 markets. He was saying that the California price is  
7 correct and the federal order price is wrong for those  
8 located on the west coast. Unfortunately, he's in the  
9 federal order. So if he were at this meeting he would  
10 advocate us raising our price, so that it too would be  
11 wrong, and we too will be uncompetitive if we have to pay  
12 a price that's comparable to the federal order price.

13           The prices in California and the federal orders  
14 really have different rules -- I'm going to skip that  
15 because I think you guys know that.

16           I'm going to go to page 9. And I'm going to  
17 quote again from the March 18th hearing decision. I'll  
18 skip that, and go down to that next paragraph.

19           The difference in federal order prices and  
20 California prices is also justified by the difference in  
21 cost of production at the dairy level, if minimum prices  
22 are truly to be market clearing. See the attached Exhibit  
23 A, which shows the Pacific region cost of production  
24 compared to the northeast and upper midwest. This data  
25 is through 1999. What we can see from this exhibit is

1 that the Pacific region dairymen -- California, Oregon,  
2 and Washington -- had a much lower economic costs to  
3 produce milk.

4           Essentially, California dairymen make more net  
5 income with a lower price than the federal order  
6 counterparts because the difference in the average cost of  
7 production between California and the upper midwest is  
8 less than the average difference in the all-milk price or  
9 the mailbox milk price. And the result of this has been  
10 much more dramatic growth in the milk supply in the west  
11 than in the midwest or the east. And that's also shown in  
12 Exhibit A.

13           California dairymen are very efficient. They do  
14 a great job.

15           While current price levels are very low -- let's  
16 see, I'm going to skip down to -- I'm going to go to the  
17 next page.

18           The one thing that could damage this trend of  
19 growth would be a regulated price in California that is  
20 too high, that is not market clearing. And that is one of  
21 the main dangers of the proposals before us presented by  
22 Western United Dairymen, the Alliance of Western Milk  
23 Producers, California Dairy Campaign, and California Dairy  
24 Women.

25           The other danger is that a higher regulated price



1 will make us less able to garner new markets for  
2 California dairymen. And we badly need new markets.

3 I think this can be illustrated as follows: I  
4 was at a meeting of dairy economist and industry people in  
5 Chicago in early January. There were about 40 people from  
6 all across the country at this event. The purpose of this  
7 meeting was to dialogue about dairy policy and dairy  
8 economics. Inevitably the issue of regional economics  
9 came up. One eastern dairy economist from Dairylea  
10 cooperative in New York commented that the regulated price  
11 surface should be used to enhance producer revenue.  
12 Several disagreed with his thinking and eventually asked  
13 him, "What will you do about California?"

14 The implication was that raising or keeping  
15 prices high in the east would only give California more  
16 room to grow and take market share, as has been the case  
17 in the past.

18 In response the eastern dairy economist turned  
19 and looked at a California person who was at the meeting  
20 and said that the answer was for California to raise their  
21 price through the hearing we are all now in the midst of.  
22 The eastern dairy economist clearly realized, as I think  
23 we all do, that the growth in the western milk supplies  
24 and the markets where this milk ends up has come at the  
25 expense of higher priced midwestern and eastern milk. The

1 east and midwest realize that the only way to derail this  
2 trend is to raise the minimum price that must be paid in  
3 California so that California milk is less competitive in  
4 midwestern and eastern markets.

5 I'm going to go to the next page.

6 Other regions in the country want us to increase  
7 our price so our strategic advantage of low cost milk will  
8 be taken away. It's critical for ongoing growth that we  
9 maintain the advantages we have in terms of lower cost,  
10 efficient milk production.

11 I'm going to go down to the next paragraph.

12 I think there could be an illustration for us  
13 internationally concerning Australia and New Zealand.  
14 What if Australia and New Zealand were by regulation to  
15 raise their minimum regulated milk price to something that  
16 was less than the freight differential between Australia,  
17 New Zealand and the U.S.? The result would be to make  
18 Australia and New Zealand less competitive in the United  
19 States, In Europe, and around the world for that matter,  
20 with their dairy products. While our dairy industry would  
21 like this, and I would for one, it will obviously never  
22 happen. To do this would be to give away a primary  
23 advantage -- their efficient milk supply relative to the  
24 U.S. and Europe.

25 Yet this is exactly what you were being asked to

1 do in California. You're being asked to raise the minimum  
2 regulated price for milk going into cheese and give away  
3 the advantage that California has, an efficient milk  
4 supply, which will result in us being less competitive and  
5 thus less able to garner new markets.

6 Let's skip over to page 12.

7 Lastly, I'd like to make a comment about whey and  
8 the inclusion of a whey formula. And I'm going to put in  
9 another excerpt in from your March 18th hearing decision,  
10 which I won't read.

11 HEARING OFFICER ESTES: Mr. Jeter, you have a  
12 couple of minutes.

13 MR. JETER: That will be fine.

14 Skip to page 13, bottom of it. In that quote,  
15 CDFA acknowledges again the importance of an appropriate  
16 price level generated by the formula. You also  
17 acknowledge that cheese is sold by California possessors  
18 for significantly less than what is depicted the formula  
19 mover. This is still the case today and was verified by  
20 your price surveys.

21 I'm going to skip to page 14.

22 We also acknowledge that whey can provide net  
23 revenue. A simple and accurate perspective would be that  
24 net earnings from whey could potentially make up the  
25 significant shortfall in the price mover. I think that

1 this was the point in your 3/18 decision. The level of  
2 the current 4b price is correct.

3           One last comment on whey. It's critically  
4 important for the continued development of the cheese  
5 industry nationally and in California that we invest in  
6 and develop even more uses for whey and whey fractions.  
7 This must be done, specifically in California if we want  
8 to grow the cheese industry in terms new markets. While  
9 whey proteins have in recent years been a relatively hot  
10 marketing item, during the last 18 months we've seen a  
11 commoditization of what used to be unique specialty whey  
12 products and dramatic erosion in the margins in whey.  
13 We've also seen a growing surplus in what we in the whey  
14 business know as whey permeate. Whey permeate is what's  
15 left over after you generate whey proteins. As whey  
16 protein concentrate production has grown, so has the  
17 supply of whey permeate. We lose money processing our  
18 whey permeate. We've invested over \$45 million to process  
19 a product from which we make no money. And  
20 environmentally we have to do it. We have no choice.

21           We are at a critical time in our company's  
22 history where we must make decisions regarding growth.  
23 And a key part of that decision will be what to do with  
24 our whey and whey permeate if we fractionate whey. There  
25 are no easy decisions. I can't overestimate this point.

1           We as a company should have made growth decisions  
2 already in we want to have new capacity up and running in  
3 two years. But we have held off making the decision for  
4 several years, one of which is the massive investment  
5 required in whey permeate and the fact that we just can't  
6 afford to make any investment errors or invest like we  
7 have in the past -- \$45 million just to lose money.

8           We believe that a new facility must be large to  
9 drive efficiencies, yet the cost of a new facility to  
10 compete nationally would be at least \$150 million  
11 including whey processing.

12           HEARING OFFICER ESTES: Mr. Jeter, your time has  
13 expired.

14           MR. JETER: I think I'm done.

15           HEARING OFFICER ESTES: Did you have any brief  
16 comment you wanted to get across before I turn you over to  
17 the panel for questions?

18           MR. JETER: No, I think I'm fine.

19           HEARING OFFICER ESTES: Do we have any questions  
20 for Mr. Jeter?

21           Mr. Jeter, before you get any panel questions, I  
22 just want to emphasize one point, is the fact that you  
23 were not able to read all of your testimony today of  
24 course does not mean that the full content of it will not  
25 be considered.

1 MR. JETER: Thank you.

2 Can I submit a post-hearing brief?

3 HEARING OFFICER ESTES: Certainly.

4 AGRICULTURE ECONOMIST GOSSARD: On the top of  
5 page 10 you characterize the proposals by others at the  
6 hearing, including California Dairy Women, as being those  
7 that would result in higher prices and stimulate  
8 production.

9 But on the case of the California Dairy Women's  
10 proposal, the average effect over two years would be a  
11 2-cent increase in the hundredweight price. And I'm not  
12 sure how you see that damaging to --

13 MR. JETER: I don't think that would stimulate  
14 production. That's a mistake.

15 SENIOR AGRICULTURAL ECONOMIST ERBA: Mr. Jeter,  
16 maybe you said so in your testimony and I didn't pick up  
17 on it. But are you in support of the Dairy Institute's  
18 proposed changes to the Class 4b formula?

19 MR. JETER: I think I said that.

20 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. I  
21 wasn't sure.

22 MR. JETER: Yes, I am.

23 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. I  
24 just wanted to make sure about it.

25 Also I have a question about a -- and

1 unfortunately you didn't have time to go over this, but  
2 it's on page 14, top of the page. I guess it would be the  
3 first paragraph -- the first complete paragraph anyway,  
4 that you "acknowledge the whey can provide net revenue. A  
5 simple and accurate perspective would be that net earnings  
6 from whey could make up the significant shortfall in the  
7 price mover. I think that was point of the 3/18/01  
8 hearing decision."

9           Could you expand on that paragraph a little bit?  
10 I'm not quite sure what you're getting at there.

11           MR. JETER: Well, I think I'm acknowledging that  
12 we all invest hard, and we do that to make money in the  
13 whey business. And it's really allowed us to do a couple  
14 things. To expand cheese markets, certainly. But also in  
15 our case to pay premiums out for milk. And it's really --  
16 we've invested hard. It allows us to pay premiums. And  
17 we do acknowledge that there is definitely a shortfall in  
18 that price mover. I think your survey indicated that.

19           So it's sort of -- you know, we're short on the  
20 price mover. We acknowledge there is some net revenue  
21 available in whey. And I think that's why we supported  
22 the Dairy Institute, which I believe they basically  
23 acknowledge that as well.

24           SENIOR AGRICULTURAL ECONOMIST ERBA: In the Dairy  
25 Institute's proposal, they didn't include an explicit whey

1 factor formula. And you support that as well, not to  
2 include explicitly --

3 MR. JETER: Right.

4 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Thank  
5 you.

6 HEARING OFFICER ESTES: Any further questions?

7 All right. Thank you very much, Mr Jeter.

8 Next we have Richard Ghilarducci and Dennis  
9 Leonardi from Humboldt Creamery.

10 (Thereupon the witness was sworn, by the  
11 Hearing Officer, to tell the truth, the  
12 whole truth and nothing but the truth.)

13 MR. GHILARDUCCI: I do.

14 (Thereupon the witness was sworn, by the  
15 Hearing Officer, to tell the truth, the  
16 whole truth and nothing but the truth.)

17 MR. LEONARDI: I do.

18 HEARING OFFICER ESTES: And let's start and go  
19 with you, Mr. Ghilarducci. Could you please state your  
20 name and spell your last name.

21 MR. GHILARDUCCI: Rich Ghilarducci. My last name  
22 is spelled G-h-i-l-a-r-d-u-c-c-i.

23 HEARING OFFICER ESTES: And, Mr. Leonardi.

24 MR. LEONARDI: Dennis Leonardi L-e-o-n-a-r-d-i.

25 HEARING OFFICER ESTES: All right. Mr.



1 Ghilarducci, could you please identify the organization  
2 that you represent.

3 MR. GHILARDUCCI: Humboldt Creamery Association.

4 HEARING OFFICER ESTES: Could you describe the  
5 number of members in your organization.

6 MR. GHILARDUCCI: We have 70 members.

7 HEARING OFFICER ESTES: And the process by which  
8 your testimony was developed and approved?

9 MR. GHILARDUCCI: It was developed by myself and  
10 my staff. And It was approved on January 13th's board  
11 meeting.

12 HEARING OFFICER ESTES: I'm going to enter both  
13 of your statements as Exhibits Number 56 and 57.

14 (Thereupon the above-referenced documents  
15 were marked by the Hearing Officer as  
16 Exhibits 56 and 57.)

17 HEARING OFFICER ESTES: So please proceed with  
18 your testimony.

19 MR. GHILARDUCCI: Mr. Hearing Officer and members  
20 of the panel: My name is Rich Ghilarducci and I'm the  
21 Chief Executive Officer of Humboldt Creamery Association.  
22 Our membership consists of approximately 70 dairymen  
23 located in northern California. My appearance today is on  
24 behalf of our board of directors and the 70 family farms  
25 that own our cooperative.

1 Humboldt Creamery processes and markets powdered  
2 milk, ice cream, and fluid milk products. Our dairymen  
3 have made substantial investments during the past 10 years  
4 in their facilities and developing markets for California  
5 ice cream and powdered milk. In addition our facilities  
6 are used to balance the raw product requirements of fluid  
7 milk and cheese processors in our region similar to other  
8 butter/powder facilities throughout the State of  
9 California.

10 The California Department of Food & Agriculture  
11 has granted Western United Dairymen a public hearing to  
12 consider amendments to the Class 4a and 4b product yields.  
13 Also, the Secretary of Agriculture broadened the hearing  
14 to include all aspects of Class 2, 3, 4a and 4b pricing  
15 formulas.

16 We recognize that California dairymen, which  
17 include our owners, are experiencing milk prices which are  
18 a 20-year low and cost of production increases in all  
19 aspects of their businesses. As a result, many dairymen  
20 and their organizations are looking towards the Department  
21 and this hearing to solve the inequity of their revenue to  
22 expenses. Sound policy, not temporary economic  
23 conditions, should be the basis for the Department's  
24 decisions.

25 Current milk prices are a reflection of supply

1 and demand and not the State of California milk pricing  
2 system.

3           In fact, the changes proposed in the hearing  
4 would actually reduce our dairymen's income. Since 95  
5 percent of all 4a products are produced by dairymen-owned  
6 cooperatives, any reduction in the 4a manufacturing  
7 allowance is simply a form of income redistribution away  
8 from dairymen who have invested in facilities to dairymen  
9 who have no investment in manufacturing plants.

10           Our board of directors, that is comprised of  
11 California dairymen, and the management of Humboldt  
12 creamery support the current manufacturing allowance of  
13 powder at \$.16 per pound, which is justified by the  
14 complete State of California manufacturing cost audit  
15 released November 26th.

16           We support the California Dairy Women's proposal  
17 to establish a floor price of the USDA commodity price and  
18 the Alliance of Western Milk Producers' 4b price  
19 structure, which recognizes the value of protein in whey.

20           Listed below is support for our position on  
21 manufacturing allowances, product yield formulas,  
22 commodity price floors, and Class 4b price structure.

23           The State of California annual audited weighted  
24 average manufacturing cost ending with the 2001 year was  
25 16.19 cents per pound for nonfat powder. After the State

1 of California announced these figures, they presented a  
2 cost study adjusting for the cost of energy for the single  
3 month of August 2002. This process of partial audits is  
4 misleading and not a truly reflection of the associated  
5 manufacturing costs. Beyond these audits, there are many  
6 aspects of the manufacturing allowance the Secretary of  
7 Agriculture should consider.

8           For example, the natural gas market in August  
9 2002, was \$2.70 per deca-therm. The average for the year  
10 was \$3.35 per deca-therm. And the current price is \$6.12  
11 per deca-therm. By arbitrarily choosing the single month  
12 of August to review natural gas costs, this resulted in  
13 the manufacturing allowance being reduced by \$.01 per  
14 pound. However, if you look at the current price today,  
15 the Department's audits would reflect an increase in the  
16 manufacturing allowance.

17           Also, there are inequities in the California  
18 electrical rates. Humboldt Creamery purchases electricity  
19 from Pacific Gas & Electric, which raised our commercial  
20 rates due to the State of California energy crisis by 74  
21 percent in 2001.

22           Processing plants that are located in the Modesto  
23 or Turlock irrigation districts pay 60 percent less than  
24 our California PUC imposed rates. So it's easy for plants  
25 within those districts to state that the last increase to

1 the make allowance wasn't warranted when they have not  
2 seen those electrical costs.

3           Before these increases, historical electrical  
4 rates throughout California varied by less than \$.04 per  
5 kilowatt-hour. Since the electrical crisis during 2001,  
6 there is now a variance of \$.10 per kilowatt hour. For  
7 Humboldt Creamery this difference equates to electrical  
8 costs that are \$.03 per pound higher in our powdered milk  
9 operation than plants located within these regions. Since  
10 the manufacturing allowance has to cover plants located  
11 throughout California, the Department should consider  
12 these variances.

13           In addition, we just received notice that the PUC  
14 will implement a 2.7 cent per kilowatt-hour surcharge  
15 effective January 2003 to recover costs for  
16 self-generation.

17           Next, on December 31st of this year we received a  
18 54-percent increase in our workers' compensation insurance  
19 rate, which is not included in any state audited costs.  
20 In 1999 how Humboldt Creamery had a rate of \$2.95 per \$100  
21 payroll. For 2003 our rate is \$12.99 per \$100 of payroll.  
22 This equates to a 340 percent increase in four years.  
23 Graphed below are current rates for creameries located in  
24 Oregon and Arizona compared to California.

25           What needs to be understood is that all

1 California processors are burdened with higher  
2 manufacturing costs than surrounding states, and this must  
3 be taken into consideration by the Department.

4 We should also recognize the relationship of the  
5 California Class 3 pricing to surrounding federal orders,  
6 as graphed below.

7 This pricing relationship is critical to our  
8 organization since over 50 percent of our sales are in ice  
9 cream and our outside the State of California.

10 It is important that California manufacturers not  
11 be disadvantaged compared to other U.S. manufactures. It  
12 is also imperative for both producers and processors to  
13 maintain competitive class pricing with surrounding  
14 federal orders. If this price parody is eroded, the  
15 California producers and processors will lose the Class 3  
16 market value to surrounding federal orders. This will  
17 mean more of their product will be diverted into the  
18 commodity products such as butter, powder, and cheese at  
19 lower values.

20 In referring back to that graph, as you can see,  
21 we already paid a higher butterfat value than the federal  
22 orders in Class 3 in the State of California, and with the  
23 proposed changes by Western United we even move that  
24 farther out of the line with federal order.

25 Next, the return on investment calculation used

1 by the State of California, Department of Food and  
2 Agriculture does not reflect the true cost of capital to  
3 maintain processing facilities within the State. More  
4 advanced customer specifications mean additional  
5 investment requirements on the part of processors. Let's  
6 not discourage investment that would keep our facilities  
7 efficient, cost effective, and competitive. The  
8 Calculation uses the prime rate, which is a reflection of  
9 short-term money. The facilities used for processing are  
10 all long-term assets. And the return on investment  
11 calculation should be tied to a minimum 10-year note,  
12 which would be a closer reflection of financing used to  
13 maintain or build facilities.

14 In Western United Dairymen's proposal, they  
15 recommend reducing the powder manufacturing allowance to  
16 14.27 cents per pound. This would mean that 80 percent of  
17 all powdered manufactured in the State of California would  
18 be at a loss. Their initial proposal called for 80  
19 percent of the volume to be covered by the manufacturing  
20 allowance. And this would set the manufacturing allowance  
21 at over \$.16 per pound. Therefore, from the standpoint of  
22 economic justification, based on the relative market value  
23 and manufacturing costs, no make allowance reduction's  
24 warranted; and, in fact, an increase, which we have not  
25 asked for, could be justified with year-end increases.

1           We recognize that California dairymen are in a  
2 cost-of-production squeeze, and we support efforts to  
3 increase milk prices where increases can be obtained from  
4 the market.

5           The California Department of Food Agriculture --  
6 and this is going to product yields -- issued a report on  
7 butter and powder yields dated October 2002. We believe  
8 that the yield numbers reported in the study are  
9 significantly overstated. The allocation process of plant  
10 loss by component usage is not accurate.

11           We would agree with the Department's assessment  
12 that assigning plant loss is a complex task. Since powder  
13 products are the most highly processed products in a  
14 powder operation, the Department states in their findings  
15 that they recognize their yield estimates are too high.  
16 We would concur with this finding based on our actual  
17 results. There are other factors not even considered in  
18 the study such as loss encountered by running diverse  
19 products and varying component tests per finished product  
20 container.

21           Commodity floor prices:

22           Humboldt Creamery believes the State of  
23 California should reinstate provisions similar to those  
24 included in the 1995 stabilization plan to floor commodity  
25 prices in the 4a calculation and to also include 4b.



1 These provisions will provide for prices to be established  
2 at the higher of the calculations of market prices or the  
3 USDA announced support purchase price for butter, powder,  
4 and cheese. Allowing sales prices to be used in the  
5 calculation of pay prices to dairymen that are below the  
6 support purchase price for butter, powder, and cheese is a  
7 way to circumvent the intent of minimum pay prices to  
8 dairymen.

9 Under the current structure there is no incentive  
10 for a manufacturer to sell at the support purchase price  
11 for butter, powder, or cheese because there is a fixed  
12 manufacturing allowance. This structure results in  
13 dairymen getting paid below the \$9.90 support price, which  
14 was never the intent of Congress.

15 Class 4b price structure:

16 We support the Alliance of Western Milk  
17 Producers' structure for 4b pricing. This structure  
18 recognizes the raw product value for whey solids and the  
19 effect of protein to cheese manufacturing yields.

20 The processing and marketing of whey solids has  
21 become a profit center for many cheese manufacturers.  
22 California manufacturers should have an adequate  
23 manufacturing allowance and should be rewarded for  
24 innovative marketing by developing and selling above the  
25 average of the western mostly dry whey value as reported

1 by USDA Dairy Market News or efficiencies recognized by  
2 processing below the manufacturing allowance.

3 Processors should not be allowed to prosper by  
4 not paying the true value for the milk they are  
5 processing.

6 The California milk pricing system has to  
7 recognize the value of protein in the dairymen's raw  
8 product value. With over 42 percent of the milk produced  
9 in California being processed in class 4b, it is  
10 imperative that our pricing system recognizes the value of  
11 protein and butterfat in the manufacturing of cheese. The  
12 volume of product yielded for manufacturing cheese  
13 increases in direct correlation with the composition of  
14 butterfat and protein. California dairymen should  
15 recognize the raw product benefits of these component  
16 values. The Alliance proposal recognizes the raw product  
17 value of whey solids and protein and allows our 4b pricing  
18 to be in a reasonable relationship on a month-to-month  
19 basis with the federal order Class 3 pricing.

20 In conclusion, the 70 family farms, the board of  
21 directors, and the management of Humboldt Creamery  
22 Association encourage the members of the panel to  
23 recommend, and the Secretary of Agriculture to adopt, the  
24 commodity price floors as proposed by the California Dairy  
25 Women; adopt the Class 4b pricing structure as proposed by

1 the Alliance of Western Milk Producers; make no changes to  
2 product yield formulas for both butter and powder; and  
3 establish manufacturing allowances based on the complete  
4 annual audited costs dated November 26th.

5           At this time our testimony will be continued by  
6 Dennis Leonardi, our Chairman of the of Board and a  
7 California dairyman. Humboldt Creamery Association  
8 appreciates the opportunity to testify at this hearing.  
9 After my Chairman's testimony, we would be happy to  
10 respond to any questions the hearing panel may have.

11           HEARING OFFICER ESTES: Please proceed, Mr.  
12 Leonardi.

13           MR. LEONARDI: My name is Dennis Leonardi. I  
14 serve as Chairman of the Board of Humboldt Creamery  
15 Association. Our association is comprised of California  
16 dairy men and women who have invested in our processing  
17 facility for over the past 70 years. I am here on behalf  
18 of that board of directors from the 70 family farms that  
19 own our cooperative. My Board has directed me to  
20 underscore our CEO, Mr. Ghilarducci's testimony, but in  
21 much more direct terms.

22           We support the current manufacturing allowance of  
23 powder at 16.1 cents per pound. It is disturbing to our  
24 Board to see that any month singled out when used in an  
25 expense audit process. This is especially concerning when

1 it is a very low cost month compared to others. It is  
2 also concerning to see only energy costs considered when  
3 we as the owners of the plant have to bear all the  
4 increased costs, including health care costs, workers'  
5 compensation, in addition to electrical and gas costs.

6           We have very serious concerns regarding the  
7 proposal from Western United Dairymen. Some of our  
8 dairymen are members, including myself. And I must say,  
9 I'm disappointed in their proposal and its possible impact  
10 on our plant and markets. We support a manufacturing  
11 allowance in powder that will allow us to cover our costs.  
12 Not adjusting the 16.1 cents per pound at this time made  
13 sense. Based on our costs, we could easily testify for an  
14 increase in the 4a manufacturing allowance.

15           We support the California Dairy Women's proposal  
16 to establish a floor price of the USDA commodity price and  
17 the Alliance of Western Milk Producers' 4b price  
18 structure, which recognizes the value of protein and whey.

19           We support a Class 3 price that allows us to be  
20 competitive nationwide. We as owners of an ice cream  
21 production facility already have higher raw product costs  
22 than the federal orders we compete in with over 50 percent  
23 of our finished product. It is also imperative for our  
24 producers and processors to maintain competitive class  
25 pricing with the contiguous federal orders. If this price

1 parity is eroded, the California producers and processors  
2 will lose Class 3 market value to surrounding federal  
3 orders. This will mean more of our raw product will be  
4 diverted into commodity products such as butter, powder  
5 and cheese, thus even lowering mailbox prices.

6 We strongly support the concept of pooling, that  
7 all milk value is pooled and all value be recognized. And  
8 let me share with you an example.

9 One of my neighbors has a market milk permit and  
10 ships to a 4b plant. This neighbor has a cheese yield  
11 higher than the standard 10-pound yield that is accounted  
12 for by the State formula.

13 At the end of the month we all receive our pay  
14 checks and everyone shares in the Class 1, 2 and 3 sales.  
15 Then the discrepancies arrive because the pool has not  
16 accounted for all the milk value.

17 This producer takes money from all the markets  
18 and yet it's a bonus on top of the market. The processor  
19 doesn't account for all the value of this milk as cheese  
20 or whey to the pool and is able to selectively give the  
21 producer bonus. This is not fair, this is not equitable,  
22 an it's not the intent of pooling. This situation needs  
23 attention and it needs to be fixed. Milk needs to be  
24 recognized for its true value and for what it yields.  
25 California needs to be a leader in the nation regarding

1 pricing. Our dairymen deserve it.

2           We recognize that the California dairy men and  
3 women, which include our owners, are experiencing milk  
4 prices which are at a 20-year low and a cost of production  
5 increases in all aspects of their business. As a result  
6 many dairymen and their organizations are looking towards  
7 the Department and this hearing to solve the inequity of  
8 their revenue to expenses. Sound policy should guide the  
9 State of California milk pricing system, not reactions to  
10 supply and demand imbalance. In fact, some changes  
11 proposed in the hearing would actually reduce our  
12 dairymen's income. Any reduction in 4a manufacturing  
13 allowance is simply a form of income redistribution away  
14 from dairymen who have invested in facilities to dairymen  
15 who have no investment in manufacturing plants.

16           We need to understand that all California  
17 processors are burdened with manufacturing costs which are  
18 higher than surrounding states, and it must taken into  
19 consideration.

20           We as California dairymen are in a  
21 cost-of-production squeeze and we support efforts to  
22 increase milk prices, where increases can be obtained from  
23 the market. Allowing sales prices to be used in the  
24 calculation of pay prices to dairymen that are below the  
25 support purchase price of butter, powder, and cheese is

1 the way to circumvent the intent of minimum pay prices to  
2 dairymen.

3 Processors should not be allowed to prosper by  
4 not paying the true value of milk they are processing.

5 On behalf of the member/owners of the Humboldt  
6 Creamery Association, I would encourage the members of the  
7 panel to recommend to the Secretary of Agriculture to  
8 adopt the commodity floor price as proposed by the  
9 California Dairy Women, adopt the 4b pricing structure as  
10 proposed by the Alliance of Western Milk Producers, make  
11 no changes to the product yield formulas for both butter  
12 and powder, and to establish manufacturing allowances  
13 based on the complete annual audited cost dated November  
14 26th.

15 Thank you very much for the opportunity to  
16 testify. And I'd direct our questions to our CEO, Richard  
17 Ghilarducci, and request an opportunity to provide a  
18 post-brief testimony.

19 HEARING OFFICER ESTES: Request for a  
20 post-hearing brief is granted.

21 And do we have any panel questions?

22 SUPERVISING AUDITOR HUNTER: On your second page,  
23 on your natural gas pricing, you talk about the average  
24 for the year was \$3.35 per deca-therm and the current  
25 market price is over \$6 per deca-therm.

1           What are you are paying now at your plant per  
2 deca-therm?

3           MR. GHILARDUCCI: We have a blend price between  
4 the spot market, which is January's price, and getting up  
5 being probably \$6 range on one contract -- one plant. And  
6 the other plant is contracted out and a long-term  
7 contract.

8           SUPERVISING AUDITOR HUNTER: Long-term contract  
9 at what rate?

10          MR. GHILARDUCCI: I would feel that that  
11 information is proprietary. And the Department has all  
12 the information anyway.

13          SUPERVISING AUDITOR HUNTER: All right.

14          That's all I have.

15          HEARING OFFICER ESTES: Do we have any other  
16 questions?

17          SENIOR AGRICULTURAL ECONOMIST ERBA: I have a  
18 couple of questions for Mr. Ghilarducci.

19          On the third page of your, in workers'  
20 compensation rates for different states, where did you get  
21 that information?

22          MR. GHILARDUCCI: We got that through our  
23 insurance provider or broker. And those are for  
24 creameries located within Oregon and Arizona.

25          SENIOR AGRICULTURAL ECONOMIST ERBA: Is that an



1 average, do you know?

2 MR. GHILARDUCCI: That's a creamery, yes.

3 SENIOR AGRICULTURAL ECONOMIST ERBA: On the same  
4 page you have a graphic that shows the butterfat pricing,  
5 comparing federal order with California and Western  
6 United's proposed changes.

7 Do you have a similar feel for how things are  
8 changed on the solids-nonfat side?

9 MR. GHILARDUCCI: On the solids-nonfat side of  
10 it, the prices as Western United proposed would increase.  
11 But I can't tell you how that would be comparatively, off  
12 the top of my head. And just to -- you know, just to  
13 emphasize, you know, in manufacturing ice cream, the major  
14 component is butterfat.

15 SENIOR AGRICULTURAL ECONOMIST ERBA: I  
16 understand.

17 SENIOR AGRICULTURAL ECONOMIST ERBA: On the next  
18 page you make the suggestion of time return investment to  
19 a minimum 10-year note.

20 Do you know what the effect of doing that would  
21 be?

22 MR. GHILARDUCCI: Short-term would probably make  
23 a difference of -- probably 6 percent for the cost of  
24 funds used in that. And I can't say what -- you know, you  
25 could run that through all the blended costs of plants. I

1 can't say exactly what that would make a difference in the  
2 cost of manufacturing. But I could run that through our  
3 own study and respond to that.

4 SENIOR AGRICULTURAL ECONOMIST ERBA: Could you  
5 include that in the post-hearing brief, if you submit one?

6 MR. GHILARDUCCI: Sure.

7 SENIOR AGRICULTURAL ECONOMIST ERBA: I'd  
8 appreciate it.

9 And this is just a clarification question between  
10 the two of you.

11 In Mr. Ghilarducci's statement he says the State  
12 should reinstate the provisions included in the 1995  
13 stabilization plan to floor commodity prices. But the  
14 California Dairy Women's proposal is not exactly the same  
15 in how they handle the higher-of concept.

16 Do you or do you not include the adjustment to  
17 the freight before or after you take the higher of? So  
18 what one are you supporting?

19 MR. GHILARDUCCI: We could not take the freight  
20 differential into consideration.

21 SENIOR AGRICULTURAL ECONOMIST ERBA: So you take  
22 the higher of first and then apply the freight  
23 differential?

24 MR. GHILARDUCCI: Yes.

25 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay.

1 That's all the questions I have.

2 HEARING OFFICER ESTES: Do we have any more  
3 questions?

4 Thank you for your testimony.

5 We're going to take a 10-minute break at this  
6 time and then come back and take some more testimony  
7 before we adjourn the hearing for today.

8 (Thereupon a recess was taken.)

9 HEARING OFFICER ESTES: All right. We'll call  
10 the hearing to order. We're calling the hearing back into  
11 session. This will be the final segment for today.

12 We'll take some more testimony, and then we will  
13 adjourn and conclude tomorrow.

14 At this time I'd like to call, let's see, Robert  
15 Naerebout; is that correct?

16 MR. NAEREBOUT: That's good enough.

17 HEARING OFFICER ESTES: Could you please state  
18 your name and spell your last name.

19 MR. NAEREBOUT: Robert Naerebout. Spelling the  
20 last name is N-a-e-r-e-b-o-u-t.

21 (Thereuopn the witness was sworn, by the  
22 Hearing Officer, to tell the truth, the  
23 whole truth and nothing but the truth.)

24 MR. NAEREBOUT: Yes, I do.

25 HEARING OFFICER ESTES: And could you please

1 identify to organization you represent.

2 MR. NAEREBOUT: Yes, I represent the Idaho  
3 Dairymen's Association. It is a trade association that  
4 represents all the dairy producers in Idaho, presently  
5 with 787 members.

6 HEARING OFFICER ESTES: And how did you finalize  
7 your testimony?

8 MR. NAEREBOUT: I prepared the testimony. We  
9 have -- we're a grass roots organization. We have an  
10 Industry Relations Committee that met on this past Monday  
11 and approved my testimony.

12 HEARING OFFICER ESTES: I see you presented us  
13 with a written statement today. We will introduce that  
14 into the record as Exhibit Number 58.

15 MR. NAEREBOUT: Thank you.

16 (Thereupon the above-referenced document  
17 was marked by the Hearing Officer as  
18 Exhibit 58.)

19 HEARING OFFICER ESTES: And please proceed with  
20 your testimony.

21 MR. NAEREBOUT: Thank you.

22 My name is Robert Naerebout. I am the Executive  
23 Director of the Idaho Dairymen's Association, and am  
24 testifying on behalf of their 787 dairy producers in  
25 Idaho.

1 HEARING OFFICER ESTES: Mr. Naerebout, excuse me.

2 Could you people all quiet down a little bit so  
3 Mr. Naerebout can provide us his testimony. We can all  
4 have the benefit of hearing his knowledge and expertise  
5 related to dairy matters.

6 MR. NAEREBOUT: Thank you.

7 IDA was established under the provisions of  
8 Chapter 3, Title 30 of the Idaho Code as a non-profit  
9 cooperative association on July 5, 1944. Our principal  
10 purpose has been and will continue to be to promote the  
11 dairy interests in the State of Idaho and to take action  
12 necessary to stabilize and protect the dairy industry of  
13 Idaho.

14 Although it may seem unusual to you for an  
15 out-of-state organization like ours to participate in a  
16 hearing that is discussing your pricing mechanisms or  
17 cheese and powder, we do believe the outcome of your  
18 hearing will have a direct impact on the producers in  
19 Idaho. We want to express our gratitude for your  
20 willingness to allow us to participate.

21 Approximately 95 percent of the milk production  
22 in Idaho goes into manufactured products, with the vast  
23 majority of that production going into cheese. Some of  
24 that production is covered under varying federal orders  
25 and paid for by using the federal order pricing system.

1 The production pricing that is not based on the federal  
2 orders is paid off the cheese yield formula.

3 I would like to take a moment to explain the  
4 three areas we believe your decisions will have a direct  
5 impact on the dairy producers in Idaho. Those areas are  
6 the NASS survey, whey value, and market stability.

7 As you are aware, the NASS survey is used in the  
8 federal order milk pricing formulas. With approximately  
9 80 percent of the information on the cost of cheese  
10 production coming from the western states and with  
11 California facilities participating in the NASS survey, a  
12 lower value for 4b inevitably will lower the Class III  
13 price for all producers paid under the federal order  
14 system.

15 Whey Value:

16 As stated before, much of the Idaho production is  
17 priced under a cheese-yield formula. Although the  
18 different companies use varying methodologies in their  
19 formulas, they all recognize a value for whey and pay  
20 their producers accordingly.

21 The California Food and Agriculture Code 61802-h  
22 states, and I quote, "in order to accomplish the purpose  
23 of this chapter and to promote the public health and  
24 welfare, it is essential to establish minimum producer  
25 prices at a fair and reasonable level." A case could and

1 should, and I would add, has been made today that while  
2 being fair with the processing sector by recognizing their  
3 costs from make allowances and transportation credits,  
4 you're ignoring an additional value of raw milk for the  
5 producer sector by failing to establish a value for whey.  
6 By recognizing a true value for whey, you inevitably will  
7 recognize the value in an increase in the 4b price.

8           Market Stability:

9           The California Food and Agriculture Code  
10 considers market stability to be a key factor in milk  
11 pricing. As a consolidation of the dairy industry  
12 continues and the milk produced in one state is in  
13 competition for a market share, which we heard today, with  
14 milk produced in a neighboring state, market stability for  
15 like products will be an issue. When an organization  
16 representing dairy producers considers eliminating federal  
17 order based on a competitive disadvantage due to the  
18 California pricing of 4b milk, it creates an opportunity  
19 to evaluate what market stability to California producers  
20 and processors really means.

21           The question needs to be asked: Will the  
22 elimination of adjacent federal orders because of  
23 competitive disadvantages promote stability for the  
24 California dairy industry or instability? We are  
25 confident for Idaho the elimination of the federal order

1 system will create market instability, with the loss of  
2 classified pricing and federal order minimums.

3 In conclusion, we support the proposals before  
4 you that add a whey pricing component to the Class 4b  
5 formula.

6 On behalf of the dairy producers of Idaho, again  
7 I express our gratitude for allowing us to participate in  
8 this hearing.

9 HEARING OFFICER ESTES: Do we have any panel  
10 questions for Mr. Naerebout?

11 MR. NAEREBOUT: If I may, sir, I would like to  
12 add, after hearing some discussion, just a few items that  
13 I think would be important and pertinent to you:

14 The first being, the amount of milk in Idaho that  
15 is unregulated is about 44 percent on any given month. So  
16 that milk isn't under the federal order pricing system.  
17 It is under the cheese yield system, and has to be  
18 competitive with the federal system.

19 Also, as it was stated today, on the competitive  
20 advantages that you have in 4b, obviously that means  
21 you're competitive above us. We have to go to the same  
22 markets in Idaho that you're going to. And it also seems  
23 that you're failing to recognize the advantages that you  
24 have versus the over order premiums that are established  
25 in the midwest.



1           And we also would like to ask the permission to  
2 submit a brief.

3           HEARING OFFICER ESTES: Your request for a  
4 post-hearing brief is granted.

5           Have you concluded your testimony?

6           MR. NAEREBOUT: Yes, I have. Thank you.

7           HEARING OFFICER ESTES: As there are no panel  
8 questions -- excuse me. We do have panel questions.

9           SENIOR AGRICULTURAL ECONOMIST ERBA: Yes.

10          Mr. Naerebout, I'm not familiar with your  
11 association. So if you would just help me out with some  
12 very elementary questions.

13          Do have any processing facilities you, operate,  
14 that you lease, that you own?

15          MR. NAEREBOUT: No. What this is -- our  
16 membership would -- for example, the membership of Dairy  
17 Builder Northwest has processing facilities in the State.  
18 We are an association of all the dairy producers in the  
19 State, an umbrella organization for them.

20          SENIOR AGRICULTURAL ECONOMIST ERBA: So you would  
21 not directly operate plants --

22          MR. NAEREBOUT: We do not directly operate any  
23 plants.

24          SENIOR AGRICULTURAL ECONOMIST ERBA: -- actually  
25 members of plants?

1 MR. NAEREBOUT: Pardon me, sir?

2 SENIOR AGRICULTURAL ECONOMIST ERBA: Some of your  
3 members may actually have --

4 MR. NAEREBOUT: Our members would either -- if  
5 they're cooperative members, obviously they have an  
6 ownership in the plant. If they're not co-op members,  
7 they're going directly to some of our processors.

8 SENIOR AGRICULTURAL ECONOMIST ERBA: Okay. Just  
9 one more question.

10 You say that you support -- actually I've got a  
11 govern multi-part question. You say that you support any  
12 of the proposals that would add a whey pricing component.  
13 And obviously we've got differences among what has been  
14 suggested. Do you have a feeling for any one of them that  
15 might be --

16 MR. NAEREBOUT: As a board we went over the  
17 concept of a whey pricing, where it should be. And we  
18 didn't feel it appropriate for us to impose on you where  
19 we think it would be. But, you know, I just say for our  
20 board as a whole and our producers, the highest one would  
21 be the best one.

22 (Laughter.)

23 SENIOR AGRICULTURAL ECONOMIST ERBA: Thank you.

24 (Applause.)

25 HEARING OFFICER ESTES: Wait. We have another

1 question, Mr. Naerebout.

2           DAIRY MARKETING BRANCH CHIEF IKARI: You  
3 indicated that 44 percent of the market is unregulated.

4           Do you have an idea in terms of the price of that  
5 milk compared to the regulated price?

6           MR. NAEREBOUT: Yes, I do. When you look at the  
7 milk in Idaho and by coming up with unregulated numbers,  
8 part of that milk is pooled in order 135, which includes  
9 Idaho and Utah, part of it is pooled in order 30, which is  
10 basically in Wisconsin. The other part is pooled in order  
11 124. But in order for the cheese processors that -- by  
12 the way, have to be competitive with the federal order  
13 price. And if you look at the past year, and I'd submit  
14 this in my brief for direct facts, that federal order  
15 price would be the Class III price plus roughly a 30 cent  
16 what's called a producer pay price differential. So their  
17 prices are going to -- half to hit and half to target will  
18 be Class III plus about 30 cents.

19           DAIRY MARKETING BRANCH CHIEF IKARI: You  
20 indicated that Oregon or the northwest could be  
21 destabilizing to California. Isn't Idaho, the fact that  
22 there's some unregulated parts of it, destabilizing to the  
23 other federal orders?

24           MR. NAEREBOUT: If you go back to my testimony,  
25 the part that becomes destabilizing is if we lose federal

1 orders and lose component pricing and lose classified  
2 pricing. All the milk in Idaho, even though it's not all  
3 under the order, is in competition to be paid at that  
4 order price. And so --

5           DAIRY MARKETING BRANCH CHIEF IKARI: I'm going to  
6 go a different way.

7           Is there any attempt to go under state or federal  
8 regulation on the unregulated milk?

9           MR. NAEREBOUT: No, there's not a mechanism for  
10 us to do that right now, except for what's already been  
11 pooled. If you look at the federal orders, and each order  
12 is different, the milk that's going into Wisconsin had to  
13 touch base. And then it doesn't go back to Wisconsin, but  
14 it's on that pool and it's on that order. By touching  
15 base, I mean it had to have one physical delivery in the  
16 State of Federal Order 30.

17           Same is true in Federal Order 135. If you wanted  
18 to bring milk in to 135, you have to come into a pool  
19 plant once, and then you don't have to come back again but  
20 you have to be associated with that plant.

21           And in order 124, and this is changing because of  
22 the federal order hearings that will change it, but you  
23 didn't have to touch base at all. I could have taken milk  
24 from Vermont and pooled it in order 124 without moving one  
25 drop of Vermont milk. So it's all based on each order and

1 how they are.

2           DAIRY MARKETING BRANCH CHIEF IKARI: Does the  
3 fact that you have that unregulated milk in Idaho create  
4 market instability then to the federal orders?

5           MR. NAEREBOUT: Yes, it does. And probably the  
6 best case of that would be if you look at most of the milk  
7 that's pooled out of Idaho, it'd have to be pooled on 135,  
8 and that's a Salt Lake City market. And then Salt Lake  
9 City market would be 30 cents higher than the Boise market  
10 or the Magic Valley market, which you would consider  
11 normally the Idaho market. And the instability factor is  
12 of people in that 135 market being afraid of the milk  
13 that's in Idaho moving in and taking their market share.  
14 That can occur at roughly about 60 cents. The cost of  
15 transportation to get it out of the Magic Valley into Salt  
16 Lake City is roughly 60 cents. And the market's already  
17 recognizing part of that cost through the Class 1  
18 differential that are there. So that is an issue, that is  
19 a destabilizing factor.

20           And there was a federal order hearing in Salt  
21 Lake City I believe April 16th in which there was  
22 petitions to try and tighten up the Utah-Idaho market and  
23 pull some of that Idaho milk off the Utah Market.

24           DAIRY MARKETING BRANCH CHIEF IKARI: And let me  
25 just -- one other question follow up with what Eric asked

1 you.

2           Is Idaho Dairymen's Association -- is it an  
3 organization of cooperatives or is it more of a membership  
4 of producers?

5           MR. NAEREBOUT: A Membership of producers.  
6 Strictly producers.

7           DAIRY MARKETING BRANCH CHIEF IKARI: But you said  
8 some of the organizations also process milk.

9           MR. NAEREBOUT: Well, all the members -- everyone  
10 who produces milk in the State of Idaho is a member of  
11 Idaho Dairymen's Association. And so within that  
12 membership, some of them belong to Dairy Gold, some of  
13 them belong to Dairy Farmers of America, some of them  
14 belong to Magic Valley Co-op, some of them belong to  
15 Jerome Cheese. You get the idea.

16           And so through their -- through the membership of  
17 the companies that market their milk. We don't market  
18 their milk with their association to go issues like this.

19           DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

20           MR. NAEREBOUT: Thank you.

21           HEARING OFFICER ESTES: Great. Thank you very  
22 much, Mr. Naerebout.

23           (Applause.)

24           HEARING OFFICER ESTES: We are approaching five  
25 o'clock. And we've reserved -- we've both noticed the

1 hearing for an additional today tomorrow as well as  
2 reserved this room for that purpose. And we have, I  
3 believe, 14 more people who have signed up to testify.

4           So what I'm going to do as the hearing officer in  
5 the exercise of my discretion so the Department can  
6 develop the most thorough hearing record possible is go  
7 down the list and give each person who's already signed up  
8 an opportunity to speak today, subject to a five-minute  
9 speaking period.

10           If you feel that you need additional time, we  
11 will reconvene tomorrow and we will permit you to speak up  
12 to the full 20 minutes allotted for such public comment.

13           But I want to go through the list and determine  
14 whether or not there are people that would prefer to speak  
15 today. And if so -- if they are capable of doing so  
16 within a five-minute speaking period, then you will be  
17 given an opportunity to speak today and you will not have  
18 to return tomorrow.

19           And so what I'm going to do is go down this list,  
20 as I said, and call out your name. And if you  
21 affirmatively indicated that you're willing to testify  
22 today for five minutes or less, you may come forward and  
23 testify. You'll be sworn in, your testimony will be  
24 taken.

25           If you want to wait until tomorrow and have a

1 full 20-minute period to speak, then I will inform the  
2 court reporter -- the reporter that we have today that you  
3 have decided to hold over till tomorrow. Because  
4 obviously will not be up here to speak in the microphone  
5 and he's not necessarily going to be able to hear you very  
6 well.

7           So that's how we will conclude business today.  
8 And that way at least we can avoid just immediately  
9 adjourning and losing the opportunity for some people to  
10 speak; and instead utilize a half hour or 45 minutes to  
11 get that testimony, fill out the hearing record and give  
12 the Department a full record for rendering a decision in  
13 this matter.

14           So let me start with, I think, Joaquin Contente.

15           MR. CONTENTE: Yes.

16           HEARING OFFICER ESTES: Are you willing to  
17 testify today within five minutes?

18           Would you please come forward.

19           Before I swear Mr. Contente, also note that if  
20 you have a written statement prepared and you feel  
21 confident in doing so, you can go over the high points of  
22 your statement, and the full statement will be entered  
23 into the record for consideration by the Department, as  
24 was partially the case with Mr. Jeter earlier today where  
25 he was able to speak and present about 70 percent of his



1 statement. But the full statement is part of the hearing  
2 record.

3 (Thereupon the witness was sworn, by the  
4 Hearing Officer, to tell the truth, the  
5 whole truth and nothing but the truth.)

6 MR. CONTENTE: Yes.

7 HEARING OFFICER ESTES: And could you please  
8 state your name and spell your last name.

9 MR. CONTENTE: Joaquin Contente, C-o-n-t-e-n-t-e.

10 HEARING OFFICER ESTES: And could you identify  
11 the organization you represent.

12 MR. CONTENTE: California Farmers Union, and I'm  
13 the President.

14 HEARING OFFICER ESTES: And could you describe  
15 the number of members in your organization.

16 MR. CONTENTE: In the State we have about 2500  
17 members, and nationally we have about 300,000.

18 HEARING OFFICER ESTES: And could you describe  
19 the process by which the organization approved your  
20 testimony today.

21 MR. CONTENTE: We basically have left it up to  
22 myself to comment on the brief subjects that I'm going to  
23 cover.

24 HEARING OFFICER ESTES: Okay. Certainly.  
25 Proceed.

1           Do you have a written statement for entry into  
2 the record?

3           MR. CONTENTE:  Actually I don't have an official  
4 written statement.  Just some notes here.

5           HEARING OFFICER ESTES:  That's fine.  I just  
6 wanted to make sure that we had it into the record if you  
7 wanted to submit it to us.

8           All right.  Please proceed with your testimony.

9           MR. CONTENTE:  I thank you and members of the  
10 panel for the opportunity.  As I said, my name is Joaquin  
11 Contente, President of the California Farmers Union,  
12 representing the National Farmers with over 300,000  
13 members.

14           I am here to speak to you about the inequities  
15 between what the producer receives and the retail price  
16 that consumers pay.

17           This morning at five o'clock I stopped in at a  
18 store to purchase some products.  One of the products I  
19 purchased was this nonfat dry milk product.

20           If you can pass that down.

21           That weighs 25.6 ounces and costs \$5.98.  After  
22 adjusting for moisture, the package contains 24.3 ounces  
23 of milk solids.

24           At the price of \$5.98 for the package, the  
25 consumer is paying \$3.93 per pound of milk solids, and the

1 producer receives about \$.70 for the solids, or 17 percent  
2 of the consuming dollar.

3 I also purchased a package of cheese, a store  
4 brand cheese of natural medium cheddar cheese. After  
5 adjusting for moisture, the package contains -- it's a two  
6 pound package -- the package contains about a pound and a  
7 quarter of milk solids. At the price of \$6.49 -- here's  
8 the receipts on it.

9 (Laughter.)

10 HEARING OFFICER ESTES: Are we to entering these  
11 in the record?

12 MR. CONTENTE: Yes, I think so.

13 HEARING OFFICER ESTES: Please, members of the  
14 panel, you are not to consume.

15 (Laughter.)

16 MR. CONTENTE: At the price of \$6.49 for the  
17 two-pound package, the consumer is paying \$5.23 per pound  
18 of milk solids, and the producer receives a little over  
19 \$.80 cents, or 15 percent of the consumer dollars.

20 Can we address the imbalance between what the  
21 producer receives and the retail price that consumers pay?

22 Does 16 percent of the retail dollar reflect an  
23 equitable system?

24 Section 61802 of the California Food and  
25 Agricultural Code states, and I quote, "It is essential to

1 establish minimum producer prices at fair and reasonable  
2 levels so as to generate reasonable producer incomes," end  
3 of quote.

4 Does our system reflect true market conditions to  
5 all segments, producers, manufacturers, and retailers?  
6 Does the current system with the fixed margins at the  
7 manufacturing level drive a wedge between producers and  
8 retailers?

9 True market conditions are not conveyed properly  
10 from consumer to producer. It is the manufacturing  
11 sector -- no -- is the manufacturing sector insulated from  
12 the true market signals?

13 The CDC variable make allowance proposal attempts  
14 to address these inequities through the addition of market  
15 signals to the manufacturing sector. CDC's proposal to  
16 make the manufacturing allowances variable will bring  
17 equity by rewarding manufacturers when the price is  
18 equitable to producers. And when the market is  
19 oversupplied, that market signal is also conveyed to the  
20 manufacturer.

21 California has been and could continue to be the  
22 national leader in the standards and pricing issues. The  
23 introduction of the variable make allowance to our pricing  
24 system would begin to address the imbalance between what  
25 the producer receives and the retail price that consumers

1 pay.

2           At this time I would also like to testify in  
3 support of other components of the CDC petition, calling  
4 for CDFA to update the make allowances, yields, and  
5 transportation adjustments to reflect current CDFA  
6 studies; floor the commodity prices at the higher of the  
7 market price or the federal support purchase price as  
8 called for by the CDWA petition; and include the whey skim  
9 value in the 4b price formula.

10           I also would like to request the opportunity to  
11 submit a post-hearing brief.

12           And I thank the panel for the opportunity.

13           HEARING OFFICER ESTES: Your request to submit a  
14 post-hearing brief is granted.

15           Does the panel have any questions for Mr.  
16 Contente?

17           There are no questions.

18           Thank you for your testimony today.

19           (Applause.)

20           HEARING OFFICER ESTES: Before you proceed with  
21 the next witness, giving that it's kind of late in the  
22 day, we would be appreciative if you would keep your  
23 applause down or do so somewhat briefly. We understand  
24 that you enjoy some of the speakers, perhaps not others.  
25 But if you could kind of do so -- I don't want to

1 necessarily terminate your ability to do so, but if you  
2 could just do so briefly. And please don't whistle.

3 (Laughter.)

4 HEARING OFFICER ESTES: Our next person is Brenda  
5 Knutson of the California Dairy Women.

6 Are you willing to testify today within five  
7 minutes?

8 MS. KNUTSON: Yes.

9 HEARING OFFICER ESTES: Please come forward.

10 MS. KNUTSON: I'm Brenda Knutson. I am a member  
11 of the California Dairy Women. But I'm really here just  
12 testifying as just -- my husband's a dairy farmer and I'm  
13 his wife. And I'm just going to give you the best I got  
14 in five minutes.

15 HEARING OFFICER ESTES: Okay, great. Let me  
16 first swear you in.

17 (Thereupon the witness was sworn, by the  
18 Hearing Officer, to tell the truth, the  
19 whole truth and nothing but the truth.)

20 MS. KNUTSON: I sure do.

21 HEARING OFFICER ESTES: And could you please  
22 state your name and spell your last name for the record.

23 THE WITNESS: Brenda Knutson K-n-u-t-s-o-n.

24 HEARING OFFICER ESTES: And from what you've just  
25 said, you're here testifying on behalf of yourself and

1 your awe family, is that correct?

2 MS. KNUTSON: Yes.

3 HEARING OFFICER ESTES: And so I guess we don't  
4 really need to get into how you got your testimony?

5 (Laughter.)

6 MS. KNUTSON: No.

7 HEARING OFFICER ESTES: All right. So please  
8 proceed.

9 MS. KNUTSON: You know, with California Dairy  
10 Women, you know, the cost of production is absolutely  
11 crucial to keep your family going. And I think we all  
12 know that. And I think what Linda had to say was just  
13 right on.

14 You know, we have environmental, we have cow  
15 comfort to deal with, we have paying bills. And you can't  
16 do that without the cost of production.

17 You know, I know within the last 12 months our  
18 personal business has not received cost to production.  
19 And I think Linda had it at \$12.98. When I got it, I got  
20 \$12.89. I probably was a little dyslexic, but we'll work  
21 with that.

22 Well, you know, we have to contain our water. We  
23 all know that. We get big -- and that gets off the  
24 property. You know, all these guys, they all take tests  
25 to use chemicals. There's nobody out there that's stupid.

1 When they -- they go out and mix them, they take tests.

2           And then OSHA came on to our property, and we got  
3 informed that we get to put life jackets around our  
4 lagoon. So I'm up, I'm buying life jackets and I'm  
5 getting them around. Well, I think everybody from San  
6 Francisco to Lake Tulloch realizes we have life jackets.  
7 They just run on by J&B Dairy Sporting Goods and pick them  
8 up on their way out to the lake. But that's all part of  
9 business. That's all figured into the, you know, cost of  
10 production. That's what it's all about. They just  
11 happen.

12           And we always talk from birth of a calf is  
13 touchdown to the springer, which is going to have the  
14 calf. And you have to -- right from the beginning you  
15 have to have healthy animals or you're out of business.  
16 You've got to have the clean birthing areas. You've got  
17 to have them fed. You've got to have an area where they  
18 can kick up their heels. And those little calves, they  
19 want to kick up their heels, believe me. We know that.  
20 And, you know, that all takes money. It takes cost of  
21 production to be able to supply that.

22           And my husband -- his father was also a dairyman.  
23 And, you know, you guys, four o'clock in the morning with  
24 a flashlight and you're out there checking those little  
25 hutches, and you see the little calves. And John's dad



1 says, "Well, wait a minute. Back up. There's two in this  
2 hutch." And it's John. And at five years old he's in  
3 there with this little baby calf. And I always wondered,  
4 is that injected into the veins here? How does someone  
5 love dairy that much? I don't know. But they do.

6           And one day I'm walking in. And its' -- we got  
7 our paycheck and we're going to pay the bills. Very sad  
8 day. And I walked in. I say, "Okay, honey, today's the  
9 day. We got to pay our bills." And you want to know the  
10 response? The response was, "How am I going to pay the  
11 bills? How is it going to happen?" He says, "How do you  
12 want me to do it? What have I got to do it with? We  
13 don't have cost of production." I'm sorry, John.

14           You know what I saw? I saw despair. Have you  
15 guys ever looked into the face of despair? It's ugly. I  
16 don't want you to.

17           It's ugly.

18           I'm sorry.

19           But I know, Bill Lyons came to the California  
20 Farmers Union and he spoke. And he said, "You know,  
21 what's going on here you guys have created?" And he's  
22 right. But we want off the cross now, and give the wood  
23 to somebody else. We're here because we know it can be  
24 changed. We need cost of production. And I think half  
25 the people here will agree, we need cost of production to

1 be able to survive.

2 That's it. I'm so sorry.

3 (Applause.)

4 HEARING OFFICER ESTES: Mr. Van Vliet, you're  
5 willing to testify within five minutes?

6 MR. VAN VLIET: Yes.

7 HEARING OFFICER ESTES: All right. Please come  
8 forward.

9 MR. VAN VLIET: Too busy to have to come back.

10 HEARING OFFICER ESTES: Well, we definitely want  
11 to take your testimony today. So if you're able to do so  
12 within five minutes, we want you to come forward and  
13 speak.

14 MR. VAN VLIET: Appreciate the opportunity.

15 (Thereupon the witness was sworn, by the  
16 Hearing Officer, to tell the truth, the  
17 whole truth and nothing but the truth.)

18 MR. VAN VLIET: Yes, I do.

19 HEARING OFFICER ESTES: And could you please  
20 state your name and spell your last name.

21 MR. VAN VLIET: Name is Carl G. Van Vliet V-a-n  
22 V-l-i-e-t.

23 HEARING OFFICER ESTES: And could you please  
24 identify the organization -- do you represent an  
25 organization?

1 MR. VAN VLIET: Yes.

2 HEARING OFFICER ESTES: And could you state --

3 MR. VAN VLIET: Well, I say yes, but -- I don't  
4 know, officially or unofficially?

5 HEARING OFFICER ESTES: Or are you a member of an  
6 organization?

7 MR. VAN VLIET: I'm a member of several.

8 HEARING OFFICER ESTES: Okay. If you wish to, do  
9 you want to state those for the record.

10 MR. VAN VLIET: I'm a member of California Dairy  
11 Campaign. I'm also a member of the Western United  
12 Dairymen.

13 HEARING OFFICER ESTES: But you're here speaking  
14 on your behalf?

15 MR. VAN VLIET: Basically as a personal  
16 testimony.

17 HEARING OFFICER ESTES: Okay. Please proceed  
18 with your testimony then.

19 MR. VAN VLIET: Thank you.

20 Thank you, Department of Food and Agriculture to  
21 testify today.

22 My name is Carl Van Vliet. I'm a fourth  
23 generation dairy farmer from San Joaquin Valley. I thank  
24 the Department for having this hearing. I am a producer.  
25 I'm a small, but have a great God who has sustained my

1 family of five and work force of four families.

2           The last year has been very tough. And times  
3 look impossible, with 20 percent below cost of production.  
4 The cost of production for plants due to energy costs  
5 rose, has been -- I've got to keep this straight here.

6           The cost of production for plants due to energy  
7 costs has been forced too high for too long. It came at a  
8 time when producer prices were falling below cost of  
9 production.

10           Every month I send out an average of 35 large  
11 bills to associated businesses. I thank Western United  
12 for their homework and calculations. However, I'm  
13 concerned that this is not enough increase to producers at  
14 this time.

15           The dairy has to buy and/or rent dairy  
16 facilities. The dairy pays for the feed, the dairy -- the  
17 labor. The producer pays for the transportation for the  
18 milk, versus our commodities we paid for the  
19 transportation. We paid for the processing, which is a  
20 make allowance. And we paid for the advertising.

21           So sometimes my question is, well, we paid for  
22 most of the stuff and they get all the good stuff. They  
23 get the money, you know.

24           We just -- anyway, move on.

25           Currently records show plants making huge profits

1 due to low cost of commodities or milk products. The  
2 variable make allowances encourages plants to try to keep  
3 milk prices up versus the regular make allowance  
4 encourages plants to lower prices to have cheap milk,  
5 resulting in more profit. Also encourages all plants --  
6 the variable make allowance also encourages all plants  
7 away from cheap uninspected imports.

8 HEARING OFFICER ESTES: Mr. Van Vliet, you do  
9 have three more minutes.

10 MR. VAN VLIET: Okay. Thank you very much.

11 The variable make allowance solution. The  
12 concept of the variable make allowance uses the cost of  
13 production of milk as one of its factors in determining  
14 the make allowance. Producers operate at a very  
15 competitive capitalistic environment on a daily basis.  
16 Everyday producers make decisions to improve the  
17 competitive and risky atmosphere that they operate in.  
18 Cost of production are monitored and the constant drive to  
19 improve on those costs is a daily endeavor. But this is  
20 an essential -- this is the essence of capitalistic system  
21 which we have embraced in our American way.

22 Plants are no different than producers in regard  
23 to facing costs of doing business. In order to be able to  
24 operate, obviously these costs must be accounted for and  
25 covered by the plant to survive in this capitalistic

1 system.

2           The other main justification for the variable  
3 make allowance is the price producers receive for their  
4 milk, including the risks in this competitive system.  
5 Capitalism's basic concept uses supply and demand or  
6 market conditions to monitor or establish the value of  
7 goods or services. Producers are operating by these  
8 concepts as the milk they sell is affected by the supply  
9 and demand element. Producers make adjustments to those  
10 signals in order to survive the risk of doing business.

11           Plants, however, operate in a regulated system.  
12 That isolates the plant from operating in the same  
13 capitalistic environment. The producers are forced to  
14 operate in it.

15           Producers are not protected from receiving less  
16 than the cost of producing their milk. In fact, the  
17 support prices are over 20 percent below cost of  
18 production. Incredibly, in the fall of 2000 the milk  
19 price fell below \$9.90 support price, surprising many who  
20 believed this would not happen.

21           The current make allowance system decouples  
22 plants from contributing to the decision-making process  
23 that must occur from all segments of the industry in order  
24 for the fiscal well being of the industry as a whole.

25           Decisions of how much product is needed by the

1 markets are not made by producers, but by the plant  
2 operators. That desperately lacked the link to receive a  
3 signal by the markets. This communication to the markets  
4 is essential to maintaining a proper balance of supply in  
5 order to receive the needed value for the products.  
6 Without this vital link to the markets, we will continue  
7 to cause havoc such as the futile attempts by the U.S.  
8 Secretary of Agriculture to adjust the till that cost  
9 producers in California over \$150 million a year ago.

10           The CDC variable make allowance proposal will  
11 bring much needed missing element to the table of  
12 California pricing system. Plants will be participating  
13 in the market atmosphere more completely. The element of  
14 supply now becomes not just a producer issue, but also a  
15 factor affecting the fiscal well being of all plants.  
16 After all, this is how manufacturing plants for cars and  
17 gadgets operate.

18           HEARING OFFICER ESTES: Mr. Van Vliet, your time  
19 has expired. But if you could just kind of briefly sum up  
20 what you'd like to present to the panel.

21           MR. VAN VLIET: I heard many times some of the  
22 plants' operators, say, you know, "Well, you know, we  
23 understand how the dairy producers are hurting, and we  
24 want to help. But we want it to be done by the market."  
25 Well, every time, you know, those same words kept on

1 ringing, you know, market, they want market. It's almost  
2 like they want market driven. But as long as -- I have an  
3 article here too. And, you know, it all hits us. It  
4 says, "Too much milk. Too much powder milk." Well, you  
5 know what happens, you know, as long as they keep on  
6 getting paid for it, "bring on more milk, bring on more  
7 milk. We could use more milk. More milk that we run  
8 through our plant, the more money we make." They're not  
9 sending any signals to the dairymen saying, "We've got too  
10 much milk. Cut it back. We can't make any money on that  
11 extra milk you're sending."

12           So they need to send -- they need to have some  
13 responsibility to send that signal back to the producers  
14 who are sending the milk to the plants. They say, "Well,  
15 you reported for a thousand gallons. You know, you're  
16 going to sell 1200. We'll take" -- you know, this is how  
17 it is in other places -- "you send that extra 200 gallons,  
18 we're not going to pay you for that." Well, then we could  
19 make that decision whether or not -- well, we can dry some  
20 cows up, we could feed less grain. We could do a lot of  
21 things.

22           Anyway, I just, you know, feel that the  
23 processors have responsibilities in flooding the market  
24 with too much milk. And they want to keep on putting it  
25 on our back and saying it's our fault.



1 HEARING OFFICER ESTES: All right. Well, thank  
2 you.

3 Oh, Mr. Van Vliet, don't disappear yet.

4 Do we have any panel questions for Mr. Van Vliet?

5 All right. Thank you very much.

6 (Applause.)

7 HEARING OFFICER ESTES: Next we have Michael  
8 Brown.

9 MR. BROWN: I'd prefer to wait till tomorrow.

10 HEARING OFFICER ESTES: Okay. We will certainly  
11 do that.

12 We have William Van Dam of the Northwest Dairy  
13 Association.

14 MR. VAN DAM: I'll wait.

15 HEARING OFFICER ESTES: Okay. Tomorrow.

16 Okay. We have Dr. Wade Havens, I believe, with  
17 Lander Veterinary Clinic.

18 Okay. He went home.

19 We have Tim Padrozo, NFO.

20 He went home.

21 All right. We have Scott Hofferber, is that  
22 correct:

23 MR. HOFFERBER: Yes. I'll defer till tomorrow.

24 HEARING OFFICER ESTES: Tomorrow. All right.

25 We have David Inman from Hilmar California.

1 MR. INMAN: I'd like the opportunity now.

2 HEARING OFFICER ESTES: All right. So you're  
3 willing to speak within five minutes?

4 MR. INMAN: Yes, sir.

5 HEARING OFFICER ESTES: Please come forward.

6 (Thereupon the witness was sworn, by the  
7 Hearing Officer, to tell the truth, the  
8 whole truth and nothing but the truth.)

9 MR. INMAN: Yes, I do.

10 HEARING OFFICER ESTES: And could you please  
11 state your name and spell your last name.

12 My name is David N. Inman, I-n-m-a-n.

13 HEARING OFFICER ESTES: And are you here to  
14 testify on your own behalf today?

15 MR. INMAN: Yes, sir, I am.

16 HEARING OFFICER ESTES: All right. Please  
17 proceed with your testimony.

18 MR. INMAN: Okay. I'd like to thank, Mr. Hearing  
19 Officer, members of the panel, for this opportunity  
20 especially since I wouldn't have had the opportunity to  
21 come tomorrow.

22 My name is David N. Inman. I am a new dairyman,  
23 started in July. I am a field representative for  
24 California Dairy Campaign as well and a member as well.

25 I'd like to show my support for the California

1 Dairy Women's proposal and petition as well the CDC  
2 petitions, adjustments.

3 I'd like to say that I am a true believer that  
4 the variable make allowance can be an important asset to  
5 this industry, bringing producers as well the processors  
6 together, which we seem to have done in this room.  
7 However, we're not negotiating for a better life style for  
8 all of us.

9 There were several testimonies today that said  
10 that the milk program was a detriment to our way of life  
11 or a detriment to our future. Personally, as a dairyman,  
12 I cannot survive without it. I use the efficiency factor  
13 as this excuse that processors tend to use about an end as  
14 well as people buying the products that our processors are  
15 producing. They need to get more efficient. Gentlemen,  
16 we've gotten as efficient as we can get. We have a world  
17 market price of \$6.50. And there's not a producer in this  
18 room that can produce it for that price. So if they keep  
19 looking to world markets and use that as a justification  
20 to bring our price down, in order to compete in a global  
21 economy, it just can't be done.

22 Fortunately I have slave labor on my dairy. I  
23 have three kids and a wife that help me out. And so I'm  
24 able to take advantage of certain aspects that maybe some  
25 people aren't entitled to. Plant manufacturing allowances

1 as they currently are piecework. They are not market  
2 oriented. They are simply a justification to gain  
3 revenue, and at the same time are a detriment to my milk  
4 price.

5           Without -- several of the gentlemen here that  
6 have testified have been on record in federal testimony  
7 and state testimony as well that we need a \$9.90 support  
8 price. But a support price is not good unless it's  
9 implemented as a floor. It's like currently we have a  
10 safety net that's laying on the ground and it doesn't  
11 provide us any protection. A \$9.90 support price or an  
12 implemented floor price of \$9.90 would keep everybody  
13 continuously on a level playing field. It's the federal  
14 support price. And we know that the CCC will make those  
15 purchases. So there is a market for it.

16           We're an area where we could -- we have accurate  
17 data, yet we continue to see our costs of production  
18 stated on Department's newsletters. Yet the plants' cost  
19 of production we have to wait for certain audits and have  
20 them requested. I request that both of those be compared  
21 and sent out on the monthly newsletters.

22           There's been a concern about bathtub cheese being  
23 made in this state, cheese that's made illegally. Well,  
24 it shows that the black market cheese has value. But we  
25 have some large bathtubs in legal plants that are being

1 used in which illegal components are being used to  
2 standardize cheeses, which this Department was given proof  
3 of back in March of last year.

4 Cost of production index auditing plants. You  
5 know, like I said, it would be nice if we had that  
6 information.

7 There's also made mention -- could you tell me my  
8 time please.

9 HEARING OFFICER ESTES: Yes, you have two  
10 minutes.

11 MR. INMAN: Thank you.

12 Investment in California plants. Lately it seems  
13 like our make allowances allowed us to build bigger  
14 plants, not encourage more plants to come in.

15 And I agree with Mr. Jeter. Yes, we need more  
16 market. We need more market share. We need to develop  
17 new markets for our products. But right now we're just  
18 trying to stay alive.

19 I understand the schematics of putting this  
20 hearing together. I was a little bit disheartened about  
21 the hearing filibuster that I've seen here today. I've  
22 spent all day here listening to the same rhetoric,  
23 rhetoric over and over again. And I wish that we had an  
24 opportunity to either limit the time -- especially since  
25 such a large gathering. I'm willing to do mine in five.

1 I believe they could do theirs in 15. And force them to  
2 stay on the topic.

3           Also I'd like to just say that under the current  
4 laws that are written, we have certain pricing based on  
5 certain yields. Mozzarella -- I don't understand how a  
6 plant in Lemoore that just fired up can take 600 -- or 6  
7 million pounds of milk and make a million pounds of  
8 cheese, based on the yields that are provided by this  
9 Department and as well as some of the yields that have  
10 been presented here. Now, I don't know if their figures  
11 were correct, but this is something that was stated in a  
12 tour.

13           So if we're not directing the -- if our yields  
14 aren't reflective of the moisture content, maybe we have  
15 some cheeses and some products in the wrong classes.

16           Finally, I'd like to say in closing, that I  
17 understand the position you guys are in. But I want you  
18 to look out there and you see the dairymen that have come  
19 here. They're interested because they probably got kicked  
20 out of bed just like my wife did this morning and said,  
21 "You got to go do something about it, at least make the  
22 stand."

23           We're going backwards, gentlemen. And I know  
24 it's not your fault. But let's look at controlling  
25 illegal imports. Let's enforce our standards.

1           And to answer one gentleman's testimony here.  
2 He's worried about where the other hundred loads come in.  
3 We have documented proof that 600 loads a day milk  
4 equivalent are coming in as imports, and some of those are  
5 illegal.

6           So if we can do a better job enforcing, increase  
7 possibly work on the tariffs issues and work with the  
8 federal government as well -- I understand we're in a  
9 separate order -- I think that we would have some type of  
10 a response in some more of a knowledgeable approach. I'm  
11 not here to say, you know, I want my way. I'm offering  
12 solutions. And I'd be willing to help you in any way.

13           I'd also like to take this opportunity to  
14 challenge every processor, trade association, dairyman in  
15 this room: Let's get those milk chugs into our schools.  
16 I live in a town in Hilmar where there's 25 cows per one  
17 man, and my high school doesn't have a chugs machine. And  
18 I've asked for people to help finance it because I can't  
19 afford it myself. But if we could take in one school at a  
20 time -- let's take our kids back, and we'll sell some more  
21 milk and we'll all get a price for it.

22           And I'd like to encourage anybody who wants to  
23 help or would like to, call me, E-mail me. But you can  
24 get ahold of me through CDC.

25           And I'd like to thank you for this opportunity.

1 HEARING OFFICER ESTES: Do we have any panel  
2 questions for Mr. Inman?

3 Thank you very much.

4 MR. INMAN: Thank you.

5 (Applause.)

6 HEARING OFFICER ESTES: I believe I have Tito  
7 Rabello NFO.

8 Is Mr. Rabello here today?

9 He appears to have departed.

10 Sharon Hale from Crystal Cream and Butter  
11 Company.

12 MS. HALE: I can wait till tomorrow.

13 HEARING OFFICER ESTES: All right. We'll  
14 certainly do that.

15 Then I have Darwin Ribiero from Albus & Ribiero  
16 Dairy in Modesto, California.

17 I guess he's gone.

18 Then we have Jim Gruebele.

19 MR. GRUEBELE: Wait till tomorrow.

20 HEARING OFFICER ESTES: All right, fine. We'll  
21 certainly look forward to it.

22 (Laughter.)

23 HEARING OFFICER ESTES: You'll have to address  
24 that through regulations.

25 And, lastly -- well, I think we have a few more



1 here.

2 We have Sue Taylor from Leprino Foods.

3 MS. TAYLOR: I'll wait till tomorrow.

4 HEARING OFFICER ESTES: Tomorrow.

5 And I believe I got -- Candace, did you bring  
6 another sheet up to me?

7 Let me see where I placed it here. There's one  
8 or two more names I need to find.

9 Oh, yes. Jeffrey Vanden Heuvel of the Milk  
10 Producers Council.

11 MR. VANDEN HEUVEL: Tomorrow.

12 HEARING OFFICER ESTES: Okay, tomorrow.

13 And I have Carl Souza, White River Dairy.

14 MR. SOUZA: Mr. Inman basically said everything I  
15 wanted to say in a nicer way. But I appreciate the time.

16 (Laughter.)

17 HEARING OFFICER ESTES: All right. That's an  
18 excellent model for future testimony.

19 (Laughter.)

20 HEARING OFFICER ESTES: And I actually do mean  
21 that sincerely. I think its very helpful. And the point  
22 does get across when people make it clear.

23 MR. SOUZA: No sense in beating a dead horse,  
24 right?

25 HEARING OFFICER ESTES: And I have Joe Perreira,

1 I guess.

2 Joe Perreira.

3 All right. And you're willing to speak in five  
4 minutes today, sir?

5 MR. PERREIRA: Yes.

6 HEARING OFFICER ESTES: All right. Please come  
7 forward.

8 You have the honor of being the last witness of  
9 the day.

10 MR. PERREIRA: Okay. My name is Joe Perreira  
11 P-e-r-r-e-i-r-a.

12 HEARING OFFICER ESTES: All right. Can I swear  
13 you in first.

14 MR. PERREIRA: I'm going to testify like a  
15 consumer.

16 HEARING OFFICER ESTES: All right. Well, let  
17 me -- do you swear or affirm to tell the truth and nothing  
18 but the truth today?

19 MR. PERREIRA: Yes, I swear.

20 HEARING OFFICER ESTES: And I believe you just  
21 stated -- Mr. Reporter, Mr. Peters, you got his name for  
22 the record?

23 All right. And you're on your own behalf?

24 MR. PERREIRA: Yes, I'm on behalf of them and my  
25 behalf. That's the reason I came up here.

1 HEARING OFFICER ESTES: Okay. Them being?

2 MR. PERREIRA: Yeah, the consumer. But I want to  
3 testify for -- on behalf of the dairymen. That's the  
4 reason I come up here. If not, I'm not testifying.

5 HEARING OFFICER ESTES: All right. Please  
6 proceed with your testimony.

7 MR. PERREIRA: Okay. I'm Joe Perreira. I have a  
8 dairy before. And I sell my business about three years  
9 ago because I first sell -- my health condition. Why the  
10 health condition forced me to sell? Some like -- we're  
11 here, that woman here that got emotional, that's what  
12 happened to the dairymen, the way it is. The milk  
13 price -- a lot of families, you got the crisis at home  
14 because all the stress life, all the pressure you go  
15 through because he not to receive what is supposed to  
16 receive for his product.

17 He cannot point -- the dairymen and the farmers,  
18 these the ones produce the food for us, for me, for you,  
19 for all of us, here, for the world. But you come and --  
20 if you want to buy the food for his own family, he can't  
21 go buy it.

22 This is not right.

23 And we hear yesterday that the President, George  
24 Bush, said you have to stimulate the small business. We  
25 need more small business. How? He said that. But the

1 politicians, what we can -- I mean we have to be honest,  
2 we got to put the cards on the table. I'm not here for to  
3 hear from your guys, the politicians. But we have tell  
4 them the truth.

5           And about 10 years ago we got David, Mr. Gossard.  
6 That's the two I know is on the panel. We got all the  
7 same politician about 10 years ago. We hear -- all we  
8 here today -- we hear all the same questions, just come  
9 out here and come out the same. We see not -- if put out  
10 this on the squeezer, we squeeze but no juice come out.  
11 That's the final thing.

12           This is simple. What dairymen is need and all  
13 the farmers, he needs not the cost of production. He  
14 needs above the cost of production because he deserve it.

15           (Applause.)

16           MR. PERREIRA: Because he's worked real hard to  
17 put the food on the table. Some like I said, on the end,  
18 you want to go buy at this time food for his own family,  
19 he can't.

20           One other thing. That's a stress. And like that  
21 woman said -- it's come to me, maybe that's why I got open  
22 got hear surgery because this. See, because you -- when  
23 he come home, he see the check. The check you receive,  
24 when is going to make the payments is not got enough for  
25 cover all the bills he have to pay. When the telephone is

1 ringing because is the truth -- when telephone is ringing,  
2 he's scared to answer the telephone because most of the  
3 times he answers the telephone, you don't have to -- you  
4 don't have -- because when he's answered the telephone,  
5 he's so scared because that's the guy -- lights or the --

6 HEARING OFFICER ESTES: Mr. Perreira, you have  
7 two more minutes. And I'd just admonish the audience, to  
8 the extent Mr. Perreira, then his time is reduced.

9 MR. PERREIRA: I'm almost done.

10 He's so scared to answer the telephone because  
11 when he's answered the telephone, you know -- you know  
12 what happened to you when you were a kid. This happened  
13 to my a lot of times. When you do it -- things we not  
14 supposed to do it because mommy said, "Not do that,  
15 because if you do that, we go the police." And the kid  
16 becomes so scared, so shaky, the -- every minute is on  
17 this position. When he get up in the morning he wondering  
18 what to do he's so scared, because the stress life.

19 Who the ones make this stress? I see it here,  
20 that woman is -- that one that got emotional. I see it  
21 here some, is be wrong, the processors is laughing. This  
22 is not a joke. That's human being here, got involved  
23 here. We -- is not the respect to dairymen, of this human  
24 being when is got emotional like that. You know why he's  
25 laughing? Sorry, I got a little aggressive, but we have

1 to. You know why he's laughing? Because the  
2 government -- our government here in the United States --  
3 I said because I'm a citizen now -- has allowed maybe 4 or  
4 five processors has got all the packets full. When he  
5 stay away from the people who's worked real hard. This is  
6 not right.

7 That's what happened. That's why he's a stress  
8 life. That's why some times when -- I got the friend of  
9 mine, who told -- got home, sometimes my wife is scared  
10 talk to me because I got so stressed, that I got so  
11 aggressive. I believe that.

12 Why? Because the dairymen is not receive what is  
13 deserved -- not paid what is deserved what the kind of  
14 work put on this. That's the people is work out -- that's  
15 the more honest people in the world, that's the dairymen,  
16 Ninety-five percent of this people here is all honest  
17 people. They Like to pay the bills. If not pay the bills  
18 is not because he's not -- he's not crooked people.  
19 That's because the processors is not paying them what is  
20 supposed to pay.

21 HEARING OFFICER ESTES: Could you wrap up your  
22 remarks now, Mr. Perreira.

23 MR. PERREIRA: So that's what I have to say to  
24 all this people here. And one other to tell them before  
25 I -- because guy some confusion. See, one thing a lot

1 time we heard, some guy said, "Oh, the dairy industry,  
2 agriculture is no effect to them direct. It's not  
3 directly." No, sir. This industry, agriculture, is  
4 affect everybody direct, because when you lose your job,  
5 that one lose the job, that one lose the job is affected  
6 directly. Some like me, I don't have the dairy. But on  
7 my conscience, I feel -- come over here to testify because  
8 I still got my income from the dairy. I need that  
9 counsel -- they forgot my income.

10 So that's why I make appeal for the politicians.  
11 First, I think that 10 years -- and some, like I said, all  
12 this 10 years, I no see nothing change. I think it's time  
13 to change something before everybody pay half price.

14 That's it.

15 HEARING OFFICER ESTES: Thank you very much, Mr.  
16 Perreira.

17 (Applause.)

18 HEARING OFFICER ESTES: Do we have any panel  
19 questions for Mr. Perreira?

20 MR. PERREIRA: I take no questions.

21 (Laughter.)

22 HEARING OFFICER ESTES: Apparently it's mutually  
23 agreed that Mr. Perreira will not answer questions today.

24 (Laughter.)

25 HEARING OFFICER ESTES: Thank you very much, Mr.

1 Perreira, for your testimony.

2 And at this time we will adjourn until tomorrow.

3 And we will reconvene here tomorrow morning in this very  
4 same room at the Holiday Inn at 9 a.m.

5 (Thereupon the Department of Food and  
6 Agriculture Hearing recessed at 5:35 p.m.)

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## 1 CERTIFICATE OF REPORTER

2 I, JAMES F. PETERS, a Certified Shorthand  
3 Reporter of the State of California, and Registered  
4 Professional Reporter, do hereby certify:

5 That I am a disinterested person herein; that the  
6 foregoing Department of Food and Agriculture hearing was  
7 reported in shorthand by me, James F. Peters, a Certified  
8 Shorthand Reporter of the State of California, and  
9 thereafter transcribed into typewriting.

10 I further certify that I am not of counsel or  
11 attorney for any of the parties to said hearing nor in any  
12 way interested in the outcome of said hearing.

13 IN WITNESS WHEREOF, I have hereunto set my hand  
14 this 10th day of February, 2003.

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JAMES F. PETERS, CSR, RPR

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